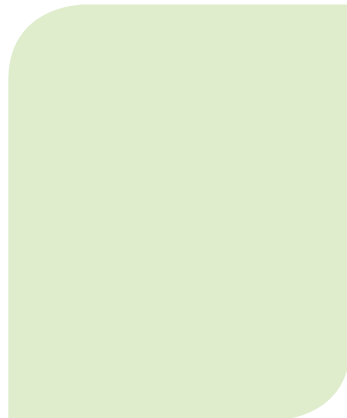
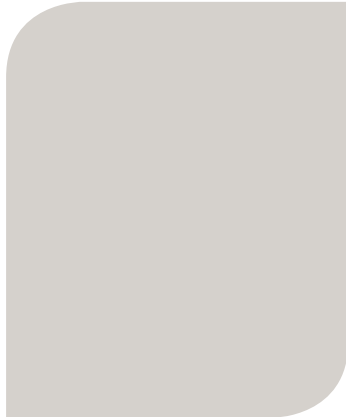


**PGG Wrightson**

# Annual Report 2013



Helping grow the country



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## CALENDAR

Annual Meeting

22 October 2013

Half-year earnings announcement

February 2014

Year-end earnings announcement

August 2014



## NUMBERS AT A GLANCE

Year on year Group Operating EBITDA down 17%	<b>\$45.8m</b>
Gross profit down 4%	<b>\$286.0m</b>
Debt reduced by \$21.4m	<b>\$103.9m</b>
Net operating cash flow down by \$19.3m	<b>\$39.3m</b>
Resumption of dividend payments \$24.5m	<b>3.2 cps</b>
Goodwill write-down	<b>\$321.1m</b>
Net loss	<b>\$306.5m</b>
Excluding goodwill write-down, profit down \$9.8m	<b>\$14.6m</b>

## PGG WRIGHTSON BY THE NUMBERS

Facilitated more than  
**\$1.5 billion**  
 in livestock sales.

Store footprint covers  
**95%**  
 of New Zealand farming.

More than  
**3,000**  
 students trained through  
 Agriculture New Zealand.

Product range of  
**34,000**  
 lines – from gumboots,  
 to fence posts to animal feed.

Forage seed sales  
 sufficient to sow more than  
**500,000**  
 hectares.

More than  
**\$1 billion**  
 in real estate sold.

New Zealand wide  
 network including  
**99**  
 retail stores.

Exporting seed to  
**47**  
 countries across every continent.



# CHAIRMAN'S REPORT

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## OVERVIEW

During the year to 30 June 2013 PGG Wrightson continued the process of refocusing on our core business, enabling our staff to build on the relationships they have with our customers – maximising the value created by the wealth of expertise that the Company, and our people, possess.

Operating earnings before interest, tax and depreciation (Operating EBITDA) for the year was \$45.8 million, compared with \$55.2 million for the year to June 2012.

Shareholders will receive a final dividend of one cent per share payable on 13 September 2013, making a total of 3.2 cents per share for the year.

## KEY FINANCIAL MEASURES

	2013 NZ\$m	2012 NZ\$m
Revenue	1,131.8	1,336.8
Cost of sales	(845.8)	(1,038.1)
Gross profit	286.0	298.7
<b>Operating EBITDA</b>	<b>45.8</b>	<b>55.2</b>
<b>Profit/(loss) for the year excluding goodwill write-down</b>	<b>14.6</b>	<b>24.5</b>
<b>Profit/(loss) for the year</b>	<b>(306.5)</b>	<b>24.5</b>
<b>Net cash flow from operating activities</b>	<b>39.3</b>	<b>58.6</b>

### GOODWILL WRITE-DOWN

This year the Board determined to write off \$321.1 million of goodwill that has been carried on our balance sheet since 2005. This goodwill asset was largely created as a consequence of the accounting treatment used during the merger that established PGG Wrightson. Goodwill is an intangible asset and the write-down has no effect on the Company's day-to-day business or banking arrangements, or bearing on our ability to generate cash and no impact on our dividend policy.

In reaching this determination, the Board conducted a detailed review that considered a range of factors, including our share price, the speed of recovery in the Company's earnings, and external variables that influence our performance. While the Board is confident that the foundations of the business have strengthened and is optimistic that year-on-year performance will improve, we now anticipate that pace of this improvement will be slower than previously expected. Also, when looking at market signals, the Company's share price did not reflect any value attributable to goodwill, consequently the Board believed it was prudent to take this impairment.

### LEADERSHIP TRANSITION

In July 2013 Mark Dewdney assumed the role of the Company's Chief Executive Officer.

Mark's background and leadership credentials within the New Zealand agri-business sector are of the highest order. We are confident he is the right person to build on the excellent work done by his predecessor, George Gould, whose tenure as Managing Director helped stabilise the Company as it re-focused on its core business.

### ACKNOWLEDGEMENTS

PGG Wrightson's most important asset is its people. Their collective experience, technical competence and understanding of New Zealand agriculture is second to none, delivering enduring benefit to our customers and shareholders. On behalf of the Board, I extend our thanks to all of them.



Sir John Anderson  
Chairman



# CHIEF EXECUTIVE OFFICER'S REPORT

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As a company solidly grounded in the primary sector, PGG Wrightson's fortunes are closely tied to those of our customers.

Within the context of a challenging year for many farmers, the financial performance under review indicates that our business is fundamentally sound.

As noted by the Chairman, our people are key to our success. We place strong emphasis on staff capability. Measures of staff engagement and customer satisfaction show we are making good progress.

### OPERATING ENVIRONMENT

Most farmers found 2012/13 a tough year. New Zealand suffered its most severe drought in almost 70 years, with many farming regions receiving little rainfall through the late summer and autumn. This affected farmers throughout the North Island, as well as regions in the north and west of the South Island.

Export prices for key agricultural commodities were down on the previous year and, combined with the drought, on-farm prices for sheep and lambs in particular were almost 40 per cent lower than the previous year.

Our business felt variable impacts from the drought. Our livestock business closely tracks the fortunes of our customers and lower livestock values led directly to reduced earnings. Drought results in farmers processing stock at lighter weights and in trading more store lambs. It also increases the demand for animal feed, has a mixed impact on animal health and plant pest issues and reduces discretionary expenditure; all of which caused varying impacts on our retail business. A late breaking drought, as occurred this season, also influences seed purchasing decisions, as farmers need to generate quick feed supplies, selecting faster growing annual cultivars rather than perennials that perform over a longer term.

While the Company's retail, wool and irrigation businesses performed strongly, seeds, grain, livestock and real estate faced challenges.

Year-on-year trading figures in most of our key rural supplies categories were up off the back of a strong spring, and our irrigation business achieved good growth, winning a substantial share of the new irrigators going onto farms in the Rangitata South irrigation scheme, which came on-stream during the year.

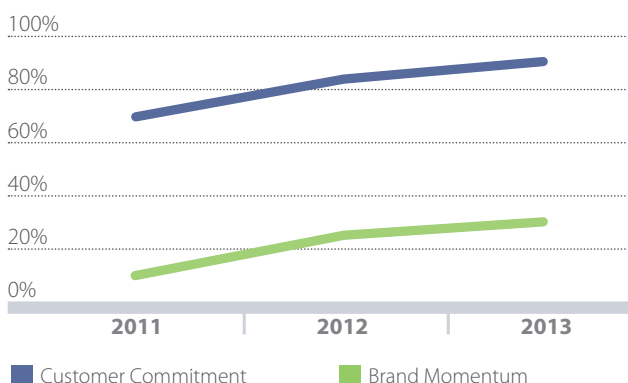
Timing of rainfall in dairying regions is a factor in the fortunes of our Australian seeds business, and challenging conditions resulted in poorer than expected sales. Compared to our European competitors, the relative strength of the New Zealand Dollar continues to weaken our international seeds business.

Sales revenue for the group decreased, although this had no bearing on underlying business activity. Sale of the Agri-feeds molasses business resulted in it being accounted as 'equity earnings from associates,' meaning its revenue is no longer recognised in our accounts. In addition, a number of key product lines in the retail business are now transacted on an agency basis, meaning that, although gross profit generated by these transactions remains unchanged, only commission income is recorded as our revenue rather than the full transaction value.

More generally, due to the varied mix of wholesale, retail and agency activities that PGG Wrightson and its individual business units undertake, in isolation, revenue is an incomplete performance measure for both the Group and its business units.

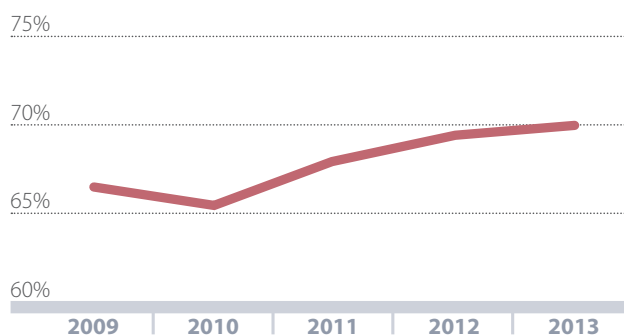


## CUSTOMER SATISFACTION



Source: Company Research

## STAFF ENGAGEMENT PERFORMANCE INDEX



Source: Kenexa NZ

## GROUP SUMMARY

For the past three years the over-riding strategic priority of the Company has been to focus on our core businesses.

Key components towards achieving this have included:

- Ensuring that we maintain the confidence and support of our customers.
- Refreshing the presentation of our retail stores through the review of store layout to create a more inviting interior look and feel.
- Meeting our procurement obligations in livestock.
- Re-designing account statements to provide greater clarity to customers. In 2012, following extensive consultation, we revised the layout of our account statements, creating a statement that is easier to follow and better suits customer needs.
- Improving our cash management processes, including improved inventory management and debt collection.
- Resolving our investment in the wool industry, which we did by selling our stake in The New Zealand Merino Company to growers in 2011, and reintegrating and rebranding PGG Wrightson Wool. Full ownership of PGG Wrightson Wool was taken in 2011. Key corporate functions and support services are now provided centrally and we have moved the business to the JDE enterprise system used by the rest of the AgriServices group.

- Selling our finance company, which was completed in 2011, and collecting outstanding residual loans. The largest of these, to Crafar Farms, was collected in December 2012. Subsequent smaller loans were also collected, leaving a remaining residual balance to 30 June 2013 of approximately \$11.5 million.

## OUR PEOPLE

Our people are essential to our business performance. Their ability to deliver a quality service is a function of capability, motivation and being properly equipped. We endeavour to provide our people with the environment, skills and incentives to thrive in these respects.

We invest substantially in staff training, focused on three vital areas; leadership, sales, and technical skills. During the last three years our total spend has been close to \$4.0 million and during this time:

- 240 staff (10 per cent) completed the six-day 'Growing Leaders' course.
- 318 staff (13 per cent) completed 'Growing Sales' and 65 'Sales Leadership.'
- 52 completed NZQA recognised qualifications (PGG Wrightson Academy or Stock and Station Industry Certificate).
- 200 completed retail training.

Since 2008/09 we have run annual surveys of staff engagement. As per the staff engagement graph the performance index has shown steady improvement since 2010. This performance index is an aggregate measure of responses to more

than 80 survey questions. It provides a good indication of the dedication of PGG Wrightson staff to the organisation and our customers. Benchmarking of our results versus other organisations in the sector confirms that we are making good progress in this area.

We still have work to do to equip staff with the right tools. For example, many frontline staff spend too much time on manual processes. This is a key focus. Our overall technology strategy therefore seeks to update our core systems and equip frontline staff to better service customers and automate processes.

## HEALTH AND SAFETY

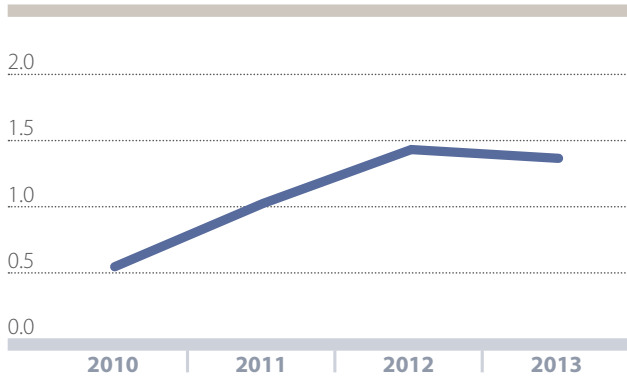
Another area of on-going focus is health and safety, with a need to improve our current safety record.

In the 2012/13 year we had 229 accidents at work. While the majority (85-90 per cent) are strains, sprains, bruising or lacerations, reflecting the manual nature of much of the work undertaken within the business, 33 were serious enough to require time off work.

In addition, during the year we had 125 instances of damage to motor vehicles. While many of these relate to minor panel damage, such as backing into stationary objects, also included are more serious motor vehicle accidents. In 12 cases these involved total vehicle write-off and resulted in significant injuries to our people, or to third parties.



## TRAINING SPEND (\$m)



Source: Company Data

In order to improve health and safety we initiated a working group to discuss our performance in this area. Actions identified include:

- Education and on-going management.
- Working with suppliers to reduce pack sizes.
- Driver training.

## TECHNOLOGY AND SYSTEMS

We continue to invest in our systems and infrastructure to improve the capability, flexibility and resilience of the Company, therefore enabling it to better meet the evolving needs of our customers and the industry.

This is an area of on-going impetus and key initiatives include:

- Upgrading our core IT systems to ensure they are robust and fit-for-purpose. We are about half way through this and expect activity to continue for the next two years.
- Preparing to equip our front-line staff with hand-held devices, therefore improving our service offering. We expect to trial this technology in the 2013/14 year with a progressive roll-out shortly after.
- Growing our 0800-ONTO-FARM™ order and delivery service, enabling customers to order rural supplies at any time. Similarly, this seeks to develop internal capability and customer acceptance of alternative sales channels.

- Refreshing our PGG Wrightson Rewards incentive programme, including offering customers benefits with the convenience of Visa.
- Developing our Agonline dedicated auction website to conduct online livestock trading. While proportionately only small volumes of commercial livestock are currently transacted online, with the roll out of ultra-fast broadband and growing use of technology on farms the online market is likely to grow over-time.
- Staying abreast of developments in the industry and, where appropriate, investing to provide new products and services to help manage industry issues. In addition to our substantial investment in seed research and development, we also maintain technical capability within our retail group. Other business units respond to specific opportunities as they arise and, by way of example, our irrigation business partnered with IQ Irrigation to deliver a market leading variable rate irrigation system, which provides better water use efficiency, lower on-farm operating costs and reduces leaching loss from the farm.

The AgriServices Operating EBITDA for the 2012/13 financial year was \$46.2 million, compared with last year's Operating EBITDA of \$46.0 million.

# AgriServices

## FINANCIAL PERFORMANCE

### Retail

NZ\$m	June 2013	June 2012
Revenue	433.4	593.8
Operating EBITDA	23.2	21.8

### Livestock

NZ\$m	June 2013	June 2012
Revenue	98.5	133.2
Operating EBITDA	12.2	18.0

### Wool

NZ\$m	June 2013	June 2012
Revenue	79.5	87.0
Operating EBITDA	7.4	3.3

### RETAIL

Our retail business, via our Rural Supplies division and horticulture specialist Fruitfed Supplies, had an excellent year, growing Operating EBITDA by \$1.4 million to \$23.2 million. In a period when factors such as the drought, a lower dairy pay-out forecast for much of the year, continued challenges to the kiwifruit sector from PSA and poorer lamb returns impacted on client confidence, our retail business exceeded last year's results.

Due to a move to conduct some business on an agency basis, recorded revenue was down year-on-year. Only the commission income, rather than the full sales value, is now attributed to revenue, as a consequence of which reported revenue reduced by \$156.2 million. If the previous approach had been applied, revenue would have been consistent with last year.

As with any retail operation, a number of activities are underway to increase sales and margins. Our fundamental point of difference is around our technical capability; allowing us to focus on growing sales of higher value technical products.

We do this through our technical field reps; more than 220 dedicated staff across Rural Supplies and Fruitfed Supplies. Our reps are equipped to provide quality advice to customers to help increase their productivity, especially in areas such as; maximising crop and pasture yields, increasing stock live-weight, evaluating feed and nutrition options and assessing animal health issues. An in-house technical team supports these staff, who also have access to high quality training materials. Product categories where our technical capability and training support is strong demonstrated good growth in both sales values and margins.

Various activities are in progress to improve our supply chain capability. These aim to improve our efficiency in moving goods from point of manufacture to point of use on farm or in orchard. Our 0800-ONTO-FARM™ initiative is part of this overall strategy, increasing our capability to deliver direct to farm.

Our branches are a key touch-point for our customers and often our most visible presence in the communities we serve.





Our store refreshment programme is well advanced, with the South Island programme now complete and progress under way in the North Island. This programme is focused on refreshing the internal look and feel of the stores with new layouts, signage and point of sale materials. We seek to improve the presentation of products, make it easier for customers to find what they want and easier for staff to stocktake and maintain high merchandising standards. We expanded our network with the opening of a store in Cromwell in 2012 and have recently moved to new premises in Culverden and Ashburton.

As business performance and customer satisfaction levels increase, the focus in the coming year is to grow sales, with programmes to regain customers lost previously, acquire new customers and expand business with existing customers.

## LIVESTOCK

Our livestock business most closely reflects the fortunes of livestock farming in New Zealand. Lower export prices and the drought resulted in significantly reduced sheep and lamb values on farm, which impacted farm profitability and reduced revenue for our livestock business.

On average the value of sheep and lambs traded declined by 37 per cent on the prior year. While increased volumes were traded

in the sheep and lamb markets, volumes in both beef and dairy cattle were slightly back, principally due to the wider market effects of the drought.

Trading sheep and cattle remains the mainstay of our livestock business, with most farmers continuing to prefer transacting via sale-yards. As land-use changes towards dairy farming and dairy support operations, we continue to assess the balance of skills within our business to ensure appropriate support for our sheep and beef clients, while seeking to capture more of the dairy market. Fewer dairy conversions and the drought resulted in a lower turnover of dairy herds during the year, although we expect this to recover in the coming year.

Although our deer velvet and standardbred horse businesses contribute only a small portion of our total revenue, they both continue to perform well.

Our export business completed a major dairy heifer contract to Vietnam early in the season. This multi-year contract delivered good margins. However, the export business is challenging, with highly variable demand due to a range of factors such as dairy commodity prices, exchange rates and shipping availability. As yet we have not replaced the Vietnamese order with any similar sized contracts. Only minimal fixed assets and infrastructure are committed to

support this business, which allows us to pursue contracts of value, minimising risk when contracts are not available.

Agonline, our online livestock auction platform, remains an important part of our service to farmers, with the continuation from last year of a number of successful Helmsman auctions. While Agonline does not yet make a significant contribution to current revenue, we expect its importance to grow over time.

## WOOL

Reintegration of our wool operations into the wider PGG Wrightson group is now complete. This, and a restructure of our logistics operation, enabled the business to save costs.

Revision of our wool procurement schemes has created improved through-put of bales, helping boost revenues. Similarly, a review of our rate book and an increase in minimum lot sizes boosted processing and blending activity, and grew overall margins. A rising wool price in the later part of the season also contributed to higher average margins.

While export volumes grew, overall margins were lower than the previous year. Rising wool prices and increased sales to the lower-value Chinese market were key factors in this.



## FINANCIAL PERFORMANCE

### Real Estate

NZ\$m	June 2013	June 2012
Revenue	24.2	26.0
Operating EBITDA	1.3	2.0

### Insurance & Finance Commission

NZ\$m	June 2013	June 2012
Revenue	3.7	3.7
Operating EBITDA	3.1	2.9

### Irrigation & Pumping

NZ\$m	June 2013	June 2012
Revenue	45.1	29.8
Operating EBITDA	5.0	2.4

## REAL ESTATE

PGG Wrightson Real Estate is a market leader in rural and farm sales nationwide and is also active in residential, lifestyle and commercial property in provincial New Zealand. Overall the rural property market remains well below the levels seen prior to the global financial crisis (GFC) in 2008. In response to the reduced turnover, significant restructuring of the business was undertaken in 2009. This was designed to put the business in a position where it would continue to be profitable in a reduced market and leave us with the resource and capability to scale to higher profits once turnover returned to more traditional levels. While this was the right strategy in the post GFC environment, the time has come to reinvest in the business and leverage our market leading position in rural real estate. Management is reviewing options to reinvigorate the business and we were pleased to announce the appointment of Peter Newbold as General Manager Real Estate, commencing in September 2013.

## INSURANCE AND FINANCE COMMISSION

Operating EBITDA for our insurance business was consistent with the previous year. We provide insurance on a commission basis for Aon and Vero. We are looking to expand the Aon presence across our network.

PGG Wrightson earns commission income through finance and term deposit referral business with Heartland Bank. This referral business was put in place early in the previous financial year, and the current year's result is for a full 12 months of operation.

## IRRIGATION & PUMPING

The irrigation business achieved significant gains in market share during the year and an increase in the number of irrigators sold resulted in significant revenue growth.

Design, build and installation of on-farm irrigation systems provides the major revenue source for this business. Year-to-year sales depend on demand from farmers and our ability to win the resulting orders. During the year the Rangitata South irrigation scheme came on-stream and PGG Wrightson won a substantial portion of the ensuing irrigation business.

In the medium term the outlook for irrigation is positive. A number of major





irrigation schemes are likely to come on-stream during this period, supported by a government focus on irrigation including creation of the state-owned Crown Irrigation Investments Ltd, which will provide seed capital to irrigation schemes. In addition, on-farm focus on improving water use efficiency is leading to the conversion of flood-irrigation and rotating-travelling irrigation to centre pivots, also driving future sales.

To provide the market's leading variable rate irrigation system the business partnered with IQ Irrigation. Variable rate irrigation technology is fitted to irrigators. This provides accurate control of the flow rate to individual nozzles based on their position in the paddock, therefore enabling more precise application and significant gains in efficiency.

In addition to irrigation systems, the business provides and services a full farm-water offering; able to supply dairy shed effluent systems, plumbing services, stock water systems and domestic water supply.

#### AGRICULTURE NEW ZEALAND

Agriculture New Zealand is a specialist provider of agriculture and horticulture training courses at levels 1-6 in the New Zealand National Qualifications framework, principally targeted at school leavers or those beginning careers in agriculture.

Much of the funding for Agriculture New Zealand comes either directly or indirectly via the Tertiary Education Commission (TEC). The model for public funding of education is constantly under review and from January 2013 TEC made a number of changes that led to a reduction in funding to Agriculture New Zealand for the year. This led to a drop in revenue and will also impact next year.

#### SOUTH AMERICA

PGG Wrightson's South American AgriServices business offers similar services to our business in New Zealand including an animal health offering, livestock, irrigation and real estate – mostly operated through a series of joint ventures. During the year we ceased operations through our joint venture livestock export business, which led to a year-on-year decline in earnings.

While we enjoyed particularly good growth in irrigation, competition in the animal health sector increased, while turnover in the real estate market remains subdued with a gap between the price expectations of vendors and purchasers.

#### FINANCIAL PERFORMANCE

##### Agriculture New Zealand

NZ\$m	June 2013	June 2012
Revenue	4.0	5.0
Operating EBITDA	1.1	1.8

##### South America

NZ\$m	June 2013	June 2012
Revenue	21.0	18.7
Operating EBITDA	1.7	3.1

Operating EBITDA for the AgriTech group was \$24.7 million, compared with last year's Operating EBITDA of \$30.1 million.

# AgriTech

## FINANCIAL PERFORMANCE

### Seeds and Grain

NZ\$m	June 2013	June 2012
External Revenue	307.8	285.1
Operating EBITDA	19.6	19.4

### Agri-feeds

NZ\$m	June 2013	June 2012
Revenue	13.6	53.7
Operating EBITDA	0.5	5.3

### South America

NZ\$m	June 2013	June 2012
Revenue	97.7	96.2
Operating EBITDA	4.6	5.5

Selling the Agri-feeds molasses business into a joint venture, and consequent accounting for profits from this as associate earnings rather than Operating EBITDA, was the biggest change from last year. In addition, due to a range of market and climatic factors, a number of other AgriTech group businesses had tougher years.

### SEEDS & GRAIN

#### New Zealand

Our New Zealand seed business continues to enjoy strong growth, underpinned by our research development programme and the release of new products. Operating EBITDA grew by 12 per cent. A key contributor was our Clean Crop™ brassica system, which exceeded target in its first full year of commercial sales. This system utilises Herbicide Tolerant™ brassica, which provides farmers with better opportunities for weed control and increases crop yield.

During the North Island drought the benefits to farms of the AR37 endophyte were again borne out. AR37 confers improved resistance to insect attack, providing a more resilient ryegrass cultivar, better able to withstand drought conditions.

Reacting to the drought breaking late in the autumn, farmers selected quick responding cultivars to deliver short-term pasture growth, rather than choosing more persistent perennial ryegrass cultivars that perform better in the long-term. This impacted on the gross margin due to the mix of cultivars sold.

We acquired the Corson Maize seed business in 2010 to establish a presence in the sale of maize seed, where future growth opportunities are strong. Our confidence was justified as Corson Maize achieved sales growth of 30 per cent.

We entered into a contract with the Ministry of Primary Industries for \$7.15 million of Primary Growth Partnership (PGP) funding. Over the next six years this will be matched with our own spending, and that of other partners, to boost investment in seed research and development. In total the PGP programme consists of five projects designed to benefit the pastoral sector through:

- More reliable and faster pasture establishment.
- Increased pasture productivity and persistence.



- Improved animal health and productivity.
- Lower greenhouse gas emissions.
- Reduced susceptibility to summer drought stress.

### Australia

Our Australian seed business consists of three major activities: wholesaling of forage and turf seed cultivars, seed distribution through key regions and trading of legumes and pulses. Over the last six years these businesses were collated through a series of acquisitions, during this period integrating the businesses and building a single company culture was a major focus. As this integration is largely complete and we have a platform in place, our attention is now on driving performance.

Weather patterns in the key regions that undertake intensive pastoral agriculture determine the Australian forage seed market. Wet weather in key areas reduced our spring sales season and dry autumn conditions impacted on the late season sales, leading to a poor result for the year.

On-going investment to expand our turf business resulted in strong growth. This included additional sales staff to increase our presence through New South Wales and Queensland and additional focus on the growing Hydromulch business.

Our distribution business was less affected by the weather as it has a broader footprint through Victoria and New South Wales and achieved a satisfactory result.

Operational efficiency gains and higher on-farm yields of lucerne in Southern Australia led to increased trading activity and growth in overall revenue in Australia. However, the lower margins earned through trading were not sufficient to offset the weaker sales from the forage seed business.

### International

Our international seed business has four main areas of activity: supplying proprietary forage seed to temperate markets where we do not have our own on-the-ground presence, supplying peas to world food and seed markets, multiplication of seed in New Zealand for international customers, and trading commodity seed products.

Operating EBITDA for international seeds was in line with last year and continues to suffer from the strong New Zealand Dollar. Weakness of the European economy, where many of our customers are based, exacerbated this. Selling down some product lines at low margins early in the season to reduce on-going holding costs also impacted the result.

During the year we signed three separate memoranda of understanding (MOU) with our cornerstone shareholder Agria

Corporation Limited and with third party agriculture technical institutions in China. Each MOU is a first step in working with researchers in China to develop and demonstrate cultivars suitable for the Chinese climate. We expect this process will take several years as suitable cultivars are developed, demonstrated at research facilities and then promoted to local farmers.

### Grain

Our grain business manages the trading of grains in the New Zealand market, the drying and storage of maize in the North Island and the sale of proprietary cereal seed for planting. We supply both the animal and human nutrition markets with a range of cereals. Operating EBITDA was down on the previous year with a number of factors influencing the result.

Trading volumes of both wheat and barley returned to normal levels following lower volumes traded the previous year. However, the higher volumes saw values back and overall margin decrease.

Maize turned over very quickly as farmers sought animal feed to help cope with the drought, which reduced revenue from storage activities. Maize was also harvested at lower moisture levels than usual due to the drought, which reduced the amount of drying needed to achieve required industry standards.



## **SOUTH AMERICA**

With operations in Uruguay, Argentina and Brazil, our South American seed business also trades into other South American and international markets. It supplies both forage and crop seed and distributes a range of fertiliser and crop protection products in Uruguay.

During the year we bought out our joint venture partner in our business in Argentina, Alfalfares, and restructured the business operations. While previously we regarded Argentina as a market for farm input products, the production of seed in Argentina for sale through the rest of our network has now become the primary focus of this business.

To add value to seed we commissioned a seed coating facility in Uruguay. Local farmers have responded favourably to this innovation and uptake of coated seed has exceeded expectations. To anticipate on-going growth we have developed our internal support structure, consequently increasing operating expenses.

Brazil remains at an early stage of development and is not yet a significant financial contributor to our business. Overall sales were hampered by supply issues in autumn. We have subsequently strengthened our infrastructure in the market, enabling increased supply from Uruguay and Argentina.

## **AGRI-FEEDS**

Agri-feeds is a supplier of a range of dry goods used in animal health, RumenX calf meal and a manufacturer and marketer of Time Capsule boluses for facial eczema treatment.

At the start of the year we sold the Agri-feeds molasses business into 4Seasons Feeds Ltd a joint venture in which key molasses supplier Wilmar Gavilon and RD1 both play a part. The accounting treatment means that earnings from 4Seasons Feeds Ltd show in our accounts as equity earnings from associates rather than Operating EBITDA.

Due to the drought, sales of dry goods and Time Capsule decreased; the latter caused by the lower incidence of facial eczema. RumenX is a high quality calf meal that leads to faster rumen development with benefits for farmers of earlier weaning and reduced labour input. Introduced to the market in the 2008/09 season, sales of this product continue to grow as farmers learn of its benefits.

## **OUTLOOK**

While a number of external variables make our 2013/14 performance difficult to forecast, subject to weather and commodity prices, we expect an improved performance in the coming year.

Finally, I would like to thank our customers and staff for their continued support now and into the future.



**Mark Dewdney**  
Chief Executive Officer







## Sponsorship and Marketing

Our sponsorship and marketing programmes position PGG Wrightson as a key part of rural communities and a trusted advisor to farm businesses.

### OVERVIEW

PGG Wrightson's history, size and national presence make ours one of the best-known and most respected brands in New Zealand's rural sector. Our people are key members of the communities in which we function, and trusted advisors to farmers, in many cases dating back generations.

Although earned on the back of much hard work over many years, this is a position of privilege and one that we must diligently protect by striving to take a leadership role in agribusiness, in the communities where we are based and within the market sectors that we operate.

### PGG WRIGHTSON REWARDS

During the year we re-launched the PGG Wrightson Rewards programme. This provides customers with a convenient means to manage their business while recognising their on-going loyalty to the Company. It consists of two key elements:

- A Visa-based charge card that allows customers to make purchases against their PGG Wrightson account and which also attracts discounts from selected third-party merchants.

- A points programme that rewards customers for choosing to spend with PGG Wrightson and each time they use their charge card.

### SEMINAR SERIES – LEADING THINKING IN AGRICULTURE

Returning for its third year, the PGG Wrightson Seminar Series toured the country in April and May delivering expert knowledge and advice to customers through a one-day conference. Held in eight locations across the country, the series featured technical experts from within PGG Wrightson talking about a range of topical issues covering nitrate management, animal health, agronomy and crop protection. Also featured were key industry leaders including ANZ economists and Federated Farmers.

### DROUGHT AND SNOW SUPPORT

In response to the North Island drought, PGG Wrightson hosted a number of technical sessions for farmers, focusing on helping them survive the drought with minimal impact. As with the Seminar Series, the sessions drew on expertise from within the Company, including agronomy, animal health, grain, livestock and rural supplies.

We worked with key suppliers to put together a drought relief package, which included deferred payment terms on selected stock feeds. PGG Wrightson was also a key sponsor and organiser of the Tui Drought Shout. Held at the Tui brewery in Mangatainoka, this was an opportunity for farmers from across the lower North Island to enjoy a day away from the on-farm challenges of the drought.

South Island farmers faced different challenges from a major snowfall in June. Their immediate on-farm priority was to ensure that animals trapped in the snow were freed to make their way to water and feed. Snow-raking, the practice of walking through the snow to create a path for the animals is the most effective way to address this. In times of adversity the commitment of PGG Wrightson staff to their customers comes through and our livestock staff were involved in helping with this back-breaking work.

### CASH FOR COMMUNITIES

PGG Wrightson raised \$50,000 for local schools, St John and rescue helicopter services. These services provide valuable support to local communities and its customers.

### SPONSORSHIP

Our involvement with the community covers a broad range of sponsorship activities that support rural communities and promote best practice in farming.

- PGG Wrightson's sponsorship association with IHC, via the PGG Wrightson IHC Calf and Rural Scheme, raises more than \$1 million each year to make life easier for New Zealanders with intellectual disabilities. Initiated in 1984, the scheme was recently expanded, via Agonline, enabling farmers to donate cull cows, steers, bulls, heifers, calves, bales of wool, lambs, sheep, goats, deer or their equivalent value.
- We support the Ballance Farm Environment Awards, promoting sustainable farming systems and demonstrating to farmers that profitability and environmental values can be achieved together.
- Our sponsorship of the Ahuwhenua Trophy helps celebrate Maori excellence in farming, and recognises the ever more important part that Maori agribusiness plays in the rural sector.
- We sponsor the Golden Shears, the world's premier shearing and wool-handling championship, which has been a highlight on New Zealand's farming calendar since 1961.



# Sustainability Report

In addition to the activities undertaken in support of rural communities, outlined previously, PGG Wrightson is also committed to protecting our natural environment for future generations.

## ENVIRONMENTAL

Each year the environmental footprint of agriculture comes under greater scrutiny. As our markets emerge from the after-effects of the global financial crisis, the environmental awareness of consumers continues to grow stronger.

As farmers seek help to use resources more efficiently, PGG Wrightson develops and promotes new products and services that assist them to achieve this. Most of this occurs in the normal course of our business and is just a part of what we do. Examples included activities such as:

- Our partnership with IQ Irrigation brings a leading variable rate irrigation system to the market, enabling our customers to optimise water use on-farm.
- Our seed research and development programmes seek to develop cultivars that produce higher yields, reduce greenhouse gas emissions and use water and nitrogen more efficiently.

- Expanding Agonline minimises the transport of livestock compared to traditional sales processes.

The Company works internally to measure and reduce emissions from its New Zealand operations.

- Our staff vehicle fleet accounts for 75 per cent of the emissions we produce. We converted our fleet from petrol to diesel to reduce these emissions. This project is now effectively complete.
- We use video conferencing to reduce the carbon output associated with increased air travel as our international business expands. However, our air travel-related emissions still grew by seven per cent.
- Work is on-going to ensure we have accurate and complete data to more thoroughly monitor our environmental footprint. As yet we do not have the capability to collect details on waste or freight activities.



## **BOARD OF DIRECTORS 2013**



**SIR JOHN ANDERSON**



**GEORGE GOULD**



**TREVOR BURT**



**BRUCE IRVINE**



**GUANGLIN (ALAN) LAI**



**LIM SIANG (RONALD) SEAH**



**WAI YIP (PATRICK) TSANG**



**KEAN SENG U**

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### **SIR JOHN ANDERSON**

**KBE**

**Chairman**

Sir John is currently Chairman of NPT Limited and Steel & Tube Holdings Limited and Deputy Chair for Turners and Growers Limited. He serves as a Director on the Board of the Commonwealth Bank of Australia.

Sir John has recently retired as Chair of New Zealand Venture Investment Fund. He was formerly Chief Executive of the ANZ National Bank until his retirement in 2005. He had held advisory and governance roles for successive governments through the 1980s and 1990s.

### **GEORGE GOULD**

**LLB**

**Managing Director (retired 28 June 2012)**

George was appointed as Managing Director of PGG Wrightson on 1 February 2011. Prior to that he was Managing Director of NZX listed Pyne Gould Guinness Limited leading the management of the merger of that company with Reid Farmers Limited from 2001 to 2003. Before then he was Managing Director of NZX listed South Eastern Utilities Limited whose main achievement was the acquisition of Wairarapa Electricity Limited in 1996 and its subsequent sale in 1999.

### **TREVOR BURT**

**B.Sc**

Trevor Burt was appointed to the Board on 11 December 2012.

Trevor has had extensive international experience in the industrial gas industry, joining BOC gases NZ in 1986 and retiring from the executive Board of Linde AG in 2007 (Linde AG acquired BOC in 2006). During his time with BOC, he served as Managing Director China, Managing Director North Asia and later president for North America. As an executive Board member for Linde AG his accountabilities included overall responsibility for Asia-Pacific operations.

In addition to chairing Ngai Tahu Holding Corporation and Lyttelton Port Company Ltd, Trevor is also a director on a number of other well-known New Zealand businesses including Silver Fern Farms, Landpower Holdings, Mainpower NZ, and a commissioner on the Earthquake Commission.

He holds a Bachelor's degree in Science from Canterbury University, and has completed postgraduate studies in marketing and public relations.

### **BRUCE IRVINE**

**B.Com, LLB, FCA, FNZIM, AF Inst D**

Bruce was appointed to the PGG Wrightson Board in June 2009 and is Chairman of the Audit Committee. Bruce was Managing Partner at Deloitte Christchurch from 1995 to 2007 before his retirement in May 2008. He now acts as an independent director on various boards including: Christchurch City Holdings Limited, House of Travel Holdings Limited, Godfrey Hirst NZ Limited, Heartland NZ Limited, Market Gardeners Limited, Rakon Limited, Scenic Circle Hotels Limited and Skope Industries Limited.

### **GUANGLIN (ALAN) LAI**

**Bachelor of Business (Accounting)**

Alan Lai was appointed as a Director on 30 December 2009.

Alan has served as the Chairman of Agria Corporation's Board of Directors since June 2007 and is a member of Agria's Remuneration Committee of Agria. Alan is the sole Director of Brothers Capital Limited, which is Agria's largest shareholder. Alan is the Chairman of the Board of Directors, Chairman of the Nomination Committee and a member of the Remuneration Committee of China Pipe Group Limited, a Hong Kong-listed company that manufactures construction and energy related pipes in Asia. His wholly-owned investment vehicle, Singapore Zhongxin Investment Co Limited, is the largest controlling shareholder of China Pipe Group Limited. Alan is also the Deputy Chairman of Chamber of Commerce in Shenzhen, China. Alan holds a Bachelor's degree in Accounting from Monash University, Melbourne, Australia and is a certified public accountant in Australia.

### **LIM SIANG (RONALD) SEAH**

**B.Soc.Sc (Honours in Economics)**

Ronald Seah was appointed to the Board on 4 December 2012.

Ronald is a Singaporean with a background in banking and funds management. His fund management career spanned 26 years with the AIG group of companies in Singapore, serving as Chairman of AIG Global Investment Corporation (Singapore) Ltd until 2005. He is currently director of a number of listed Singaporean companies including Yanlord Land Group Ltd, for which he is also chairman of the Audit Committee, Global Investments Ltd. and Telechoice International Ltd. He also sits on the board of Invenio Holdings Pte Ltd (a subsidiary of Olam International).

Ronald holds a Bachelor of Social Science Degree with Honours in Economics from the University of Singapore.

### **WAI YIP (PATRICK) TSANG**

**FCPA, FCCA, ACA, BA (Hons)**

Patrick Tsang was appointed to the Board on 4 December 2012.

Patrick is the Chief Financial Officer for Agria Corporation (the parent company of PGG Wrightson's largest shareholder Agria (Singapore) PTE Limited) and began his career with PricewaterhouseCoopers as an auditor. He has held finance roles in a number of companies listed on the main board of Hong Kong Stock Exchange, including China Resources Enterprises Limited and Tianjin Development Holdings Limited. Patrick is currently a director of China Pipe Group Limited, a Hong Kong listed company. He has over 20 years of experience in auditing, accounting, investor relations and corporate finance including initial public offerings, restructuring and merger and acquisition transactions.

Patrick holds a Bachelor's degree in Accountancy (Honours) and is a fellow member of the Hong Kong Institute of Certified Public Accountants, a fellow member of Association of Chartered Certified Accountants and a member of the Institute of Chartered Accountants in England and Wales.

### **KEAN SENG U**

**LLB (Honours), B.Ec**

Kean Seng U was appointed to the Board on 4 December 2012.

Kean Seng is Head of Corporate and Legal Affairs for Agria Corporation, a role he has held since December 2008. He has extensive experience in advising multi-national corporations and sovereign entities on direct investments in The People's Republic of China as well as offshore mergers and acquisitions of foreign assets by entities of The People's Republic of China. Kean Seng previously practiced as a partner at Singaporean law firm, Shooklin & Bok LLP, focused on East Asia, and he led a corporate finance team in Allen & Overy Shooklin & Bok, JLV, an international law venture partnership with London based Allen & Overy LLP.

Kean Seng sits as an independent and non-executive director of several public listed corporations. He received a Bachelor of Laws (Honours) degree from Monash University (Australia). He is a Barrister and Solicitor, Supreme Court of Victoria, Australia; Advocate & Solicitor, Supreme Court of Singapore and Solicitor of England and Wales. In addition to his extensive legal knowledge, Kean Seng is also a qualified economist, having completed his degree majoring in Economics and Accounting, B.Ec at Monash University, Australia.



# LEADERSHIP TEAM 2013



**MARK DEWDNEY**



**CEDRIC BAYLY**



**JULIAN DALY**

## **MARK DEWDNEY**

### **Chief Executive Officer**

Mark was Chief Executive of Livestock Improvement Corporation Limited from 2006 to 2013, responsible for implementing a new strategic plan focused on innovation from investment in research and technology and providing integrated solutions for customers in New Zealand and internationally. Prior to that Mark was Regional Managing Director of Fonterra Ingredients Asia following an extensive sales and marketing career in the New Zealand dairy industry. Mark also has ownership interests in dairy farms in both New Zealand and Australia and is a director of the Waikato based, Tatua Co-operative Dairy Company Ltd.

## **CEDRIC BAYLY**

### **General Manager PGG Wrightson Wool**

Cedric was appointed as GM PGG Wrightson Wool in August 2011. Previously he was the national manager of Elders Primary Wool and for nine years was GM Wool at Williams & Kettle, one of the main components of the Pyne Gould Guinness and Wrightson merger in 2005.

## **JULIAN DALY**

### **General Counsel & Company Secretary (Acting General Manager PGG Wrightson Real Estate)**

Julian is responsible for the legal and corporate governance affairs of the Group and also held the role of General Manager of the Real Estate business in an acting capacity from May to September 2013. Julian has broad operational involvement across the business and is a director of number of Group subsidiaries and a trustee of the Employee Benefits Plan. He is a former General Counsel of DB Breweries and has worked for law firms in the Middle East and New Zealand.



**STEPHEN GUERIN**



**JOHN MCKENZIE**



**NIGEL THORPE**



**CARLOS MIGUEL DE LEÓN**



**JOHN PARKER**



**ROB WOODGATE**

**STEPHEN GUERIN**

**General Manager  
Retail**

Stephen has worked for PGG Wrightson and its predecessor companies for 26 years. He is responsible for all aspects of the Rural Supplies and Fruitfed Supplies retail businesses.

**CARLOS MIGUEL DE LEÓN**

**Group General Manager  
PGG Wrightson Uruguay**

Carlos joined PGG Wrightson in April 1999 as Business Development manager for Wrightson Pas in Uruguay. In 2001 he was appointed as GM for this business and was responsible for the growth of the seeds operation. In 2005 he was appointed as GM South America and as Group GM South America in 2009. He is responsible for running the AgriServices part of the business in South America.

**JOHN MCKENZIE**

**Group General Manager  
AgriTech**

John was a founder of the specialist proprietary seed company Agricom Limited in 1985 which was purchased by Pyne Gould Guinness in July 2005. He is responsible for the Grain and Agri-feeds businesses and all aspects of the Seed business both domestically and off shore.

**JOHN PARKER**

**General Manager Irrigation and Pumping**

John was appointed as GM: Irrigation and Pumping in July 2007 after joining PGG Wrightson in December 2005 as Commercial Manager – Financial Services. John, a chartered accountant, has held various commercial management roles prior to joining PGG Wrightson over a number of different industries. John is responsible for all aspects of the Irrigation and Pumping business.

**NIGEL THORPE**

**General Manager  
Livestock**

Nigel is an experienced 30 year veteran in the stock and station business and has held various executive livestock management roles with PGG Wrightson, both in New Zealand and Australia. Nigel was reappointed to the General Manager Livestock role in May 2011 for PGG Wrightson, accumulating ten years as General Manager Livestock since 2001.

**ROB WOODGATE**

**Chief Financial Officer**

Formerly the Group Financial Controller, Rob was appointed as Chief Financial Officer in August 2010. He has been intimately involved in a number of significant transactions, having worked on the capital raise, takeover, and sale of assets. In addition to the Group's accounting, audit and treasury functions, Rob is also responsible for HR, IT, Property, Procurement and Strategy. Prior to joining the Company Rob has held a number of senior finance roles in New Zealand and the UK.

# REGIONAL STRUCTURE

## Store type key

- PGG Wrightson store
- PGG Wrightson and Fruitfed store(s)
- Fruitfed store
- Agency

\* Store placement and region lines are an indication only - map details are not to scale.





# DIRECTORS' RESPONSIBILITY STATEMENT

FOR THE YEAR ENDED 30 JUNE 2013

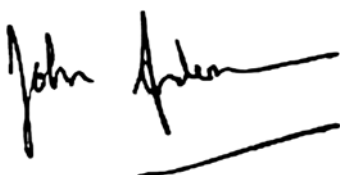
The Directors are responsible for ensuring that the financial statements give a true and fair view of the financial position of PGG Wrightson as at 30 June 2013 and the financial performance and cash flows for the year ended on that date.

The Directors consider that the financial statements of PGG Wrightson have been prepared using appropriate accounting policies, consistently applied and supported by reasonable judgements and estimates and that all relevant financial reporting and accounting standards have been followed.

The Directors believe that proper accounting records have been kept which enable, with reasonable accuracy, the determination of the financial position of the PGG Wrightson Group and facilitate compliance of the financial statements with the Financial Reporting Act 1993.

The Directors are pleased to present the financial statements for PGG Wrightson Limited set out on pages 28 to 91 for the year ended 30 June 2013.

For and on behalf of the Board.



Sir John Anderson  
Chairman

# CORPORATE GOVERNANCE

## 1. INTRODUCTION

- 1.1 The Board of PGG Wrightson Ltd is committed to acting with integrity and expects high standards of behaviour and accountability from all of PGG Wrightson's officers and staff. As part of this commitment, the Board has adopted this Corporate Governance Code. The Code substantially adheres, where appropriate, to the NZX Corporate Governance Best Practice Code.
- 1.2 The Board's primary objective is the creation of shareholder value through following appropriate strategies and ensuring effective and innovative use of PGG Wrightson's resources in providing customer satisfaction. PGG Wrightson will be a good employer and a responsible corporate citizen.
- 1.3 To ensure efficiency, the Board has delegated to the CEO and subsidiary company boards the day to day management and leadership of the PGG Wrightson Group operations.

## 2. ETHICS

- 2.1 Consistent with the principle that Directors should observe and foster high ethical standards, the Board has developed and adopted a written Code of Ethics. The Code of Ethics is available on the PGG Wrightson's website at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance.
- 2.2 It is the responsibility of the Board to review the Code of Ethics from time to time, to implement the Code and to monitor compliance. The Board receives reports on compliance with the Code of Ethics from its internal audit function. No instances of unethical behaviour material to the Company have been reported.
- 2.3 The Board has also adopted a Code of Conduct for employees, and a Fraud Prevention Policy, both of which are available at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance.
- 2.4 An interests register is maintained and regularly updated documenting interests disclosed by all Board members. The statutory disclosures section in this annual report is compiled from entries in the interests register during the reporting period.
- 2.5 Directors are entitled to seek independent professional advice to assist them in meeting their responsibilities.

## 3. BOARD COMPOSITION AND PERFORMANCE

- 3.1 The Board is committed to the principle that there should be a balance of independence, skills, knowledge and experience among Directors so that the Board works effectively.
- 3.2 As at 30 June 2013 the Board had seven Directors (George Gould retired 28 June 2013). Their qualifications and the value that they contribute to the Board are listed in the Board of Directors biographies set out in this annual report.
- 3.3 In accordance with NZX requirements, no less than one third of the total number of Directors are required to be Independent Directors. The Board currently has three Independent Directors. For the purposes of this Code, the Board defines an Independent Director as one who:-

- is not an executive of the Company; and
  - has no disqualifying relationship within the meaning of the NZX Listing Rules.
- 3.4 The statutory disclosures section in this annual report lists the Company's Directors' independence status.
- 3.5 The Constitution contains no provisions for compulsory retirement or a fixed tenure for Directors, although Directors must periodically retire and seek re-election in accordance with the Constitution and NZX Listing Rules. One third of the Directors or, if their number is not a multiple of three, then the number nearest to one-third, shall retire from office at the Annual Meeting each year.
- 3.6 The Board formally reviews the performance of each Director and the Board as a whole, not less than every two years.
- 3.7 The full Board met in person 11 times in the year ended 30 June 2013. Directors also meet on other occasions for strategic planning and held conference calls from time to time as required.

#### 4. DIRECTOR AND EXECUTIVE REMUNERATION

- 4.1 The Board is committed to the policy that remuneration of Directors and executives should be transparent, fair and reasonable.
- 4.2 Directors' fees in aggregate are formally approved by shareholders. Individual fees paid to Directors are disclosed in the Statutory Disclosures section of the annual report. There are no performance incentives for non-Executive Directors.
- 4.3 The Board has considered the statements contained in the NZX Corporate Governance Best Practice Code that directors are encouraged to take a portion of their remuneration under a performance based Equity-Compensation Security Plan, and/or to invest a portion of their cash directors' remuneration in purchasing PGG Wrightson shares. The Board has not elected to create a performance based Equity-Compensation Security Plan. Further the Board supports Directors holding shares in the Company but it does not consider this should be mandatory.
- 4.4 Any executive remuneration incentives align with financial and non-financial performance measures relating to PGG Wrightson's objectives, and are compatible with PGG Wrightson's risk management policies and systems.

#### 5. BOARD COMMITTEES

- 5.1 The Board has delegated some of its powers to Board committees. The Committees are made up of a minimum of three non-Executive Director members and each Committee has a written Board-approved charter which outlines that Committee's authority, duties, responsibilities and relationship with the Board. The Board regularly reviews the performance of each Committee in accordance with the relevant Committee's written charter. Committees meet not less than four times a year, with additional meetings being convened when required.
- 5.2 Senior management are invited to attend Committee meetings as is considered appropriate. The Committees may appoint advisors as they see fit.
- 5.3 As at 30 June 2013 the Board had two standing Committees - the Audit Committee, and the Remuneration and Appointments Committee. Other Committees of the Board, including the AgriTech Committee are formed as and when required. The Board has considered the recommendation contained in the NZX Corporate Governance Best Practice Code to establish a nomination committee to recommend director appointments to the Board, and will do so as circumstances require.

#### 5.4 Audit Committee

The Audit Committee Charter is available on the Company's website at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance.

The majority of the members of the Audit Committee will be Independent Directors and at least one member will have an accounting or financial background. No member of the Audit Committee will be an Executive Director. The members of the Audit Committee are currently B R Irvine (Chairman), Sir John Anderson and W Y (Patrick) Tsang. The Audit Committee has appropriate financial expertise, with all members having an accounting or financial background. The Audit Committee met four times during the financial year.

The main responsibilities of the Audit Committee are:

- Ensuring the effectiveness of the accounting and internal control systems.
- Ensuring the Board is properly and regularly informed and updated on corporate financial matters.
- Monitoring and reviewing the independent and internal auditing practices.
- Recommending the appointment and removal of the external auditor and considering a change in the lead audit partner where the auditors continue in office for a period exceeding five years.
- Ensuring that the ability and independence of the auditors to carry out their statutory audit role is not impaired, or could reasonably be perceived to be impaired.
- To interface with management, internal auditors and external auditors and review the financial reports, as well as advising all Directors whether they comply with appropriate laws and regulations.
- Overseeing the Group management of operational risk and compliance.
- Overseeing matters relating to the values, ethics and financial integrity of the Group.

The Audit Committee has the authority to appoint outside legal or other professional advisors if it considers necessary. The Audit Committee regularly meets with the internal auditors and external auditors without the Management present.

#### 5.5 REMUNERATION AND APPOINTMENTS COMMITTEE

The Remuneration and Appointments Committee Charter is available on the Company's website at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance.

The Remuneration and Appointments Committee is chaired by Sir John Anderson, and its members are the remainder of the Board excluding Executive Directors. The Remuneration and Appointments Committee met four times during the financial year.

The main responsibilities of the Remuneration and Appointments Committee are:

- To undertake an annual performance appraisal of the Managing Director/Chief Executive and review the appraisal of direct reports to the Managing Director/Chief Executive.
- To review compensation policy and procedures, including employee benefits and superannuation, and recommend to the Board remuneration changes for the Managing Director/Chief Executive and direct reports to the Managing Director/Chief Executive.
- To review succession planning and senior management development plans.

The Board has considered the recommendation contained in the NZX Corporate Governance Best Practice Code that the remuneration committee recommend remuneration packages for Directors to shareholders. The role of the Remuneration and Appointments Committee as set out in its charter will be expanded to include this function when such a recommendation to shareholders is put forward.

## 6. INDEPENDENT AUDITORS

- 6.1 The Board subscribes to the principle that it has a key function to ensure the quality and independence of the external audit process. The Board operates formal and transparent procedures for sustaining communication with PGG Wrightson's independent and internal auditors. The Board seeks to ensure that the ability and independence of the auditors to carry out their statutory audit role is not impaired or could reasonably be perceived to be impaired.
- 6.2 To ensure there is no conflict with other services that may be provided by the external auditors, the Company has adopted a policy whereby the external auditors will not provide any other services unless specifically approved by the Audit Committee. The external auditor's remuneration is disclosed in the financial statements.

## 7. REPORTING AND DISCLOSURE

- 7.1 The Board endorses the principle that it should demand integrity both in financial reporting and in the timeliness and balance of disclosures on the Company's affairs.
- 7.2 The Company will provide timely and adequate disclosure of information on matters of material impact to shareholders and comply with the continuous disclosure and other listing requirements of the NZX relating to shareholder reporting. The Board has adopted a Continuous Disclosure Policy which is available on the Company's website at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance. The Company communicates through the interim and annual reports, releases to the NZX and media, and on its website at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz).
- 7.3 PGG Wrightson has established and will maintain processes for the provision of information to the Board by management of sufficient content, quality and timeliness, as the Board considers necessary to enable the Board to effectively discharge its duties.
- 7.4 The Company has a detailed securities trading policy applying to all Directors and staff which incorporates all insider trading restraints. Directors and senior officers are able to trade in Company shares in accordance with that policy except when they are in possession of price-sensitive information not publicly available. The Securities Trading Policy is available at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance.
- 7.5 The Company is in the process of developing a diversity policy with a view to adopting the same during the course of the financial year ending 30 June 2014. At 30 June 2013 all members of PGG Wrightson's Board of Directors and all Officers (as defined in section 2 of the Securities Markets Act 1988) were male, and across PGG Wrightson's entire workforce, 34% were female and 66% were male.

## 8. SHAREHOLDER RELATIONS AND STAKEHOLDERS

- 8.1 While the Company does not have a formal shareholder relations policy, the Board actively fosters constructive relationships with its shareholders, as appropriate. The Board is at all times cognisant of the need to protect and act in the best interests of the Company's shareholders.

- 8.2 The Company encourages shareholder participation at the Annual Meeting, by providing as an item of General Business the conducting of a shareholder discussion, where a reasonable opportunity is given for shareholders to question, discuss or comment on the management of the Company. During the year the Company sought to improve efficiency and cost effectiveness of communication with shareholders by offering them an e-comms programme, where shareholders can elect to move all their securityholder communication to full electronic communications for the future.

- 8.3 The Company considers its significant stakeholders to be its shareholders (including institutional investors), its staff, its customers, suppliers and contractors. When undertaking its operations and activities, the Company respects the interests of its stakeholders within the context of its ownership type and the Company's fundamental purpose. The Board considers that the Company's conduct adheres to widely accepted ethical, social and environmental norms.

## 9. RISK MANAGEMENT

- 9.1 It is the responsibility of the Board to monitor the broader risk management processes in place to identify and manage potential and relevant risks.
- 9.2 In discharging this obligation the Board has:-
- In conjunction with the Managing Director/Chief Executive, Audit Committee, internal and external audit, set up and monitored internal controls to ensure that management prudently and efficiently manage resources, and the identification of the nature and magnitude of the Company's material risks. The Company's primary financial risks are those of liquidity, market (foreign currency, price and interest rate), funding and credit risk.
  - Considered the nature and extent of risks the Board is willing to take to achieve its strategic objectives. The Company is committed to the management of risk to achieve sustainability of service, employment and profits, and therefore takes on controlled amounts of risk when considered appropriate.
  - In conjunction with the Managing Director/Chief Executive and Audit Committee, reviewed the effectiveness and integrity of compliance and risk management systems within the business.
  - Established a separate risk committee that is responsible for the oversight of business risks and future risk strategy.
  - Adopted a Risk Policy, which is available at [www.pggwrightson.co.nz](http://www.pggwrightson.co.nz) under Investors Centre > Governance.
- 9.3 The Board maintains insurance coverage with reputable insurers for relevant insurable risks and recently renewed its insurance policies in accordance with the policy approach determined by the Board.

## 10. ANNUAL REVIEW

- 10.1 A review of this Corporate Governance Code and associated processes and procedures will be completed on an annual basis to ensure the Company adheres to best practice governance principles (as promulgated by the relevant authoritative bodies) and maintains high ethical standards.
- 10.2 This review will include a consideration of any processes that materially differ from the principles set out in the NZX Corporate Governance Best Practice Code. Where the Company adopts a practice that materially differs from the NZX Corporate Governance Best Practice Code, this will be identified and noted in the Company's annual report.



# OUR HISTORY



**1877** National Mortgage & Agency Co of New Zealand Ltd incorporated in England



**1983** New Zealand Farmers' Co-operative Association of Canterbury Ltd (est. 1861) acquired by Wrightson NMA Ltd



**1868** Wright Stephenson & Co established in Dunedin



**1972** NMA Co of New Zealand merged with Wright Stephenson & Co to become NMA Wright Stephenson Holdings Ltd



**1986** Dalgety Crown Corporation Ltd becomes Dalgety Crown Ltd, a stock and station division of Wrightson NMA Ltd, who is later established as Wrightson Ltd in 1993



**1879** Newton King Ltd established in New Plymouth. Reorganised in 1977 to become Crown Consolidated Ltd



**1983** The merger of Dalgety & New Zealand Loan Ltd and Crown Consolidated Ltd forms Dalgety Crown Corporation Ltd



**2005** Wrightson Ltd acquires Williams & Kettle



**1884** Dalgety & Co Ltd incorporated in England



**1880** Williams & Kettle opened for business in Napier







**1919** *Gould  
Beaumont & Co,  
Pyne & Co, and  
Guinness & Le  
Cren Ltd joined to  
form Pyne Gould  
Guinness Ltd*



**1851** *Gould  
Beaumont &  
Co founded in  
Christchurch*



**1991** *Pyne Gould  
Guinness Ltd  
acquires assets of  
Elders Pastoral in  
Canterbury*



**1890** *Guinness  
& Le Cren Ltd  
established in  
Timaru*



**1878** *Donald  
Reid & Co Ltd  
established in  
Dunedin*



**1888** *Pyne & Co  
established in  
Christchurch*



**2001** *Reid Farmers Ltd acquired by  
Pyne Gould Guinness Ltd to become  
Pyne Gould Guinness Reid Farmers Ltd,  
but later in same year re-adopts name  
of Pyne Gould Guinness Ltd*



**1974** *Following  
multiple acquisitions  
in the 1960s,  
Donald Reid & Co  
Ltd becomes Reid  
Farmers Ltd*



**NOVEMBER 2005**  
*PGG Wrightson was formed from a  
merge between Wrightson Ltd and  
Pyne Gould Guinness Ltd.*

## **2013 FINANCIAL INFORMATION**

PGG WRIGHTSON LIMITED AND SUBSIDIARIES

## STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2013

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Continuing operations</b>					
Operating revenue	4,5	1,131,847	1,336,813	583,062	763,990
Cost of sales		(845,875)	(1,038,146)	(437,440)	(611,423)
<b>Gross profit</b>		<b>285,972</b>	<b>298,667</b>	<b>145,622</b>	<b>152,567</b>
Other income	6	1,267	1,550	975	647
Employee benefits expense		(137,728)	(137,046)	(83,625)	(84,332)
Research and development		(4,355)	(5,786)	(7)	(2)
Other operating expenses	7	(99,359)	(102,224)	(53,928)	(53,628)
		(240,175)	(243,506)	(136,585)	(137,315)
<b>Operating EBITDA</b>		<b>45,797</b>	<b>55,161</b>	<b>9,037</b>	<b>15,252</b>
Equity accounted earnings of associates	8	1,483	101	–	–
Impairment losses on goodwill	9	(321,143)	–	(91,323)	–
Non operating items	9	(7,134)	(1,941)	(214,176)	16,593
Fair value adjustments	10	(5,151)	(2,560)	(1,931)	(1,782)
<b>EBITDA</b>		<b>(286,148)</b>	<b>50,761</b>	<b>(298,393)</b>	<b>30,063</b>
Depreciation and amortisation expense		(7,642)	(8,323)	(3,584)	(4,013)
<b>Results from continuing operating activities</b>		<b>(293,790)</b>	<b>42,438</b>	<b>(301,977)</b>	<b>26,050</b>
Net interest and finance costs	11	(6,102)	(13,835)	(7,813)	(12,933)
<b>Profit/(loss) from continuing operations before income taxes</b>		<b>(299,892)</b>	<b>28,603</b>	<b>(309,790)</b>	<b>13,117</b>
Income tax (expense)/income	12	(5,029)	(3,341)	3,960	386
<b>Profit/(loss) from continuing operations</b>		<b>(304,921)</b>	<b>25,262</b>	<b>(305,830)</b>	<b>13,503</b>
<b>Discontinued operations</b>					
Profit/(loss) from discontinued operations (net of income taxes)	13	(1,584)	(809)	–	–
<b>Profit/(loss) for the year</b>		<b>(306,505)</b>	<b>24,453</b>	<b>(305,830)</b>	<b>13,503</b>



## STATEMENT OF COMPREHENSIVE INCOME CONTINUED

FOR THE YEAR ENDED 30 JUNE 2013

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Other comprehensive income/(loss)</b>					
Foreign currency translation differences for foreign operations		(4,568)	160	–	–
Buy out of non-controlling interest		(2,060)	–	–	–
Effective portion of changes in fair value of cash flow hedges		(711)	(168)	–	–
Changes in fair value of equity instruments		5,120	(1,550)	4,000	(667)
Fixed asset revaluation on initial measurement		–	(4,738)	–	–
Defined benefit plan actuarial gains / (losses)		6,278	(10,730)	6,278	(10,730)
Deferred tax on movement of actuarial gains / (losses) on employee benefit plans		(1,758)	2,727	(1,758)	2,727
<b>Other comprehensive income/(loss) for the period, net of income tax</b>					
		2,301	(14,299)	8,520	(8,670)
<b>Total comprehensive income/(loss) for the period</b>					
		<b>(304,204)</b>	<b>10,154</b>	<b>(297,310)</b>	<b>4,833</b>
<b>Profit/(loss) attributable to:</b>					
Shareholders of the Company		(307,992)	23,486	(305,830)	13,503
Non-controlling interest		1,487	967	–	–
<b>Profit/(loss) for the year</b>					
		<b>(306,505)</b>	<b>24,453</b>	<b>(305,830)</b>	<b>13,503</b>
<b>Total comprehensive income/(loss) attributable to:</b>					
Shareholders of the Company		(305,681)	9,056	(297,310)	4,833
Non-controlling interest		1,477	1,098	–	–
<b>Total comprehensive income/(loss) for the year</b>					
		<b>(304,204)</b>	<b>10,154</b>	<b>(297,310)</b>	<b>4,833</b>
<b>Earnings/(loss) per share</b>					
Basic earnings per share (New Zealand Dollars)	14	(0.41)	0.03		
<b>Continuing operations</b>					
Basic earnings per share (New Zealand Dollars)	14	(0.40)	0.03		

The accompanying notes form an integral part of these financial statements.

## STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2013

**GROUP**

Balance at 1 July 2011

**Total comprehensive income for the period**

Profit or loss

**Other comprehensive income**

Foreign currency translation differences

Asset revaluation on initial measurement

Effective portion of changes in fair value of equity instruments

Defined benefit plan actuarial gains and losses, net of tax

Total other comprehensive income

**Total comprehensive income for the period****Transactions with shareholders, recorded directly in equity**

Interest on convertible redeemable notes

Repayment of convertible redeemable notes

Dividends to shareholders

**Total contributions by and distributions to shareholders****Balance at 30 June 2012**

Balance at 1 July 2012

**Total comprehensive income for the period**

Profit or loss

**Other comprehensive income**

Foreign currency translation differences

Buy out of non-controlling interest

Effective portion of changes in fair value of equity instruments

Defined benefit plan actuarial gains and losses, net of tax

Total other comprehensive income

**Total comprehensive income for the period****Transactions with shareholders, recorded directly in equity****Contributions by and distributions to shareholders**

Dividends to shareholders

**Total contributions by and distributions to shareholders****Balance at 30 June 2013**

	SHARE CAPITAL \$000	FOREIGN CURRENCY TRANSLATION RESERVE \$000	REALISED CAPITAL AND OTHER RESERVES \$000
Balance at 1 July 2011	640,174	(2,809)	30,421
<b>Total comprehensive income for the period</b>			
Profit or loss	–	–	–
<b>Other comprehensive income</b>			
Foreign currency translation differences	–	654	(15)
Asset revaluation on initial measurement	–	–	(4,738)
Effective portion of changes in fair value of equity instruments	–	–	–
Defined benefit plan actuarial gains and losses, net of tax	–	–	–
Total other comprehensive income	–	654	(4,753)
<b>Total comprehensive income for the period</b>	–	654	(4,753)
<b>Transactions with shareholders, recorded directly in equity</b>			
Interest on convertible redeemable notes	–	–	–
Repayment of convertible redeemable notes	(33,850)	–	–
Dividends to shareholders	–	–	–
<b>Total contributions by and distributions to shareholders</b>	(33,850)	–	–
<b>Balance at 30 June 2012</b>	<b>606,324</b>	<b>(2,155)</b>	<b>25,668</b>
Balance at 1 July 2012	606,324	(2,155)	25,668
<b>Total comprehensive income for the period</b>			
Profit or loss	–	–	–
<b>Other comprehensive income</b>			
Foreign currency translation differences	–	(4,510)	(82)
Buy out of non-controlling interest	–	–	(1,957)
Effective portion of changes in fair value of equity instruments	–	–	–
Defined benefit plan actuarial gains and losses, net of tax	–	–	–
Total other comprehensive income	–	(4,510)	(2,039)
<b>Total comprehensive income for the period</b>	–	(4,510)	(2,039)
<b>Transactions with shareholders, recorded directly in equity</b>			
<b>Contributions by and distributions to shareholders</b>			
Dividends to shareholders	–	–	–
<b>Total contributions by and distributions to shareholders</b>	–	–	–
<b>Balance at 30 June 2013</b>	<b>606,324</b>	<b>(6,665)</b>	<b>23,629</b>

The accompanying notes form an integral part of these financial statements.

REVALUATION RESERVE \$000	HEDGING RESERVE \$000	DEFINED BENEFIT PLAN RESERVE \$000	FAIR VALUE RESERVE \$000	RETAINED EARNINGS \$000	NON-CONTROLLING INTEREST \$000	TOTAL EQUITY \$000
645	771	(12,210)	–	(55,030)	2,379	604,341
–	–	–	–	23,486	967	24,453
36	–	–	–	(646)	131	160
–	–	–	–	–	–	(4,738)
–	(168)	–	(1,550)	–	–	(1,718)
–	–	(8,003)	–	–	–	(8,003)
36	(168)	(8,003)	(1,550)	(646)	131	(14,299)
36	(168)	(8,003)	(1,550)	22,840	1,098	10,154
–	–	–	–	(2,150)	–	(2,150)
–	–	–	–	–	–	(33,850)
–	–	–	–	–	(721)	(721)
–	–	–	–	(2,150)	(721)	(36,721)
<b>681</b>	<b>603</b>	<b>(20,213)</b>	<b>(1,550)</b>	<b>(34,340)</b>	<b>2,756</b>	<b>577,774</b>
681	603	(20,213)	(1,550)	(34,340)	2,756	577,774
–	–	–	–	(307,992)	1,487	(306,505)
5	–	–	–	(74)	93	(4,568)
–	–	–	–	–	(103)	(2,060)
–	(711)	–	5,120	–	–	4,409
–	–	4,520	–	–	–	4,520
5	(711)	4,520	5,120	(74)	(10)	2,301
5	(711)	4,520	5,120	(308,066)	1,477	(304,204)
–	–	–	–	(16,869)	(595)	(17,464)
–	–	–	–	(16,869)	(595)	(17,464)
<b>686</b>	<b>(108)</b>	<b>(15,693)</b>	<b>3,570</b>	<b>(359,275)</b>	<b>3,638</b>	<b>256,106</b>



## STATEMENT OF CHANGES IN EQUITY CONTINUED

FOR THE YEAR ENDED 30 JUNE 2013

	SHARE CAPITAL \$000	REALISED CAPITAL AND OTHER RESERVES \$000	DEFINED BENEFIT PLAN RESERVE \$000
<b>COMPANY</b>			
Balance at 1 July 2011	640,174	24,542	(12,210)
<b>Total comprehensive income for the period</b>			
Profit or loss	–	–	–
<b>Other comprehensive income</b>			
Effective portion of change in fair value of financial instruments, net of tax	–	–	–
Defined benefit plan actuarial gains and losses, net of tax	–	–	(8,003)
Total other comprehensive income	–	–	(8,003)
<b>Total comprehensive income for the period</b>	–	–	(8,003)
<b>Transactions with shareholders, recorded directly in equity</b>			
<b>Contributions by and distributions to shareholders</b>			
Repayment of convertible redeemable notes	(33,850)	–	–
Interest on convertible redeemable notes	–	–	–
<b>Total contributions by and distributions to shareholders</b>	(33,850)	–	–
<b>Balance at 30 June 2012</b>	<b>606,324</b>	<b>24,542</b>	<b>(20,213)</b>
Balance at 1 July 2012	606,324	24,542	(20,213)
<b>Total comprehensive income for the period</b>			
Profit or loss	–	–	–
<b>Other comprehensive income</b>			
Effective portion of change in fair value of financial instruments, net of tax	–	–	–
Defined benefit plan actuarial gains and losses, net of tax	–	–	4,520
Total other comprehensive income	–	–	4,520
<b>Total comprehensive income for the period</b>	–	–	4,520
<b>Transactions with shareholders, recorded directly in equity</b>			
<b>Contributions by and distributions to shareholders</b>			
Dividends to shareholders	–	–	–
<b>Total contributions by and distributions to shareholders</b>	–	–	–
<b>Balance at 30 June 2013</b>	<b>606,324</b>	<b>24,542</b>	<b>(15,693)</b>

The accompanying notes form an integral part of these financial statements.

	FAIR VALUE RESERVE \$000	RETAINED EARNINGS \$000	TOTAL EQUITY \$000
	–	(51,787)	600,719
	–	13,503	13,503
	(667)	–	(667)
	–	–	(8,003)
	(667)	–	(8,670)
	(667)	13,503	4,833
	–	–	(33,850)
	–	(2,150)	(2,150)
	–	(2,150)	(36,000)
	<b>(667)</b>	<b>(40,434)</b>	<b>569,552</b>
	(667)	(40,434)	569,552
	–	(305,830)	(305,830)
	4,000	–	4,000
	–	–	4,520
	4,000	–	8,520
	4,000	(305,830)	(297,310)
	–	(16,869)	(16,869)
	–	(16,869)	(16,869)
	<b>3,333</b>	<b>(363,133)</b>	<b>255,371</b>

## STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2013

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>ASSETS</b>					
<b>Current</b>					
Cash and cash equivalents	15	5,845	15,911	326	6,319
Short-term derivative assets	16	662	2,951	279	972
Trade and other receivables	17	217,821	207,106	195,145	379,330
Finance receivables	18	11,477	29,248	–	–
Income tax receivable		4,092	4,148	5,747	4,838
Assets classified as held for sale	19	801	5,551	801	5,551
Biological assets	20	4,233	20,651	4,233	20,651
Inventories	21	243,650	239,402	49,662	50,539
Total current assets		488,581	524,968	256,193	468,200
<b>Non-current</b>					
Long-term derivative assets	16	3	499	–	–
Biological assets	20	147	207	147	207
Deferred tax asset	22	9,422	14,458	3,883	3,420
Investment in subsidiaries	23	–	–	225,282	225,257
Investments in equity accounted investees	24	4,210	269	–	30
Other investments	25	23,995	21,283	11,559	7,578
Intangible assets	26	6,715	332,925	5,688	97,463
Property, plant and equipment	27	86,435	85,863	36,481	36,499
Total non-current assets		130,927	455,504	283,040	370,454
<b>Total assets</b>		<b>619,508</b>	<b>980,472</b>	<b>539,233</b>	<b>838,654</b>



## STATEMENT OF FINANCIAL POSITION CONTINUED

AS AT 30 JUNE 2013

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>LIABILITIES</b>					
<b>Current</b>					
Debt due within one year	15	47,702	29,709	9,514	–
Short-term derivative liabilities	16	2,451	1,460	429	960
Accounts payable and accruals	28	222,723	228,142	188,577	129,110
Total current liabilities		272,876	259,311	198,520	130,070
<b>Non-current</b>					
Long-term debt	15	62,000	111,500	62,000	111,500
Long-term derivative liabilities	16	623	294	–	109
Other long-term provisions	28	7,084	5,329	2,523	1,159
Defined benefit liability	29	20,819	26,264	20,819	26,264
Total non-current liabilities		90,526	143,387	85,342	139,032
<b>Total liabilities</b>		<b>363,402</b>	<b>402,698</b>	<b>283,862</b>	<b>269,102</b>
<b>EQUITY</b>					
Share capital	30	606,324	606,324	606,324	606,324
Reserves	30	5,419	3,033	12,182	3,663
Retained earnings	30	(359,275)	(34,340)	(363,135)	(40,435)
Total equity attributable to shareholders of the Company		252,468	575,017	255,371	569,552
Non-controlling interest		3,638	2,757	–	–
<b>Total equity</b>		<b>256,106</b>	<b>577,774</b>	<b>255,371</b>	<b>569,552</b>
<b>Total liabilities and equity</b>		<b>619,508</b>	<b>980,472</b>	<b>539,233</b>	<b>838,654</b>

These consolidated financial statements have been authorised for issue on 12 August 2013.



**Sir John Anderson**

Chairman



**Bruce Irvine**

Director

The accompanying notes form an integral part of these financial statements.

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2013

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Cash flows from operating activities</b>					
Cash was provided from:					
Receipts from customers		1,161,211	1,388,811	584,586	780,088
Dividends received		645	440	480	14
Interest received		6,667	21,230	2,174	4,624
		1,168,523	1,410,481	587,240	784,726
Cash was applied to:					
Payments to suppliers and employees		(1,123,433)	(1,320,321)	(576,221)	(754,287)
Interest paid		(5,830)	(25,996)	(4,703)	(10,035)
Income tax received / (paid)		12	(5,590)	829	(3,623)
		(1,129,251)	(1,351,907)	(580,095)	(767,945)
<b>Net cash flow from operating activities</b>	31	<b>39,272</b>	<b>58,574</b>	<b>7,145</b>	<b>16,781</b>
<b>Cash flows from investing activities</b>					
Cash was provided from:					
Proceeds from sale of property, plant and equipment		1,659	538	1,472	535
Net decrease in finance receivables		11,383	35,069	–	–
Proceeds from sale of investments		2,713	32,532	–	98,172
		15,755	68,139	1,472	98,707
Cash was applied to:					
Purchase of property, plant and equipment		(6,745)	(11,703)	(3,427)	(1,364)
Purchase of intangibles (software)		(938)	(1,065)	(792)	(539)
Cash paid/(acquired) on purchase of investments		(5,476)	(87,832)	–	(83,131)
		(13,159)	(100,600)	(4,219)	(85,034)
Net cash flow from investing activities		2,596	(32,461)	(2,747)	13,673

## STATEMENT OF CASH FLOWS CONTINUED

FOR THE YEAR ENDED 30 JUNE 2013

NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Cash flows from financing activities</b>				
Cash was provided from:				
Increase in external borrowings and bank overdraft	17,994	11,500	9,514	11,500
Repayment of loans by related parties	310	–	161,987	39,729
	18,304	11,500	171,501	51,229
Cash was applied to:				
Dividends paid to shareholders	(16,869)	–	(16,869)	–
Dividends paid to minority interests	(595)	(721)	–	–
Interest paid on convertible redeemable notes	–	(2,150)	–	(2,150)
Repayment of convertible redeemable notes	–	(33,850)	–	(33,850)
Repayment of secured debentures	–	(5,124)	–	–
Net decrease in clients' deposit and current accounts	–	(3,600)	–	–
Finance facility fees	–	(1,499)	–	(1,300)
Repayment of loans to related parties	(3,274)	(93)	(115,523)	–
Repayment of external borrowings	(49,500)	(46,498)	(49,500)	(35,500)
	(70,238)	(93,535)	(181,892)	(72,800)
Net cash flow from financing activities	(51,934)	(82,035)	(10,391)	(21,571)
Net (decrease)/increase in cash held	(10,066)	(55,922)	(5,993)	8,883
Opening cash/(bank overdraft)	15,911	71,833	6,319	(2,564)
<b>Cash and cash equivalents</b>	<b>5,845</b>	<b>15,911</b>	<b>326</b>	<b>6,319</b>

The accompanying notes form an integral part of these financial statements.



# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

## 1 REPORTING ENTITY

PGG Wrightson Limited (the "Company") is a company domiciled in New Zealand, registered under the Companies Act 1993 and listed on the New Zealand Stock Exchange. The Company is an issuer in terms of the Financial Reporting Act 1993.

Financial statements for the Company (separate financial statements) and consolidated financial statements are presented. The consolidated financial statements of PGG Wrightson Limited as at and for the year ended 30 June 2013 comprise the Company and its subsidiaries (together referred to as the "Group") and the Group's interest in associates and jointly controlled entities.

The Company is primarily involved in the provision of rural services.

## 2 BASIS OF PREPARATION

### Statement of Compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with the New Zealand equivalents to International Financial Reporting Standards ("NZ IFRS") and other applicable Financial Reporting Standards as applicable for profit oriented entities. The financial statements comply with International Financial Reporting Standards as issued by the IASB, as applicable for profit oriented entities.

These statements were approved by the Board of Directors on 12 August 2013.

### Basis of Measurement

The financial statements have been prepared on the historical cost basis except for the following:

- derivative financial instruments are measured at fair value
- financial instruments at fair value through profit or loss are measured at fair value
- investments are measured at fair value
- biological assets are measured at fair value less point-of-sale costs
- assets classified as held for sale are measured at the lower of their carrying amount and fair value less cost to sell.

### Functional and Presentation Currency

These financial statements are presented in New Zealand dollars (\$), which is the Group's functional currency. All financial information presented in New Zealand dollars has been rounded to the nearest thousand.

### Use of Estimates and Judgements

The preparation of the consolidated financial statements in conformity with NZ IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates and assumptions.

Estimates and assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated financial statements is included in the following notes:

Note	Judgement
26	Goodwill impairment assessment and measurement of value in use and fair value less costs to sell
32	Classification and valuation of financial assets and instruments

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

Note	Assumption or estimation uncertainty
21	Valuation of seeds inventory
28	Provisions and contingencies
29	Measurement of defined benefit obligations

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### 3 SIGNIFICANT ACCOUNTING POLICIES

Unless otherwise stated, the accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, and have been applied consistently by Group entities.

#### **(a) Basis of Consolidation**

##### *Subsidiaries*

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

##### *Associates and Jointly Controlled Entities*

Associates are those entities in which the Group has significant influence, but not control, over the financial and operating policies. Joint ventures are those entities over whose activities the Group has joint control, established by contractual agreement and requiring unanimous consent for strategic financial and operating decisions. Associates and jointly controlled entities are accounted for using the equity method. The consolidated financial statements include the Group's share of the income and expenses of equity accounted investees, after adjustments to align the accounting policies with those of the Group, from the date that significant influence starts. Where the Group's share of losses exceeds its interest in an equity accounted investee, the carrying amount of that interest (including any long-term investments) is reduced to nil and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the investee.

##### *Transactions Eliminated on Consolidation*

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

**(b) Foreign Currencies***Foreign Currency Transactions*

Transactions in foreign currencies are translated to the respective functional currencies of the group entities at the exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortised cost in foreign currency translated at the exchange rate at the end of the period.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that fair value was determined. Foreign currency differences arising on retranslation are recognised in profit or loss.

*Foreign Operations*

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to New Zealand dollars at the exchange rates at the reporting date. The income and expenses of foreign operations are translated to New Zealand dollars at exchange rates at the date of the transactions.

Foreign currency differences are recognised in other comprehensive income and the Foreign Currency Translation Reserve ("FCTR"). When a foreign operation is disposed of, in part or in full, the relevant amount in the FCTR is transferred to profit or loss.

**(c) Income Recognition***Recognition of Revenue*

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised.

*Sales Revenue*

Sales revenue comprises the sale value of transactions where the Group acts as a principal and the commission for transactions where the Group acts as an agent.

Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods.

*Irrigation Contracts*

The revenue on work-in-progress is recognised when it can be estimated reliably. The percentage of completion method is used to determine the appropriate amount to recognise in each year. The full amount of any anticipated loss, including that relating to work on the contract, is recognised as soon as it is foreseen.

*Investment Income*

Investment income is recognised when earned. Dividends are recognised when received, or accrued when declared and approved for distribution prior to balance date.

*Interest and Similar Income and Expense*

For all financial instruments measured at amortised cost, interest income or expense is recorded at the effective interest rate, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options) and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the effective interest rate, but not future credit losses.

Once the recorded value of a financial asset or a group of similar financial assets has been reduced due to an impairment loss, interest income continues to be recognised using the original effective interest rate applied to the new carrying amount.

The Group recognises interest revenue, management fees, and establishment fees on an accruals basis when the services are rendered using the effective interest rate method.

### ***Fee and Commission Income***

The Group earns fee and commission income from a diverse range of services it provides to customers. Fee income can be divided into the following two categories:

- Fee income earned from services that are provided over a certain period of time. Fees earned for the provision of services over a period of time are accrued over that period. Loan commitment fees for loans that are likely to be drawn down and other credit related fees are deferred (together with any incremental costs) and recognised as an adjustment to the effective interest rate on the loan.
- Discharge fees and deferred establishment fees are received by the Group upon early termination of mortgage loans. On a consolidated basis these are treated as a recoupment of the transaction costs spent by the Group in establishing the mortgage loans. These fees form part of the interest effective yield on the loans and are accrued and recognised in the statement of comprehensive income over the weighted average expected life of the mortgage loans using the effective interest method.

### ***Fee Income from Providing Transaction Services***

Fees arising from negotiating or participating in the negotiation of a transaction for a third party are recognised on completion of the underlying transactions. Fees or components of the fees that are linked to certain performance are recognised after fulfilling the corresponding criteria.

### **(d) Income Tax**

Income tax expense comprises current and deferred taxation and is recognised in profit or loss except to the extent that it relates to items recognised directly in other comprehensive income or equity, in which case it is recognised directly in other comprehensive income or equity. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable with respect to previous periods.

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- the initial recognition of goodwill
- differences relating to subsidiaries, associates and jointly controlled entities to the extent that they will probably not reverse in the foreseeable future.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantially enacted at the reporting date.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be recognised.

### **(e) Discontinued Operations**

A discontinued operation is a component of the Group's business that represents a separate major line of business or geographical area of operations that has been disposed of or is held for sale, or is a subsidiary acquired exclusively with a view to resale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is restated as if the operation had been discontinued from the start of the comparative period.

### **(f) Earnings per Share**

The Group presents basic and diluted earnings per share ("EPS") data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to shareholders by the weighted average number of shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to shareholders and the number of shares outstanding to include the effects of all potential dilutive shares.



**(g) Financial Instruments****(i) Non-derivative Financial Assets**

Non-derivative financial assets comprise investments in equity and debt securities, finance receivables, trade and other receivables, cash and cash equivalents and intercompany advances. The Group adopted NZ IFRS 9 (2009) Financial Instruments from 1 January 2012. NZ IFRS 9 (2009) requires that an entity classifies its financial assets at either amortised cost or fair value depending on the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

The Group initially recognises financial assets on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

Financial assets are initially measured at fair value. If the financial asset is not subsequently measured at fair value through profit and loss, the initial investment includes transaction costs that are directly attributable to the asset's acquisition or origination. The Group subsequently measures financial assets at either fair value or amortised cost.

***Financial assets measured at amortised cost***

A financial asset is subsequently measured at amortised cost using the effective interest method and net of any impairment loss, if:

- the asset is held within a business model with an objective to hold assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest.

The Group's policy on impairment is the same as that applied to its consolidated financial statements as at and for the year ended 30 June 2012 for loans and receivables.

***Financial assets measured at fair value***

Financial assets other than those classified as financial assets measured at amortised cost are subsequently measured at fair value with all changes recognised in profit or loss.

However, for investments in equity instruments that are not held for trading, the Group may elect at initial recognition to present gains and losses through other comprehensive income. For instruments measured at fair value through other comprehensive income gains and losses are never reclassified to profit and loss and no impairments are recognised in profit and loss. Dividends earned from such investments are recognised in profit and loss unless the dividends clearly represent a repayment of part of the cost of investment.

Investments in equity securities of subsidiaries, associates and joint ventures are measured at cost in the separate financial statements of the Company.

***Cash and cash equivalents***

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short term highly liquid investments with maturities of three months or less. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents.

***Trade and Other Receivables***

Trade and other receivables are stated at their amortised cost less impairment losses.

**(ii) Non-derivative Financial Liabilities*****Interest-bearing Borrowings***

Interest-bearing borrowings are classified as other financial liabilities and are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these liabilities are measured at amortised cost using the effective interest rate method.

***Trade and Other Payables***

Trade and other payables are stated at cost.

**(iii) Derivative Financial Instruments**

The Group uses derivative financial instruments to manage its exposure to interest rate and foreign currency risks arising from operational, financing and investment activities. In accordance with Treasury policy, the Group does not hold or issue derivative instruments for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

Derivative financial instruments are recognised initially at fair value and transaction costs are expensed immediately. Subsequent to initial recognition, derivative financial instruments are stated at fair value. The gain or loss on re-measurement to fair value is recognised immediately in profit or loss. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the hedging relationship (see below).

**Cash Flow Hedges**

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognised directly in equity to the extent that the hedge is effective. To the extent that the hedge is ineffective, changes in fair value are recognised in profit or loss.

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in equity remains there until the forecast transaction occurs. When the hedged item is a non-financial asset, the amount recognised in equity is transferred to the carrying amount of the asset when it is recognised. In other cases the amount recognised in equity is transferred to profit or loss in the same period that the hedged item affects profit or loss.

**(h) Impairment**

The carrying value of the Group's assets are reviewed at each reporting date to determine whether there is any objective evidence of impairment. An impairment loss is recognised whenever the carrying amount exceeds its recoverable amount. Impairment losses directly reduce the carrying value of assets and are recognised in profit or loss unless the asset is carried at a revalued amount in accordance with another standard.

**Impairment of Equity Instruments**

The Group assesses at each reporting date whether there is objective evidence that a financial asset or group of assets is impaired. In the case of equity instruments that are not held for trading, the Group may elect to present gains and losses through other comprehensive income. If no election is made fair value gains and losses are recognised in profit or loss.

**Impairment of Trade Receivables**

Trade receivables are considered past due when they have been operated outside of the normal key trade terms. When forming a view management considers the counterparty's ability to pay, the level of security and the risk of loss.

Accounts receivables include accrued interest. Specific provisions are maintained to cover identified doubtful debts.

**Impairment of Finance Receivables**

Finance receivables are considered past due when they have been operated by the counterparty out of key terms, the facility has expired, and in managements view there is no possibility of the counterparty operating the facility within key terms. When forming a view management considers the counterparty's ability to pay, the level of security and the risk of loss.

Finance receivables include accrued interest and are stated at estimated net realisable value after allowing for a provision for doubtful debts. Specific provisions are maintained to cover identified doubtful debts.

The recoverable amount of the Group's investments in held-to-maturity debt instruments and receivables carried at amortised cost is calculated as the present value of estimated future cash flows, discounted at the original effective interest rate (i.e. the effective interest rate computed at initial recognition of these financial assets). Receivables with short duration are not discounted.

Impairment losses on an individual basis are determined by an evaluation of the exposures on an instrument by instrument basis. All individual instruments that are considered significant are subject to this approach.

All known losses are expensed in the period in which it becomes apparent that the receivables are not collectable.

***Non-financial Assets (including goodwill)***

The carrying amounts of the Group's non-financial assets, other than biological assets, inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the recoverable amount of the asset is estimated. For goodwill and intangible assets that have indefinite lives, the recoverable amount is estimated at each reporting date.

An impairment loss is recognised if the carrying amount of an asset or the cash-generating unit to which it relates, exceeds the recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that are largely independent from other assets and groups. Impairment losses are recognised in profit or loss. Impairment losses recognised with respect to cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units, then to reduce the carrying amount of the other assets in the unit on a pro rata basis.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or unit.

In determining the fair value using value in use, regard is given to external market evidence.

An impairment loss with respect to goodwill is not reversed. With respect to other assets losses recognised in prior periods are assessed at each reporting date for any indications that the loss may have decreased or no longer exist. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is only reversed to the extent that the carrying value of the asset does not exceed the carrying value that the asset would have had, net of depreciation or amortisation, if no impairment loss had been recognised.

**(i) Determination of Fair Values**

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. Where applicable, further information about the assumptions made is disclosed in the notes specific to that asset or liability.

***Property, Plant and Equipment***

The fair value of property, plant and equipment recognised as a result of a business combination is based on market values. The market value of property is the estimated amount for which the property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The market value of items of plant, equipment, fixtures and fittings is based on the quoted market prices for similar items.

***Intangible Assets***

The fair value of intangible assets acquired in a business combination is based on the discounted cash flows expected to be derived from the use and eventual sale of the assets.

***Biological Assets***

The fair value of biological assets is based on the market price of the assets at the reporting date. The market price of biological assets intended for export is determined by recent transactions in the market place. The fair value of biological assets intended for domestic processing is determined by applying the market price of stock weight offered by meat processors to the stock weight at the reporting date less any point of sale costs including transportation.

Stock counts of livestock quantities are performed by the Group at each reporting date.

***Investments in equity***

The fair value of financial assets at fair value through profit or loss and available-for-sale financial assets is determined by reference to the market price, unless other objective reliable evidence suggests a different value. Other investments where no active market exists are held at historical cost.

### *Trade and Other Receivables*

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date.

### *Derivatives*

The fair value of forward exchange contracts is based on broker quotes, if available. If broker quotes are not available, then fair value is estimated by discounting the difference between the contractual forward price and the current forward price at the reporting date for the residual maturity of the contract using a risk-free interest rate based on government bonds.

The fair value of interest rate swaps is based on broker quotes. These quotes are tested for reasonableness by discounting estimated future cash flows based on the terms and maturity of each contract using market interest rates for a similar instrument at the reporting date.

### *Non-derivative Financial Instruments*

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date. For finance leases, the market rate of interest is determined by reference to similar lease agreements.

## **(j) Biological Assets**

Biological assets are measured at fair value less point-of-sale costs, with any change therein recognised in profit or loss. Point-of-sale costs include all costs that would be necessary to sell the assets including transportation costs.

## **(k) Inventories**

### *Stock on Hand*

Raw materials and finished goods are stated at the lower of cost or net realisable value. Cost is determined on a first in, first out basis, and, in the case of manufactured goods, includes direct materials, labour and production overheads.

### *Work in Progress*

Work in Progress is stated at cost plus the profit recognised to date, less amounts invoiced to customers. Costs include all expenses directly related to specific contracts.

### *Wholesale Seeds*

Wholesale seeds inventory is stated at the lower of cost or net realisable value and comprises costs of purchase and other direct costs incurred to bring the inventory to its present location and condition.

## **(l) Intangible Assets**

### *Computer Software*

Computer software is a finite life intangible and is recorded at cost less accumulated amortisation and impairment. Amortisation is charged on a straight line basis over an estimated useful life between 3 and 10 years. The estimated useful life and amortisation method is reviewed at the end of each annual reporting period.

### *Goodwill*

Goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree.

Goodwill is measured at cost less accumulated impairment losses. Impairment loss with respect to goodwill is not reversed. With respect to equity accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment.



### **Research and Development**

The principal research and development activities are in the development of systems, processes and new seed cultivars.

Research expenditure on the development of new systems and processes is recognised in profit or loss as incurred. Development activities involve a plan or design for the production of new or substantially improved products and processes. Development expenditure is capitalised only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the Group intends to and has sufficient resources to complete development and to use or sell the asset. The expenditure capitalised includes the cost of materials, direct labour and overhead costs that are directly attributable to preparing the asset for its intended use. Other development expenditure is recognised in profit or loss when incurred.

Capitalised development expenditure is measured at cost less accumulated amortisation and accumulated impairment losses.

Research and development expenditure on the development of new seed cultivars is recognised in profit or loss as incurred. Development costs of seed cultivars are substantially indistinguishable from the cultivar research costs.

### **(m) Property, Plant & Equipment**

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the cost of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

### **Subsequent Costs**

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of day-to-day servicing of property, plant and equipment is recognised in profit or loss as incurred.

### **Borrowing Costs**

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset. All other borrowing costs are expensed as they are incurred.

### **Depreciation**

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives. Land is not depreciated. The estimated useful lives for the current and comparative periods are between 3 and 40 years for plant and equipment. Depreciation methods, useful lives and residual values are reassessed at reporting date.

### **(n) Leasing Commitments**

Leases in terms of which the Group assumes substantially all of the risks and rewards of ownership are classed as finance leases. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value or the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and are not recognised on the statement of financial position. Amounts payable under operating lease arrangements are recognised in profit or loss.

**(o) Employee Benefits**

The Group's net obligation with respect to defined benefit pension plans is calculated by estimating the future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value, and any unrecognised past service costs and the fair value of any plan assets is deducted. The discount rate is the yield at the reporting date on bonds that have maturity dates approximating the terms of the Group's obligations. The calculation is performed by a qualified actuary using the projected unit credit method. When the calculation results in a benefit to the Group, the recognised asset is limited to the lower of the net assets of the plan or the current value of the contributions holiday that is expected to be generated. Actuarial gains and losses are recognised directly in other comprehensive income and the defined benefit plan reserve in equity.

Short-term employee benefit obligations are measured on an undiscounted basis and expensed as the related service is provided. A provision is recognised for the amount of outstanding short-term benefits at each reporting date.

Provisions made with respect to employee benefits which are not expected to be settled within twelve months are measured as the present value of the estimated future cash outflows to be made by the Group with respect to services provided by employees up to reporting date.

**(p) Share Capital***Ordinary Share Capital*

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity.

*Convertible Redeemable Notes*

Convertible Redeemable Notes (CRNs) issued by the Group are classified as equity for accounting purposes as the Board may elect at its sole discretion to suspend payment of any interest at any time. The CRNs are initially recognised at face value with any directly attributable issue costs recognised as a deduction from equity. Quarterly interest payments to CRN holders are recognised in equity.

*Repurchase of Share Capital*

When share capital recognised as equity is repurchased, the amount of the consideration paid, including directly attributable costs, is recognised as a deduction from equity. Repurchased shares are cancelled. Treasury stock for which unrestricted ownership has not yet been transferred are not cancelled.

**(q) Statement of Cash Flows**

The statement of cash flows has been prepared using the direct approach modified by the netting of certain items as disclosed below.

Deposits received less withdrawals are netted as the cash flows are received and disbursed on behalf of customers and reflect the activities of the customers rather than those of the Company.

**(r) Disclosure of Non-GAAP financial information**

Non-GAAP reporting measures have been presented in the income statement or referenced to in the notes to the financial statements. The following non-GAAP measures are relevant to the understanding of the Group financial performance:

- EBITDA (a non-GAAP measure) represents earnings before net finance costs, income tax, depreciation and amortisation.
- Operating EBITDA (a non-GAAP measure) represents earnings before net finance costs, income tax, depreciation, amortisation, fair value adjustments, non-operating items and equity accounted earnings of associates.

The PGW Board and management consider the Operating EBITDA measure to promote a more meaningful communication of financial information. This measure is also the required information for certain stakeholders and for internal management reporting and review.

**(s) Standards and Interpretations That Have Been Issued or Amended But Are Not Yet Effective**

A number of new standards and interpretations are not yet effective for the year ended 30 June 2013 and have not been applied in preparing these consolidated financial statements. None of these standards are expected to have a significant impact on these financial statement except for:

- IFRS 9 (2010) *Financial Instruments* has been issued. This standard adds the requirements related to the classification and measurement of financial liabilities and derecognition of financial assets and liabilities to the version issued in 2009. It also includes details on how to measure fair value. This standard becomes effective in the Group's 2016 financial statements. The Group does not plan to adopt this standard early and the extent of the impact has not yet been determined.
- IFRS 10 *Consolidated Financial Statements* This standard develops a single consolidation model applicable to all investees. The standard provides that an investor consolidates an investee when it has power, exposure to variability in returns, and a linkage between the two. This standard becomes effective in the Group's 2014 financial statements. The Group does not plan to adopt this standard early and the introduction of this standard will have no impact on the Group's financial results.
- IFRS 11 *Joint Arrangements* This standard separates the arrangement into either a "joint operator" or "joint venture". If the arrangement is a joint operator then the joint operation is consolidated in relation to its interest in the joint operation. If the arrangement is a joint venture then the joint venturer recognises an investment and accounts for that investment using the equity method. This standard becomes effective in the Group's 2014 financial statements. The Group does not plan to adopt this standard early and it is expected that the introduction of this standard will have no impact on the Group's financial results.
- IFRS 12 *Disclosure of Interests in Other Entities* This standard replaces existing requirements for disclosure of subsidiaries and joint arrangements, and makes limited amendments in relation to associates. The standard becomes effective in the Group's 2014 financial statements. The Group does not plan to adopt this standard early and the extent of the impact has not yet been determined.
- IFRS 13 *Fair Value Measurement* This standard provides a framework for determining fair value and clarifies the factors to be considered in estimating fair value in accordance with IFRS. It provides guidance on certain valuation approaches and techniques. The standard becomes effective in the Group's 2014 financial statements. The Group does not plan to adopt this standard early and the extent of the impact has not yet been determined.
- NZ IAS 19 *Employee Benefits (amended 2011)* This standard has been amended to require the recognition of changes in the defined benefit obligation and in plan assets when those service changes occur, eliminating the corridor approach and accelerating the recognition of past service costs. This amended standard becomes effective in the Group's 2014 financial statements. The Group does not plan to adopt this standard early and it is expected that the amendment will have no impact on the Group's financial results.
- NZ IAS 28 *Investments in Associates and Joint Ventures (2011)* This amendment to the standard provides clarification that an entity continues to apply the equity method and does not remeasure its retained interest as part of ownership changes where a joint venture becomes an associate, and vice versa. The amendments also introduce a "partial disposal" concept. The standard becomes effective in the Group's 2014 financial statements. The Group does not plan to adopt this standard early and the extent of the impact has not yet been determined.
- A variety of minor improvements to standards have been made in order to clarify various treatments of specific transactions. These are not expected to have an impact on the Group's financial results.

## 4 SEGMENT REPORTING

### (a) Operating Segments

The Group has two primary operating divisions, AgriServices and AgriTech. AgriServices is further separated into three reportable segments, as described below, which are that segment's strategic business units. The strategic business units offer different products and services, and are managed separately because they require different skills, technology and marketing strategies. Within each segment, further business unit analysis may be provided to management where there are significant differences in the nature of activities. The Managing Director or Chairman of the Board reviews internal management reports on each strategic business unit on at least a monthly basis.

- **Retail.** Includes the Rural Supplies and Fruitfed retail operations, AgNZ (Consulting) and ancillary sales support, supply chain and marketing functions.
- **Livestock.** This includes rural Livestock trading activities and Export Livestock.
- **Other AgriServices.** Includes Insurance, Real Estate, Wool, Irrigation and Pumping, AgNZ (training), South American activities (including livestock, veterinary supplies and irrigation), Regional Admin, Finance Commission and other related activities.
- **AgriTech.** Includes Seeds and Grain (research and development, manufacturing and distributing forage seed, turf and grain), Agri-feeds (sale of animal nutritional products and management services) and various related activities in the developing seeds markets in South America.

Other non-segmented amounts relate to certain Corporate activities including Finance, Treasury, HR and other support services including corporate property services and include adjustments for discontinued operations (PGW Rural Capital Limited) and consolidation adjustments.

The profit/(loss) for each business unit combine to form total profit/(loss) for the AgriServices and AgriTech segments. Certain other revenues and expenses are held at the Corporate level for the Corporate functions noted above.

Assets allocated to each business unit combine to form total assets for the AgriServices and AgriTech business segments. Certain other assets are held at a Corporate level including those for the Corporate functions noted above.



## 4 SEGMENT REPORTING (CONTINUED)

## (b) Operating Segment Information

	RETAIL ** (i)		LIVESTOCK		OTHER AGRISERVICES ** (ii)	
	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000
Total segment revenue	433,411	593,809	98,500	133,235	177,604	170,223
Intersegment revenue	–	–	–	–	–	–
Total external operating revenues	433,411	593,809	98,500	133,235	177,604	170,223
<b>Operating EBITDA</b>	<b>23,224</b>	<b>21,750</b>	<b>12,182</b>	<b>18,031</b>	<b>10,778</b>	<b>6,253</b>
Equity earnings of associates	–	–	–	–	(427)	–
Impairment losses on goodwill	–	–	(80,000)	–	(29,106)	–
Non operating items	(74)	(7)	21	4,823	(1,966)	(536)
Fair value adjustments	51	171	(2,228)	(2,629)	130	210
<b>EBITDA</b>	<b>23,201</b>	<b>21,914</b>	<b>(70,025)</b>	<b>20,225</b>	<b>(20,591)</b>	<b>5,927</b>
Depreciation and amortisation	(1,097)	(1,149)	(645)	(330)	(737)	(814)
<b>Results from continuing operating activities</b>	<b>22,104</b>	<b>20,765</b>	<b>(70,670)</b>	<b>19,895</b>	<b>(21,328)</b>	<b>5,113</b>
Net interest and finance costs	–	(5)	(537)	450	(214)	(607)
<b>Profit/(loss) from continuing operations before income tax</b>	<b>22,104</b>	<b>20,760</b>	<b>(71,207)</b>	<b>20,345</b>	<b>(21,542)</b>	<b>4,506</b>
Income tax (expense)/income	(6,171)	(5,648)	(2,543)	(3,733)	(5,478)	(3,090)
<b>Profit/(loss) from continuing operations</b>	<b>15,933</b>	<b>15,112</b>	<b>(73,750)</b>	<b>16,612</b>	<b>(27,020)</b>	<b>1,416</b>
Discontinued operations	–	–	–	–	–	–
<b>Profit/(loss) for the year</b>	<b>15,933</b>	<b>15,112</b>	<b>(73,750)</b>	<b>16,612</b>	<b>(27,020)</b>	<b>1,416</b>
Segment assets	92,451	103,218	58,332	161,481	72,752	73,794
Equity accounted investees	–	–	–	30	1,174	–
Assets held for sale	–	–	–	–	–	–
Total segment assets	92,451	103,218	58,332	161,511	73,926	73,794
Segment liabilities	(34,206)	(46,900)	(43,610)	(60,046)	(38,752)	(29,194)
Capital expenditure (incl software)	775	865	1,039	1,243	491	558

\* The table below provides information in addition to the segment reporting to further split elements of some segments. This analysis on key aspects of the segment components (as indicated by asterisks in the segment analysis) is provided as additional tables to the segment note.

AGRISERVICES		AGRITECH <sup>**(iii)</sup>		TOTAL OPERATING SEGMENTS		OTHER <sup>**(iv)</sup>		TOTAL	
2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000
709,515	897,267	465,280	486,464	1,174,795	1,383,731	3,273	4,498	1,178,068	1,388,229
-	-	(46,221)	(51,416)	(46,221)	(51,416)	-	-	(46,221)	(51,416)
709,515	897,267	419,059	435,048	1,128,574	1,332,315	3,273	4,498	1,131,847	1,336,813
<b>46,184</b>	<b>46,034</b>	<b>24,740</b>	<b>30,095</b>	<b>70,924</b>	<b>76,129</b>	<b>(25,127)</b>	<b>(20,968)</b>	<b>45,797</b>	<b>55,161</b>
(427)	-	1,832	121	1,405	121	78	(20)	1,483	101
(109,106)	-	(212,037)	-	(321,143)	-	-	-	(321,143)	-
(2,019)	4,280	(3,418)	(1,327)	(5,437)	2,953	(1,697)	(4,894)	(7,134)	(1,941)
(2,047)	(2,248)	(3,220)	(616)	(5,267)	(2,864)	116	304	(5,151)	(2,560)
<b>(67,415)</b>	<b>48,066</b>	<b>(192,103)</b>	<b>28,273</b>	<b>(259,518)</b>	<b>76,339</b>	<b>(26,630)</b>	<b>(25,578)</b>	<b>(286,148)</b>	<b>50,761</b>
(2,479)	(2,293)	(3,439)	(3,603)	(5,918)	(5,896)	(1,724)	(2,427)	(7,642)	(8,323)
(69,894)	45,773	(195,542)	24,670	(265,436)	70,443	(28,354)	(28,005)	(293,790)	42,438
(751)	(162)	1,925	(294)	1,174	(456)	(7,276)	(13,379)	(6,102)	(13,835)
(70,645)	45,611	(193,617)	24,376	(264,262)	69,987	(35,630)	(41,384)	(299,892)	28,603
(14,192)	(12,471)	(5,622)	(2,047)	(19,814)	(14,518)	14,785	11,177	(5,029)	(3,341)
(84,837)	33,140	(199,239)	22,329	(284,076)	55,469	(20,845)	(30,207)	(304,921)	25,262
-	-	-	-	-	-	(1,584)	(809)	(1,584)	(809)
<b>(84,837)</b>	<b>33,140</b>	<b>(199,239)</b>	<b>22,329</b>	<b>(284,076)</b>	<b>55,469</b>	<b>(22,429)</b>	<b>(31,016)</b>	<b>(306,505)</b>	<b>24,453</b>
223,535	338,493	309,096	526,496	532,631	864,989	81,866	109,663	614,497	974,652
1,174	30	2,972	141	4,146	171	64	98	4,210	269
-	-	-	-	-	-	801	5,551	801	5,551
224,709	338,523	312,068	526,637	536,777	865,160	82,731	115,312	619,508	980,472
(116,568)	(136,140)	(140,486)	(199,149)	(257,054)	(335,289)	(106,348)	(67,409)	(363,402)	(402,698)
2,305	2,666	3,245	10,503	5,550	13,169	2,149	(402)	7,699	12,767

## 4 SEGMENT REPORTING (CONTINUED)

### (b) Operating Segment Information (continued)

\*\* Further analysis of trading performance of segments, to assist with segment reporting:

(i) Retail	RURAL SUPPLIES		2013 \$000	2012 \$000	2013 \$000	FRUITFED 2012 \$000	2013 \$000	OTHER*** 2012 \$000	2013 \$000	RETAIL 2012 \$000
	2013 \$000	2012 \$000								
Total segment revenue	459,074	467,516	128,712	125,152	(154,375)	1,141	433,411	593,809		
Intersegment revenue	–	–	–	–	–	–	–	–		
Total external operating revenues	459,074	467,516	128,712	125,152	(154,375)	1,141	433,411	593,809		
<b>Operating EBITDA</b>	<b>23,699</b>	<b>22,250</b>	<b>5,957</b>	<b>5,710</b>	<b>(6,432)</b>	<b>(6,210)</b>	<b>23,224</b>	<b>21,750</b>		

(ii) Other AgriServices	2013 \$000	INSURANCE		2013 \$000	2012 \$000	2013 \$000	REAL ESTATE 2012 \$000	2013 \$000	2012 \$000	IRRIGATION & PUMPING 2013 \$000	2012 \$000	2013 \$000	2012 \$000	AGNZ 2012 \$000
		2013 \$000	2012 \$000											
Total segment revenue	3,028	3,084	24,178	25,950	45,161	29,828	4,083	5,063						
Intersegment revenue	–	–	–	–	–	–	–	–						
Total external operating revenues	3,028	3,084	24,178	25,950	45,161	29,828	4,083	5,063						
<b>Operating EBITDA</b>	<b>2,644</b>	<b>2,642</b>	<b>1,251</b>	<b>2,012</b>	<b>5,024</b>	<b>2,439</b>	<b>1,135</b>	<b>1,792</b>						

(iii) AgriTech	SEEDS AND GRAIN		2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	SOUTH AMERICA 2013 \$000	2012 \$000	2013 \$000	2012 \$000	AGRITECH 2012 \$000
	2013 \$000	2012 \$000													
Total segment revenue	347,457	336,554	13,555	53,683	104,268	96,227	465,280	486,464							
Intersegment revenue	(39,618)	(51,416)	–	–	(6,603)	–	(46,221)	(51,416)							
Total external operating revenues	307,839	285,138	13,555	53,683	97,665	96,227	419,059	435,048							
<b>Operating EBITDA</b>	<b>19,638</b>	<b>19,361</b>	<b>474</b>	<b>5,273</b>	<b>4,628</b>	<b>5,461</b>	<b>24,740</b>	<b>30,095</b>							

(iv) Other	HR & CORPORATE SERVICES		2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	FINANCE (PWF) 2013 \$000	2012 \$000	2013 \$000	2012 \$000	GROUP ELIMINATION / CONSOLIDATION & DISCONTINUED OPERATIONS ADJUSTMENT 2013 \$000	2012 \$000
	2013 \$000	2012 \$000														
Total segment revenue	3,272	4,498	1,991	7,000	–	9,243	(1,990)	(16,243)								
Intersegment revenue	–	–	–	–	–	–	–	–								
Total external operating revenues	3,272	4,498	1,991	7,000	–	9,243	(1,990)	(16,243)								
<b>Operating EBITDA</b>	<b>(25,227)</b>	<b>(20,457)</b>	<b>(2,200)</b>	<b>(1,140)</b>	<b>–</b>	<b>1,170</b>	<b>2,300</b>	<b>(541)</b>								

\*\*\* Includes sales made via an agency relationship which are treated as revenue for management reporting purposes and are eliminated for statutory reporting purposes.

	WOOL		SOUTH AMERICA		REGIONAL OVERHEAD		FINANCE COMMISSION		OTHER AGRISERVICES	
	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000
	79,485	87,023	21,009	18,686	-	(2)	660	591	177,604	170,223
	-	-	-	-	-	-	-	-	-	-
	79,485	87,023	21,009	18,686	-	(2)	660	591	177,604	170,223
	<b>7,382</b>	<b>3,320</b>	<b>1,748</b>	<b>3,116</b>	<b>(8,815)</b>	<b>(9,290)</b>	<b>409</b>	<b>222</b>	<b>10,778</b>	<b>6,253</b>

2013 \$000	OTHER 2012 \$000
3,273	4,498
-	-
3,273	4,498
<b>(25,127)</b>	<b>(20,968)</b>



## 4 SEGMENT REPORTING (CONTINUED)

### (c) Geographical Segment Information

The Group operates predominantly in New Zealand with some operations in Australia, South America and formerly the United Kingdom.

The Australian and South American business units facilitate the export sales and services of New Zealand operations in addition to their own seed trading operations. Inter-segment pricing is determined on an arm's length basis.

In presenting information on the basis of geographical segments, segment revenue is based on the geographical location of customers. Segment assets are based on the geographical location of the assets.

	GROUP 2013 \$000	GROUP 2012 \$000
<b>Revenue derived from outside the Group</b>		
New Zealand	926,526	1,142,733
Australia	86,647	78,798
South America	118,674	114,913
United Kingdom	–	369
Total revenue derived from outside the Group	1,131,847	1,336,813
<b>Non current assets excluding financial instruments and deferred tax</b>		
New Zealand	98,812	391,221
Australia	16,091	38,588
South America	6,598	10,738
Total non current assets excluding financial instruments and deferred tax	121,501	440,547

## 5 OPERATING REVENUE

	NOTE	CONTINUING OPERATIONS		DISCONTINUED OPERATIONS		TOTAL	
		2013 \$000	2012 \$000	2013 \$000	2012 \$000	2013 \$000	2012 \$000
<b>Group</b>							
Sales		991,198	1,201,645	–	17	991,198	1,201,662
Commissions		97,839	107,053	–	73	97,839	107,126
Construction contract revenue		40,407	24,761	–	–	40,407	24,761
Interest revenue on finance receivables		–	–	1,991	16,153	1,991	16,153
Debtor interest charges		2,403	3,354	–	–	2,403	3,354
<b>Total operating revenue</b>	13	<b>1,131,847</b>	<b>1,336,813</b>	<b>1,991</b>	<b>16,243</b>	<b>1,133,838</b>	<b>1,353,056</b>
<b>Company</b>							
Sales		485,765	670,329	–	–	485,765	670,329
Commissions		56,020	66,022	–	–	56,020	66,022
Construction contract revenue		39,417	24,761	–	–	39,417	24,761
Debtor interest charges		1,860	2,878	–	–	1,860	2,878
<b>Total operating revenue</b>		<b>583,062</b>	<b>763,990</b>	<b>–</b>	<b>–</b>	<b>583,062</b>	<b>763,990</b>

## 6 OTHER INCOME

	2013 \$000	2012 \$000
<b>Group</b>		
Dividend income	586	362
Other investment income	681	1,188
	<b>1,267</b>	<b>1,550</b>
<b>Company</b>		
Dividend income	480	14
Interest income on preference share investment in PWF	–	453
Other investment income	495	180
	<b>975</b>	<b>647</b>

## 7 OPERATING EXPENSES

	2013 \$000	2012 \$000
<i>Operating expenses include the following items:</i>		
<b>Group</b>		
Audit of financial statements – KPMG	609	326
Other non-audit services for accounting opinions paid to KPMG	42	70
Directors' fees	862	763
Donations	8	13
Doubtful debts – (decrease)/increase in provision for doubtful debts	(992)	1,986
Doubtful debts – bad debts written off	2,111	225
Marketing	8,202	9,328
Motor vehicle costs	8,205	8,979
Rental and operating lease costs	28,072	30,518
Other expenses	52,240	50,016
	<b>99,359</b>	<b>102,224</b>
<b>Company</b>		
Audit of financial statements – KPMG	316	67
Other non-audit services for accounting opinions paid to KPMG	29	58
Directors' fees	823	757
Donations	3	1
Doubtful debts – (decrease)/increase in provision for doubtful debts	(1,940)	2,032
Doubtful debts – bad debts written off	2,100	109
Marketing	3,107	3,418
Motor vehicle costs	4,954	5,659
Rental and operating lease costs	16,263	19,191
Other expenses	28,273	22,336
	<b>53,928</b>	<b>53,628</b>

## 8 EQUITY ACCOUNTED EARNINGS OF ASSOCIATES

	CURRENT ASSETS	NON-CURRENT ASSETS	TOTAL ASSETS	CURRENT LIABILITIES	NON-CURRENT LIABILITIES	TOTAL LIABILITIES	REVENUES	EXPENSES	PROFIT / (LOSS) AFTER TAX	PGW SHARE
<b>30 June 2013</b>										
<b>Continuing</b>										
51% Forage Innovations Limited	1,268	–	1,268	(872)	–	(872)	1,038	(944)	94	48
50% Gramina Pty Limited	34	–	34	(149)	–	(149)	8	(175)	(167)	–
50% Canterbury Sale Yards (1996) Limited	138	5	143	(16)	–	(16)	574	(512)	62	31
50% 4Seasons Feeds Limited	7,279	1,983	9,262	(1,425)	(3,651)	(5,076)	35,217	(33,031)	2,186	1,093
50% Lounay S.A.	11,843	136	11,979	(10,586)	–	(10,586)	21,760	(20,984)	776	691
20% Di Santi y Romualdo LTDA	7,789	115	7,904	(4,730)	–	(4,730)	27,305	(25,694)	1,611	(427)
<b>Disposed</b>										
50% Agritrans Limited	–	–	–	–	–	–	3,540	(3,445)	95	47
50% Kelso Wrightson (2004) Limited	–	–	–	–	–	–	–	–	–	–
	28,351	2,239	30,590	(17,778)	(3,651)	(21,429)	89,442	(84,785)	4,657	<b>1,483</b>
<b>30 June 2012</b>										
<b>Continuing</b>										
50% Agritrans Limited	683	28	711	(524)	–	(524)	2,941	(2,877)	63	15
51% Forage Innovations Limited	481	–	481	(180)	–	(180)	781	(544)	237	121
50% Gramina Pty Limited	240	–	240	(185)	–	(185)	216	(216)	–	–
50% Canterbury Sale Yards (1996) Limited	91	5	96	(31)	–	(31)	447	(473)	(26)	(35)
<b>Disposed/Impaired</b>										
50% Kelso Wrightson (2004) Limited	–	–	–	–	–	–	–	–	–	–
	1,495	33	1,528	(920)	–	(920)	4,385	(4,110)	274	<b>101</b>

On 17 December 2012 the Group exited its 50% interest in Kelso Wrightson (2004) Limited for \$0.007 million. Disposal costs of exiting this investment was \$0.004m. On 24 June 2013 the Group exited its 50% investment in Agritrans Limited and incurred a loss on disposal of \$0.036 million. There were no disposal costs of exiting this investment.

On 1 August 2012 the Group entered into an incorporated joint venture in New Zealand, 4Seasons Feeds Limited. This joint venture company operates in the sale and distribution of molasses liquid feed.

The Group also entered into two new investments in South America; Lounay S.A. and Di Santi y Romualdo LTDA. Lounay S.A. is a joint venture company that conducts fertiliser sales activities. Di Santi y Romualdo LTDA is a export livestock joint venture company.

## 9 NON OPERATING ITEMS

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Gains /(Losses) on sale of businesses, property plant and equipment		(3,612)	(1,988)	(317)	(1,334)
Gains / (Losses) on sale of PGG Wrightson Finance Limited	13	–	(3,656)	–	20,013
Onerous property lease	28	(1,764)	–	–	–
Silver Fern Farms supply contract	28	147	5,034	147	5,034
Defined benefit superannuation plan	29	(833)	446	(833)	446
Management fee to subsidiaries	37	–	–	(212,228)	(7,000)
Restructuring		(1,712)	(1,596)	(945)	(560)
Other non operating items		640	(181)	–	(6)
		<b>(7,134)</b>	<b>(1,941)</b>	<b>(214,176)</b>	<b>16,593</b>
Impairment losses on goodwill	26	(321,143)	–	(91,323)	–
		<b>(328,277)</b>	<b>(1,941)</b>	<b>(305,499)</b>	<b>16,593</b>

On 1 August 2012 the Group entered into an incorporated joint venture in respect of the molasses liquid feed business. The transaction involved the Group divesting certain assets including intangibles from Agri-feeds into the joint venture company 4Seasons Feeds Limited to create a supply chain to import, transport and distribute molasses through the former Agri-feeds channel. Under the terms of the agreement Agri-feeds manages the operations of the joint venture company in return for a management fee. A loss on sale of assets of \$2.9 million was incurred with \$2.8 million of this loss pertaining to a loss on the sale of goodwill.

The management fee to subsidiaries represents the Company's reimbursement in respect of the goodwill impairment that arose upon consolidation.

## 10 FAIR VALUE ADJUSTMENTS

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Continuing Operations</b>					
Assets held for sale	19	(140)	(514)	(140)	(514)
Biological assets	20	(1,739)	(953)	(1,739)	(952)
BioPacificVentures (to 31 December 2011)	25	–	(161)	–	–
Derivatives not in qualifying hedge relationships		(3,272)	(932)	(52)	(316)
		<b>(5,151)</b>	<b>(2,560)</b>	<b>(1,931)</b>	<b>(1,782)</b>



## 11 INTEREST – FINANCE INCOME AND EXPENSE

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Finance income contains the following items:				
Interest received from Group companies	–	2	–	–
Other interest income	214	1,632	315	1,746
<b>Finance income</b>	<b>214</b>	<b>1,634</b>	<b>315</b>	<b>1,746</b>
Interest funding expense				
Interest on interest rate swaps	(280)	(1,399)	(280)	(1,399)
Interest on bank loans and overdrafts	(5,537)	(8,737)	(4,390)	(8,638)
Bank facility fees	(4,240)	(4,937)	(3,444)	(4,723)
Net gain / (loss) on foreign denominated items	3,741	(396)	(14)	81
<b>Finance expense</b>	<b>(6,316)</b>	<b>(15,469)</b>	<b>(8,128)</b>	<b>(14,679)</b>
<b>Net interest and finance costs</b>	<b>(6,102)</b>	<b>(13,835)</b>	<b>(7,813)</b>	<b>(12,933)</b>

## 12 INCOME TAX EXPENSE

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Current tax expense</b>				
Current year	5,584	7,861	–	(1,660)
Adjustments for prior years	2,723	(8,248)	(6,181)	2,547
	<b>8,307</b>	<b>(387)</b>	<b>(6,181)</b>	<b>887</b>
<b>Deferred tax expense</b>				
Origination and reversal of temporary differences	4,477	(6,532)	1,616	343
Effect of change in tax rates	–	–	–	–
Adjustments for prior years	(7,755)	10,260	605	(1,616)
	<b>(3,278)</b>	<b>3,728</b>	<b>2,221</b>	<b>(1,273)</b>
<b>Total income tax expense</b>	<b>5,029</b>	<b>3,341</b>	<b>(3,960)</b>	<b>(386)</b>
Profit/(loss) for the year	(306,505)	24,453	(305,830)	13,503
Total income tax expense	5,029	3,341	(3,960)	(386)
Tax on discontinued operations	(616)	(2,573)	–	–
Profit/(loss) excluding income tax	<b>(302,092)</b>	<b>25,221</b>	<b>(309,790)</b>	<b>13,117</b>

## 12 INCOME TAX EXPENSE (CONTINUED)

	GROUP 2013 %	GROUP 2013 \$000	GROUP 2012 %	GROUP 2012 \$000	COMPANY 2013 %	COMPANY 2013 \$000	COMPANY 2012 %	COMPANY 2012 \$000
Income tax using the Company's domestic tax rate	28.0%	(84,586)	28.0%	7,062	28.0%	(86,741)	28.0%	3,673
Effect of tax rates in foreign jurisdictions	0.5%	(1,519)	9.4%	2,371	0.0%	–	0.0%	–
Non-deductible expenses	–30.2%	91,323	0.3%	64	–10.6%	32,717	14.1%	1,850
Effect of reduction in corporate tax rate	0.0%	–	0.0%	–	0.0%	–	0.0%	–
Adjustment to deferred tax on buildings	0.0%	–	0.0%	–	0.0%	–	0.0%	–
Deductible expenses included in other comprehensive income	0.0%	–	–2.4%	(598)	0.0%	–	–4.6%	(598)
Taxable dividends from equity accounted associates	0.0%	–	0.0%	–	0.0%	–	0.0%	–
Tax effect of discontinued operations	–0.2%	616	10.2%	2,573	0.0%	–	0.0%	–
Tax exempt income	0.4%	(1,354)	–24.7%	(6,225)	0.0%	4	–47.6%	(6,242)
Under/(over) provided in prior years	1.7%	(5,032)	8.0%	2,012	1.8%	(5,576)	7.1%	931
Group loss offsets	0.0%	–	0.0%	–	–18.0%	55,636	0.0%	–
Derecognition of carried forward tax losses	–1.8%	5,581	0.0%	–	0.0%	–	0.0%	–
Deferred tax impact of entry into tax consolidation regime	0.0%	–	–15.5%	(3,918)	0.0%	–	0.0%	–
	–1.7%	<b>5,029</b>	13.2%	<b>3,341</b>	1.3%	<b>(3,960)</b>	–2.9%	<b>(386)</b>

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Income tax recognised directly in equity</b>				
Deferred tax on movement of actuarial gains/losses on employee benefit plans	(1,758)	2,727	(1,758)	2,727
Total income tax recognised directly in equity	(1,758)	2,727	(1,758)	2,727
<b>Imputation credits</b>				
Balance as at 1 July	6,888	3,880	6,888	3,880
Taxation paid (net of refunds)	176	3,623	176	3,623
Imputation credits/RWT attached to dividends received	265	–	265	–
Imputation credits attached to dividends paid	(6,196)	–	(6,196)	–
Transfers, refunds and adjustments	138	(615)	(1,133)	(615)
<b>Balance as at 30 June</b>	<b>1,271</b>	<b>6,888</b>	<b>–</b>	<b>6,888</b>

### 13 DISCONTINUED OPERATIONS

On 31 August 2011 the Group sold its finance subsidiary PGG Wrightson Finance Limited (PWF) to Heartland New Zealand Limited's wholly-owned subsidiary Heartland Building Society (Heartland).

In connection with the PWF sale transaction the Group transferred certain excluded loans to its wholly owned subsidiary, PGW Rural Capital Limited, which has worked to realise or refinance these facilities over the short to medium term. In addition certain PWF loans sold to Heartland were guaranteed by the Group with any loans put to it or called by the Group transferred to PGW Rural Capital Limited. The operations of PGW Rural Capital Limited are treated as discontinued and are included within this note.

In the year ended 30 June 2013 PGW Rural Capital Limited contributed a loss after tax of \$1.58 million (2012: loss after tax of \$0.97 million).

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Profits attributable to the discontinued operation were as follows:					
<b>Results of discontinued operations</b>					
Revenue		1,991	16,243	–	–
Expenses		(4,191)	(18,556)	–	–
		(2,200)	(2,313)	–	–
Fair value adjustments		–	(1,069)	–	–
Results from operating activities		(2,200)	(3,382)	–	–
Income tax expense		616	2,573	–	–
		(1,584)	(809)	–	–
Gain / (loss) on sale of discontinued operation (PWF)	9	–	(3,656)	–	20,013
Tax on gain on sale of discontinued operation (PWF)		–	–	–	–
Profit/(loss) for the year		<b>(1,584)</b>	<b>(4,465)</b>	<b>–</b>	<b>20,013</b>
Basic and diluted earnings per share (New Zealand dollars) (refer to Note 14 for weighted average number of shares)		0.00	–0.01	–	0.03
<b>Cash flows from discontinued operations</b>					
Net cash from operating activities		11,383	14,120	–	–
Net cash from/(used in) discontinued operation		11,383	14,120	–	–
<b>Effect of disposal on the financial position of the Group</b>					
Property, plant and equipment		–	(54)	–	–
Intangibles		–	(250)	–	–
Trade and other receivables		–	(401,755)	–	–
Cash and cash equivalents		–	(61,686)	–	–
Trade and other payables		–	375,569	–	–
Income tax		–	(9,892)	–	–
Net identifiable assets and liabilities		–	(98,068)	–	–
Consideration received, satisfied in cash		–	98,172	–	–
Cash and cash equivalents disposed of		–	(61,634)	–	–
<b>Net cash inflow</b>		<b>–</b>	<b>36,538</b>	<b>–</b>	<b>–</b>

## 14 EARNINGS PER SHARE AND NET TANGIBLE ASSETS

### Basic earnings per share

The calculation of basic earnings per share at 30 June 2013 was based on the profit/(loss) attributable to ordinary shareholders of (\$306,505,000) (2012: \$24,453,000) by the weighted average number of shares, 754,848,774 (2012: 754,848,774) on issue. There are no dilutive shares or options (2012: Nil).

### Number of shares

Weighted average number of ordinary shares for earnings per share calculation

Number of ordinary shares at year end

	GROUP 2013 \$000	GROUP 2012 \$000
Weighted average number of ordinary shares for earnings per share calculation	754,849	754,849
Number of ordinary shares at year end	754,849	754,849

### Net Tangible Assets

Total assets

Total liabilities

less intangible assets

less deferred tax

	GROUP 2013 \$000	GROUP 2012 \$000
Total assets	619,508	980,472
Total liabilities	(363,402)	(402,698)
less intangible assets	(6,715)	(332,925)
less deferred tax	(9,422)	(14,458)
	<b>239,969</b>	<b>230,391</b>

### Net tangible assets per security at year end

### Earnings per share

	GROUP 2013 \$000	GROUP 2012 \$000
Net tangible assets per security at year end	0.32	0.31
Earnings per share	(0.41)	0.03

## 15 CASH AND BANK FACILITIES

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Cash and cash equivalents	5,845	15,911	326	6,319
Bank overdraft	(12,463)	–	(9,514)	–
Current bank facilities	(35,239)	(29,709)	–	–
Term bank facilities	(62,000)	(111,500)	(62,000)	(111,500)
	<b>(103,857)</b>	<b>(125,298)</b>	<b>(71,188)</b>	<b>(105,181)</b>

The Group has bank facilities of \$215.8 million. The Company has granted to ANZ Bank New Zealand Limited a general security deed and mortgage over all its assets. ANZ Bank New Zealand Limited holds this security on trust for the banking syndicate.

The Company bank facilities include:

- A term debt facility of \$110.00 million that matures on 31 July 2014.
- A working capital facility of \$60.00 million that matures on 31 July 2014.
- Overdraft and guarantee facilities of \$12.34 million.

As at 30 June 2013 the Company's overdraft facility was temporarily exceeded due to funds being in transit from subsidiaries. The Company obtained approval from the Bank for the unarranged amount post 30 June 2013.

## 16 DERIVATIVE FINANCIAL INSTRUMENTS

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Derivative assets held for risk management	665	3,450	279	972
Derivative liabilities held for risk management	(3,074)	(1,754)	(429)	(1,069)
<b>Net derivatives held for risk management</b>	<b>(2,409)</b>	<b>1,696</b>	<b>(150)</b>	<b>(97)</b>

### Cash flow hedges of interest rate risk

The Company uses interest rate swaps to hedge its exposure to changes in the market rates of variable and fixed interest rates.

### Other derivatives held for risk management

The Company also uses forward exchange contracts, spot foreign exchange contracts and foreign exchange options to manage its exposure to foreign currency fluctuations.



## 17 TRADE AND OTHER RECEIVABLES

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Accounts receivable	204,755	196,146	87,520	98,391
Less provision for doubtful debts	(5,742)	(8,720)	(3,848)	(6,791)
Net accounts receivable	199,013	187,426	83,672	91,600
Other receivables and prepayments	18,808	19,680	9,839	12,168
Amounts owing from subsidiaries	–	–	99,696	274,818
Trade receivables due from related parties	–	–	1,938	744
	<b>217,821</b>	<b>207,106</b>	<b>195,145</b>	<b>379,330</b>
<b>Analysis of movements in provision for doubtful debts</b>				
Balance at beginning of year	(8,720)	(8,734)	(6,791)	(6,081)
Movement in provision	2,978	14	2,943	(710)
Balance at end of year	<b>(5,742)</b>	<b>(8,720)</b>	<b>(3,848)</b>	<b>(6,791)</b>

Receivables denominated in currencies other than the functional currency comprise \$58.8 million (2012: \$18.7 million) of trade receivables denominated in NZD equivalent; USD \$30.8 million (2012: \$13.7 million), AUD \$0.1 million (2012: \$1.2 million), EUR \$27.3 million (2012: \$3.6 million) and GBP \$0.6 million (2012: \$0.2 million).

## 18 FINANCE RECEIVABLES

As part of the sale of the Group's finance subsidiary PGG Wrightson Finance Limited (PWF) to Heartland Building Society (Heartland), certain excluded loans were acquired by the Group's wholly owned subsidiary PGW Rural Capital Limited. In addition certain PWF loans sold to Heartland were guaranteed by the Group. Loans put to the Group or called by the Group during the year ended 30 June 2013 have been transferred to PGW Rural Capital Limited and are included within this note.

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Finance receivables – less than one year	22,348	47,494	–	–
Finance receivables – greater than one year	–	–	–	–
	22,348	47,494	–	–
Less provision for doubtful debts	(10,871)	(18,246)	–	–
	<b>11,477</b>	<b>29,248</b>	<b>–</b>	<b>–</b>
Impairment:				
Balance at the beginning of the period	(18,246)	–	–	–
Acquired provision for doubtful debts	–	(23,458)	–	–
Impairment losses recognised in the income statement	(4,103)	(13,550)	–	–
Interest charged on impaired accounts	(2,286)	(3,507)	–	–
Amounts written off in the income statement	13,764	22,624	–	–
Amounts written off not previously provided for	–	(355)	–	–
Movement in specific provision and bad debts written off	<b>(10,871)</b>	<b>(18,246)</b>	<b>–</b>	<b>–</b>

## 18 FINANCE RECEIVABLES (CONTINUED)

	GROUP NOT IMPAIRED 2013 \$000	GROUP IMPAIRED 2013 \$000	GROUP NOT IMPAIRED 2012 \$000	GROUP IMPAIRED 2012 \$000	COMPANY NOT IMPAIRED 2013 \$000	COMPANY IMPAIRED 2013 \$000	COMPANY NOT IMPAIRED 2012 \$000	COMPANY IMPAIRED 2012 \$000
The status of the receivables at the reporting date is as follows:								
Not past due	-	-	-	-	-	-	-	-
Past due 0 – 90 days	-	-	-	-	-	-	-	-
Past due 91 – 365 days	-	-	-	-	-	-	-	-
Past due more than 1 year	-	22,348	-	47,494	-	-	-	-
Impairment	-	(10,871)	-	(18,246)	-	-	-	-
	-	<b>11,477</b>	-	<b>29,248</b>	-	-	-	-

### Asset Quality – Finance Loans and Receivables

Neither past due or impaired  
Individually impaired loans  
Past due loans  
Provision for credit impairment  
Total carrying amount

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
	-	-	-	-
	22,348	47,494	-	-
	-	-	-	-
	(10,871)	(18,246)	-	-
	<b>11,477</b>	<b>29,248</b>	-	-

### Aging of Past Due but not Impaired

Past due 1-90 days  
Past due 91-180 days  
Past due 180-365 days  
Past due more than 365 days  
Total past due but not impaired assets

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-

### 90 Day Past Due Assets (includes impaired assets)

Balance at the beginning of the year  
Additions to 90 day past due assets  
Reduction in 90 day past due assets  
Balance at the end of the year

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
	47,494	-	-	-
	15,567	47,494	-	-
	(40,713)	-	-	-
	<b>22,348</b>	<b>47,494</b>	-	-

### Impaired Assets

Balance at the beginning of the year  
Acquired impaired assets  
Additions to individually impaired assets  
Amounts written off  
Repayments  
Balance at the end of the year  
Provision for credit impairment  
Net carrying amount of impaired assets

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
	47,494	-	-	-
	10,979	90,180	-	-
	4,588	10,344	-	-
	(13,764)	(22,624)	-	-
	(26,949)	(30,406)	-	-
	<b>22,348</b>	<b>47,494</b>	-	-
	(10,871)	(18,246)	-	-
	<b>11,477</b>	<b>29,248</b>	-	-

## 19 ASSETS HELD FOR SALE

### Properties

The Group currently has three properties classed as held for sale. The properties are on the market and are held at market value (Note 10). An impairment of \$0.14 million (2012: \$0.5 million) has been recognised on reclassification to held for sale. During the period to 30 June 2013 management determined that one of the properties previously held for sale has become more strategic in the Group's plans and is not expected to be sold within the next 12 months. Accordingly this property is no longer included in assets held for sale.

A total impairment loss of \$0.14 million (2012: \$0.5 million) on the re-measurement of the disposal groups to the lower of their carrying amount and fair value less costs to sell has been recognised in Fair Value Adjustments.

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Assets classified as held for sale</b>				
Property, plant and equipment	801	5,551	801	5,551
	<b>801</b>	<b>5,551</b>	<b>801</b>	<b>5,551</b>

## 20 BIOLOGICAL ASSETS

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Livestock</b>					
Opening balance		20,858	25,565	20,858	25,565
Increase due to acquisitions		15,390	40,863	15,390	40,863
Decrease due to sales		(30,076)	(44,574)	(30,076)	(44,574)
Net decrease due to births, deaths and category changes		(53)	(43)	(53)	(43)
Changes in fair value	10	(1,739)	(953)	(1,739)	(953)
Closing balance		<b>4,380</b>	<b>20,858</b>	<b>4,380</b>	<b>20,858</b>
Current		4,233	20,651	4,233	20,651
Non-current breeding stock		147	207	147	207
		<b>4,380</b>	<b>20,858</b>	<b>4,380</b>	<b>20,858</b>

As at 30 June 2013, livestock held for sale comprised 3,099 cattle, 9,453 sheep and 165 other (consisting of bulls) (2012: 11,677 cattle, 54,983 sheep and 256 other (consisting of bulls and deer)). During the year the Group sold 14,560 cattle, 106,330 sheep and 91 other (2012: 20,157 cattle, 158,491 sheep and 32 other).

## 21 INVENTORY

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Merchandise/finished goods	244,109	240,978	48,389	50,391
Work in progress	6,047	4,461	2,627	2,621
Less provision for inventory write down	(6,506)	(6,037)	(1,354)	(2,473)
	<b>243,650</b>	<b>239,402</b>	<b>49,662</b>	<b>50,539</b>

Consideration is given to factors such as age, germination levels and quality when assessing the net realisable value of seeds inventory.

## 22 DEFERRED TAX ASSETS AND LIABILITIES

	ASSETS 2013 \$000	ASSETS 2012 \$000	LIABILITIES 2013 \$000	LIABILITIES 2012 \$000	NET 2013 \$000	NET 2012 \$000
<b>Recognised deferred tax assets and liabilities</b>						
Deferred tax assets and liabilities are attributable to the following:						
<b>Group</b>						
Property, plant and equipment	–	59	(7,903)	(3,625)	(7,903)	(3,566)
Intangible assets	–	–	(1,605)	(1,720)	(1,605)	(1,720)
Provisions	18,023	15,116	–	–	18,023	15,116
Other items	907	4,628	–	–	907	4,628
Tax (asset)/liability	<b>18,930</b>	<b>19,803</b>	<b>(9,508)</b>	<b>(5,345)</b>	<b>9,422</b>	<b>14,458</b>
<b>Company</b>						
Property, plant and equipment	–	–	(6,529)	(2,440)	(6,529)	(2,440)
Intangible assets	–	–	(1,592)	(1,719)	(1,592)	(1,719)
Provisions	12,004	7,579	–	–	12,004	7,579
Other items	–	–	–	–	–	–
Tax (asset)/liability	<b>12,004</b>	<b>7,579</b>	<b>(8,121)</b>	<b>(4,159)</b>	<b>3,883</b>	<b>3,420</b>

## 22 DEFERRED TAX ASSETS AND LIABILITIES (CONTINUED)

	BALANCE 1 JUL 2011 \$000	RECOGNISED IN PROFIT OR LOSS \$000	RECOGNISED IN OTHER COMPREHENSIVE INCOME \$000	BALANCE 30 JUN 2012 \$000	RECOGNISED IN PROFIT OR LOSS \$000	RECOGNISED IN OTHER COMPREHENSIVE INCOME \$000	BALANCE 30 JUN 2013 \$000
<b>Movement in deferred tax on temporary differences during the year</b>							
<b>Group</b>							
Property, plant and equipment	(3,223)	(343)	–	(3,566)	(4,337)	–	(7,903)
Change in corporate tax rate	(634)	634	–	–	–	–	–
Intangible assets	(2,001)	281	–	(1,720)	115	–	(1,605)
Employee benefits	3,914	1,184	2,727	7,825	4,421	(1,758)	10,488
Provisions	8,534	(1,243)	–	7,291	244	–	7,535
Other items	1,413	3,215	–	4,628	(3,721)	–	907
	8,003	3,728	2,727	<b>14,458</b>	(3,278)	(1,758)	<b>9,422</b>
<b>Company</b>							
Property, plant and equipment	(2,391)	354	–	(2,037)	(4,492)	–	(6,529)
Change in corporate tax rate	(99)	99	–	–	–	–	–
Intangible assets	(1,986)	267	–	(1,719)	127	–	(1,592)
Employee benefits	2,951	940	2,727	6,618	4,671	(1,758)	9,531
Provisions	3,491	(2,933)	–	558	1,915	–	2,473
Other items	–	–	–	–	–	–	–
	1,966	(1,273)	2,727	<b>3,420</b>	2,221	(1,758)	<b>3,883</b>

**Unrecognised tax losses / Unrecognised temporary differences**

The Group has unrecognised deferred tax assets of \$5.6 million as at 30 June 2013 and does not have any unrecognised temporary differences (2012: nil). These unrecognised tax assets largely relate to carried forward losses in the Australian operations of the Group.

The Company does not have any unrecognised tax losses or unrecognised temporary differences (2012: nil).



## 23 GROUP ENTITIES

SIGNIFICANT SUBSIDIARIES	COUNTRY OF INCORPORATION	DIRECT PARENT	OWNERSHIP INTEREST	
			2013 %	2012 %
PGW AgriTech Holdings Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGW Rural Capital Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGG Wrightson Employee Benefits Plan Trustee Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGG Wrightson Real Estate Limited	New Zealand	PGG Wrightson Limited	100%	100%
Agriculture New Zealand Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGG Wrightson Trustee Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGW Corporate Trustee Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGG Wrightson Wool Limited	New Zealand	PGG Wrightson Limited	100%	100%
AgriServices South America Limited	New Zealand	PGG Wrightson Limited	100%	100%
PGW AgriServices Australia Pty Limited	Australia	PGG Wrightson Limited	100%	100%
PGG Wrightson Investments Limited	New Zealand	PGG Wrightson Limited	100%	100%
Agri-feeds Limited	New Zealand	PGW AgriTech New Zealand Limited	100%	100%
PGG Wrightson Seeds Limited	New Zealand	PGW AgriTech New Zealand Limited	100%	100%
PGW AgriTech New Zealand Limited	New Zealand	PGW AgriTech Holdings Limited	100%	100%
AgriTech South America Limited	New Zealand	PGW AgriTech Holdings Limited	100%	100%
PGW AgriTech Australia Pty Limited	Australia	PGW AgriTech Holdings Limited	100%	100%
PGG Wrightson Consortia Research Limited	New Zealand	PGG Wrightson Seeds Limited	100%	100%
Grasslands Innovation Limited	New Zealand	PGG Wrightson Seeds Limited	70%	70%
Agricom Limited	New Zealand	PGG Wrightson Seeds Limited	100%	100%
PGG Wrightson Genomics Limited	New Zealand	PGG Wrightson Seeds Limited	100%	100%
Wrightson Seeds Limited	New Zealand	PGG Wrightson Seeds Limited	100%	100%
New Zealand Wool Handlers Limited	New Zealand	PGG Wrightson Wool Limited	100%	100%
Bloch & Behrens Wool (NZ) Limited	New Zealand	PGG Wrightson Wool Limited	100%	100%
PGG Wrightson Employee Benefits Plan Limited	New Zealand	PGG Wrightson Employee Benefits Plan Trustee Limited	100%	100%
AusWest Seeds Pty Limited	Australia	PGG Wrightson Seeds (Australia) Pty Limited	100%	100%
PGG Wrightson Seeds (Australia) Pty Limited	Australia	PGW AgriTech Australia Pty Limited	100%	100%
Agricom Australia Seeds Pty Limited	Australia	PGW AgriTech Australia Pty Limited	100%	100%
Agricom Australia Pty Limited	Australia	PGW AgriTech Australia Pty Limited	100%	100%
Stephen Pasture Seeds Pty Limited	Australia	AusWest Seeds Pty Limited	100%	100%
Juzay S.A.	Uruguay	AgriServices South America Limited	100%	100%
PGW AgriTech South America SA	Uruguay	AgriTech South America Limited	100%	100%
Wrightson Pas S.A. Limited	Uruguay	AgriTech South America Limited	100%	100%
PGG Wrightson Uruguay Limited	Uruguay	Juzay S.A.	100%	100%
Hunker S.A. (t/a Rural Centre)	Uruguay	Juzay S.A.	100%	100%
Lanelle S.A. (t/a Riegoriental)	Uruguay	Juzay S.A.	70%	70%
Afinlux S.A. (t/a Romualdo Rodriguez)	Uruguay	Juzay S.A.	51%	51%
Idogal S.A. (t/a Veterinaria Lasplaces)	Uruguay	Juzay S.A.	52%	52%
Agrosan S.A.	Uruguay	PGW AgriTech South America SA	100%	100%
Alfalfares S.R.L.	Argentina	PGW AgriTech South America SA	100%	51%
NZ Ruralco Participacoes Ltda	Brazil	PGW AgriTech South America SA	100%	100%
Kroslyn SA Limited	Uruguay	Agrosan SA Limited	100%	100%
Guarneri y Ghilino Ltda	Uruguay	Idogal SA	51%	51%
Escritorio Romualdo Rodriguez Ltda	Uruguay	Afinlux SA	100%	100%

**Acquisition of Subsidiaries or Businesses**

On 1 August 2012 the Group entered into an incorporated joint venture in respect of the molasses liquid feed business. The transaction involved the Group divesting certain assets including intangibles from Agri-feeds into the joint venture company 4Seasons Feeds Limited. This JV entity is an associate and is accounted for using the equity method.

## 24 EQUITY ACCOUNTED ASSOCIATES

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Movement in carrying value of equity accounted investees</b>					
Opening balance		269	168	30	126
New investments		2,567	–	–	–
Reclassification		–	–	(30)	(96)
Currency translation		34	–	–	–
Divestment of associate		(84)	–	–	–
Impairment of investments in associates		–	–	–	–
Share of profit/(loss)	8	1,483	101	–	–
Dividends received		(59)	–	–	–
Closing balance		<b>4,210</b>	<b>269</b>	<b>–</b>	<b>30</b>

There is no goodwill included in the carrying value of equity accounted investees (2012: Nil). The company's investment in Canterbury Sale Yards Limited was transferred to PGG Wrightson Investments Limited on 31 January 2013.

## 25 OTHER INVESTMENTS

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
BioPacificVentures Limited	35	9,987	8,760	–	–
Heartland New Zealand Limited		11,067	7,067	11,067	7,067
Sundry other investments including saleyards		1,479	5,537	476	457
Advances to associates		1,462	(81)	16	54
		<b>23,995</b>	<b>21,283</b>	<b>11,559</b>	<b>7,578</b>

A fair value gain of \$1.1 million was recorded in Other Comprehensive Income for the BioPacificVentures Limited investment in the year ended 30 June 2013. The investment is classified as level 3 in the financial instruments note (Note 32). A fair value gain of \$4.0 million was recorded in Other Comprehensive Income for the Heartland New Zealand Limited investment in the year ended 30 June 2013. The investment is classified as level 1 in the financial instruments note (Note 32).

Saleyards investments, which do not have a market price in an active market and whose fair value can not be reliably determined, are carried at cost.

Advances to associates includes a loan to 4Seasons Feeds Limited and small loans from various saleyard entities and seeds activities.

## 26 INTANGIBLE ASSETS

	GROUP SOFTWARE \$000	GROUP TRADEMARKS & PATENTS \$000	GROUP GOODWILL \$000	GROUP TOTAL \$000	COMPANY SOFTWARE \$000	COMPANY TRADEMARKS & PATENTS \$000	COMPANY GOODWILL \$000	COMPANY TOTAL \$000
<b>Cost</b>								
Balance at 1 July 2011	14,163	1,512	346,882	362,557	10,042	–	307,246	317,288
Additions	1,064	25	–	1,089	590	–	–	590
Added as part of a business combination	–	–	–	–	–	–	–	–
Disposals and reclassifications	(250)	(512)	–	(762)	54	–	(195,000)	(194,946)
Effect of movement in exchange rates	19	–	310	329	(105)	–	–	(105)
Balance at 30 June 2012	<b>14,996</b>	<b>1,025</b>	<b>347,192</b>	<b>363,213</b>	<b>10,581</b>	<b>–</b>	<b>112,246</b>	<b>122,827</b>
Balance at 1 July 2012	14,996	1,025	347,192	363,213	10,581	–	112,246	122,827
Additions	990	–	–	990	844	–	–	844
Added as part of a business combination	–	–	–	–	–	–	–	–
Disposals and reclassifications	(12)	(8)	(4,750)	(4,770)	(61)	–	–	(61)
Effect of movement in exchange rates	(79)	–	206	127	–	–	–	–
Balance at 30 June 2013	<b>15,895</b>	<b>1,017</b>	<b>342,648</b>	<b>359,560</b>	<b>11,364</b>	<b>–</b>	<b>112,246</b>	<b>123,610</b>
<b>Amortisation and impairment losses</b>								
Balance at 1 July 2011	6,568	575	21,505	28,648	2,951	–	20,923	23,874
Amortisation for the year	2,579	–	–	2,579	1,491	–	–	1,491
Amortisation on discontinued operations	(843)	–	–	(843)	–	–	–	–
Disposals and reclassifications	(96)	–	–	(96)	(1)	–	–	(1)
Impairment	–	–	–	–	–	–	–	–
Balance at 30 June 2012	<b>8,208</b>	<b>575</b>	<b>21,505</b>	<b>30,288</b>	<b>4,441</b>	<b>–</b>	<b>20,923</b>	<b>25,364</b>
Balance at 1 July 2012	8,208	575	21,505	30,288	4,441	–	20,923	25,364
Amortisation for the year	1,432	–	–	1,432	1,244	–	–	1,244
Amortisation on discontinued operations	–	–	–	–	–	–	–	–
Disposals and reclassifications	(18)	–	–	(18)	(9)	–	–	(9)
Impairment losses on goodwill	–	–	321,143	321,143	–	–	91,323	91,323
Balance at 30 June 2013	<b>9,622</b>	<b>575</b>	<b>342,648</b>	<b>352,845</b>	<b>5,676</b>	<b>–</b>	<b>112,246</b>	<b>117,922</b>
<b>Carrying amounts</b>								
At 1 July 2011	<b>7,595</b>	<b>937</b>	<b>325,377</b>	<b>333,909</b>	<b>7,091</b>	<b>–</b>	<b>286,323</b>	<b>293,414</b>
At 30 June 2012	<b>6,788</b>	<b>450</b>	<b>325,687</b>	<b>332,925</b>	<b>6,140</b>	<b>–</b>	<b>91,323</b>	<b>97,463</b>
At 1 July 2012	<b>6,788</b>	<b>450</b>	<b>325,687</b>	<b>332,925</b>	<b>6,140</b>	<b>–</b>	<b>91,323</b>	<b>97,463</b>
At 30 June 2013	<b>6,273</b>	<b>442</b>	<b>–</b>	<b>6,715</b>	<b>5,688</b>	<b>–</b>	<b>–</b>	<b>5,688</b>

## 26 INTANGIBLE ASSETS (CONTINUED)

### Sale of goodwill

During the period the Group sold goodwill of \$4.8 million to the 4Seasons Feeds Limited JV as part of the transaction to move the molasses liquid feed business from Agri-feeds to the joint venture. The Agri-feeds goodwill was previously recorded within the AgriTech business segment and Cash Generating Unit.

### Impairment testing for cash-generating units containing goodwill

For the purpose of impairment testing, goodwill is allocated to the Group's operating divisions which represent the lowest level within the Group at which the goodwill is monitored for internal management purposes. At the reporting date the Group conducted impairment testing for the Cash-Generating Units (CGUs) using the value in use (VIU) methodology. Historically, this testing has been conducted firstly at the CGU level excluding corporate assets and costs and then at the total Group level including corporate assets and costs. This approach is due to the inability to allocate corporate assets and costs to the CGU's on a reasonable and consistent basis. Additionally, each year impairment testing is also carried out using fair value less costs to sell for the Group. The highest result from these two tests was then compared against the carrying value of assets in order to determine any impairment.

Goodwill impairment testing was carried out at the reporting date using the same process as in prior years. The Board considered the inputs and assumptions that flow into the VIU including the latest forecast cash flows, working capital movements as well as the discount and terminal growth rates to be applied to expected future cash flows. The Board also conducted a review of the fair value less costs to sell in determining any impairment at the reporting date. When impairment testing the highest of the VIU and fair value less costs to sell must be used to compare against the carrying value.

In determining fair value less costs to sell the test was conducted at the Group level using the PGG Wrightson Limited share price as at 30 June 2013 of \$0.29. The share price was used on the basis that no fair value amount could be determined at the respective CGU levels. The share price was then adjusted for a control premium less reasonable costs to sell. In determining the control premium the Group utilised the control premium applied in the Agria takeover transaction of April 2011; being the most recent controlling interest acquisition in PGG Wrightson Limited.

As a result of the above testing at the reporting date the Group adopted fair value less costs to sell to compare against the carrying amount of goodwill. This testing showed an impairment of all goodwill held by the Group using fair value less costs to sell. Accordingly, impairment losses of \$321.1 million have been recorded in the Statement of Comprehensive Income.

### Events and circumstances leading to impairment

In conducting prior years' impairment testing using VIU, the Board considered the Group's future cash flows. This consideration included:

- New export livestock contracts would replace expiring contracts.
- A recovery in the Australian market would occur following weather events in 2011 and 2012.
- A recovery in the real estate division as a result of overseas investment and general confidence in this sector.

However, in 2013, continued poor weather and trading conditions in the Australian market, completion of the largest export livestock contract with no equivalent replacement, and a lack of recovery in the real estate division have occurred. These conditions were reflected in the Group's operating results and cash flows particularly in the late autumn season. As a result the Group has reconsidered and re-evaluated growth and trend estimates in its future cash flow and VIU models.

In addition, the Group's 2013 discount rate, based on the Group's weighted average cost of capital, was reassessed at 8.9% as opposed to 8.6% for 2012. The VIU is sensitive to increases in the discount rate. The change in these key VIU assumptions resulted in the Group adopting fair value less costs to sell as this provided the higher recoverable amount. Based on the fair value less costs to sell methodology noted above all goodwill was impaired.

## 27 PROPERTY, PLANT AND EQUIPMENT

	GROUP LAND	GROUP BUILDINGS	GROUP PLANT AND EQUIPMENT	GROUP CAPITAL WORKS PROJECT	GROUP TOTAL
	\$000	\$000	\$000	\$000	\$000
<b>Cost</b>					
Balance at 1 July 2011	15,998	29,149	84,548	2,991	132,686
Additions	177	1,762	11,385	(1,621)	11,703
Disposals and transfers to other asset classes	(1,774)	(6,223)	(5,777)	–	(13,774)
Revalued on initial measurement	(532)	(2,386)	(1,819)	–	(4,737)
Effect of movements in exchange rates	(5)	22	1	(1)	17
Balance at 30 June 2012	<b>13,864</b>	<b>22,324</b>	<b>88,338</b>	<b>1,369</b>	<b>125,895</b>
Balance at 1 July 2012	13,864	22,324	88,338	1,369	125,895
Additions	–	122	5,501	1,086	6,709
Disposals and transfers to other asset classes	409	5,245	(3,921)	–	1,733
Effect of movements in exchange rates	(39)	(210)	(1,614)	(3)	(1,866)
Balance at 30 June 2013	<b>14,234</b>	<b>27,481</b>	<b>88,304</b>	<b>2,452</b>	<b>132,471</b>
<b>Depreciation and impairment losses</b>					
Balance at 1 July 2011	–	3,267	35,236	–	38,503
Depreciation for the year	–	568	7,371	–	7,939
Depreciation on discontinued operations	–	–	(35)	–	(35)
Depreciation recovered to COGS	–	–	(1,317)	–	(1,317)
Additions	–	–	–	–	–
Disposals and transfers to other asset classes	–	115	(6,225)	–	(6,110)
Effect of movements in exchange rates	–	(302)	1,354	–	1,052
Balance at 30 June 2012	–	<b>3,648</b>	<b>36,384</b>	–	<b>40,032</b>
Balance at 1 July 2012	–	3,648	36,384	–	40,032
Depreciation for the year	–	586	6,906	–	7,492
Depreciation on discontinued operations	–	–	–	–	–
Depreciation recovered to COGS	–	–	(1,282)	–	(1,282)
Additions	–	–	–	–	–
Disposals and transfers to other asset classes	–	(326)	(621)	–	(947)
Effect of movements in exchange rates	–	(34)	775	–	741
Balance at 30 June 2013	–	<b>3,874</b>	<b>42,162</b>	–	<b>46,036</b>
<b>Carrying amounts</b>					
At 1 July 2011	<b>15,998</b>	<b>25,882</b>	<b>49,312</b>	<b>2,991</b>	<b>94,183</b>
At 30 June 2012	<b>13,864</b>	<b>18,676</b>	<b>51,954</b>	<b>1,369</b>	<b>85,863</b>
At 1 July 2012	<b>13,864</b>	<b>18,676</b>	<b>51,954</b>	<b>1,369</b>	<b>85,863</b>
At 30 June 2013	<b>14,234</b>	<b>23,607</b>	<b>46,142</b>	<b>2,452</b>	<b>86,435</b>

**Property, plant and equipment under construction**

During the year ended 30 June 2013 the Group committed to property projects in Ashburton, Culverden and Rangiora for completion in the following year.



NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

COMPANY LAND	COMPANY BUILDINGS	COMPANY PLANT AND EQUIPMENT	COMPANY CAPITAL WORKS PROJECT	COMPANY TOTAL
\$000	\$000	\$000	\$000	\$000
14,091	22,565	25,678	1,904	64,238
–	11	2,000	(646)	1,365
(1,853)	(5,971)	(5,739)	–	(13,563)
–	–	–	–	–
–	–	–	–	–
<b>12,238</b>	<b>16,605</b>	<b>21,939</b>	<b>1,258</b>	<b>52,040</b>
12,238	16,605	21,939	1,258	52,040
–	12	2,291	1,083	3,386
(123)	(1,140)	(247)	–	(1,510)
–	–	–	–	–
<b>12,115</b>	<b>15,477</b>	<b>23,983</b>	<b>2,341</b>	<b>53,916</b>
–	2,310	16,454	–	18,764
–	333	2,189	–	2,522
–	–	–	–	–
–	–	–	–	–
–	–	–	–	–
–	(336)	(5,409)	–	(5,745)
–	–	–	–	–
<b>–</b>	<b>2,307</b>	<b>13,234</b>	<b>–</b>	<b>15,541</b>
–	2,307	13,234	–	15,541
–	330	2,010	–	2,340
–	–	–	–	–
–	–	–	–	–
–	–	–	–	–
–	(326)	(120)	–	(446)
–	–	–	–	–
<b>–</b>	<b>2,311</b>	<b>15,124</b>	<b>–</b>	<b>17,435</b>
<b>14,091</b>	<b>20,255</b>	<b>9,224</b>	<b>1,904</b>	<b>45,474</b>
<b>12,238</b>	<b>14,298</b>	<b>8,705</b>	<b>1,258</b>	<b>36,499</b>
<b>12,238</b>	<b>14,298</b>	<b>8,705</b>	<b>1,258</b>	<b>36,499</b>
<b>12,115</b>	<b>13,166</b>	<b>8,859</b>	<b>2,341</b>	<b>36,481</b>

## 28 TRADE AND OTHER PAYABLES

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Trade creditors	140,189	133,340	6,243	91,322
Loyalty reward programme	1,253	1,405	1,253	1,405
Deposits received in advance	463	6,457	–	6,225
Accruals and other liabilities	71,992	74,738	96,239	17,735
Employee entitlements	15,910	17,531	11,111	13,364
Amounts owing to subsidiaries	–	–	76,254	218
	<b>229,807</b>	<b>233,471</b>	<b>191,100</b>	<b>130,269</b>
Payable within 12 months	222,723	228,142	188,577	129,110
Payable beyond 12 months	7,084	5,329	2,523	1,159
	<b>229,807</b>	<b>233,471</b>	<b>191,100</b>	<b>130,269</b>

Payables denominated in currencies other than the functional currency comprise \$17.5 million (2012: \$61.1 million) of trade payables denominated in (NZD equivalent); USD \$9.3 million (2012: \$31.3 million), AUD \$5.0 million (2012: \$1.1 million), EUR \$3.2 million (2012: \$27.0 million) and GBP nil (2012: \$1.7 million).

### Provisions

#### Silver Fern Farms supply contract

In 2009 the Company entered into a supply contract with Silver Fern Farms Limited. The contract term expires in September 2019. The Company booked a provision in June 2011 which represented the anticipated excess of costs to be borne under the contract over anticipated returns. The Directors have reconsidered this provision as at 30 June 2013 in respect of the level of supply, current livestock market trends and the results of initiatives implemented to assist in achieving supply targets and consider that it is appropriate to hold a provision of approximately \$1.2 million. This provision represents the Directors best estimate of the expected excess of costs over returns for the remaining term of the contract. See also contingent liabilities commentary in Note 36.

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Balance as at 1 July	1,339	9,555	1,339	9,555
Payment made under contract	–	(3,182)	–	(3,182)
Assessment of provision	(147)	(5,034)	(147)	(5,034)
Balance as at 30 June	<b>1,192</b>	<b>1,339</b>	<b>1,192</b>	<b>1,339</b>

#### Onerous lease

The Group exited a property on 30 June 2013 with a lease that expires in August 2018. This lease is considered onerous and a provision was booked in the amount of \$1.8 million. This provision represents the Directors best estimate of the expected excess of costs over returns for the remaining term of the lease contract.

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Balance as at 1 July	–	–	–	–
Assessment of provision	1,764	–	–	–
Balance as at 30 June	<b>1,764</b>	<b>–</b>	<b>–</b>	<b>–</b>

## 28 TRADE AND OTHER PAYABLES (CONTINUED)

### Loyalty reward programme

The PGG Wrightson Loyalty Reward Programme is run in conjunction with the co-branded ASB Visa reward card. A provision is retained for the expected level of points redemption.

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Balance as at 1 July	1,405	1,318	1,405	1,318
Additional provision made	962	415	962	415
Amount utilised	(1,114)	(328)	(1,114)	(328)
<b>Balance as at 30 June</b>	<b>1,253</b>	<b>1,405</b>	<b>1,253</b>	<b>1,405</b>

## 29 DEFINED BENEFIT ASSET / LIABILITY

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
Present value of funded obligations	(72,765)	(75,495)	(72,765)	(75,495)
Fair value of plan assets	51,946	49,231	51,946	49,231
Total defined benefit asset / (liability)	<b>(20,819)</b>	<b>(26,264)</b>	<b>(20,819)</b>	<b>(26,264)</b>

The Group makes contributions to two defined benefit plans that provide a range of superannuation and insurance benefits for employees and former employees. The two defined benefit plans are open by invitation, however the Group has not invited new members to the schemes since June 1995 and November 2000 respectively. The Group does not intend to invite new members to the scheme. The plan's retired employees are entitled to receive an annual pension payment payable on their life and in some cases on the life of a surviving spouse.

Group / Company	PGG WRIGHTSON EMPLOYMENT BENEFITS PLAN		WRIGHTSON RETIREMENT PLAN	
	2013	2012	2013	2012
<b>Plan assets consist of:</b>				
Equities	65%	62%	67%	62%
Fixed interest	32%	36%	31%	36%
Cash	3%	2%	2%	2%
	100%	100%	100%	100%

### Actuarial Assumptions:

Principal actuarial assumptions at the reporting date (expressed as weighted averages):

	2013	2012
Discount rate used (10 year New Zealand Government Bond rate)	4.03%	3.41%
Expected return on plan assets	2.97%	6.00%
Future salary increases	3.00%	3.50%
Future pension increases	2.50%	2.50%

Assumptions regarding future mortality are based on published statistics and mortality tables. The average remaining life expectancy of an individual retiring at age 65 is 19 years for males and 22 years for females. The overall expected long-term rate of return on assets is 2.97 percent. The expected long-term return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The return is based on expected future returns of the different asset classes and the investment policies for the plans.

## 29 DEFINED BENEFIT ASSET / LIABILITY (CONTINUED)

	2013 \$000	2012 \$000	2011 \$000	2010 \$000	2009 \$000
<b>Historical information</b>					
Present value of the defined benefit obligation	72,765	75,495	69,145	66,040	61,863
Fair value of plan assets	(51,946)	(49,231)	(52,175)	(47,834)	(48,183)
Deficit / (surplus) in the plan	<b>20,819</b>	<b>26,264</b>	<b>16,970</b>	<b>18,206</b>	<b>13,680</b>

The Group expects to pay \$2.928 million (2013: \$3.808 million) in contributions to defined benefit plans in 2014. Member contributions are expected to be \$1.149 million (2013: \$1.150 million).

	NOTE	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Movement in the liability for defined benefit obligations:</b>					
Liability for defined benefit obligations at 1 July		75,495	69,145	75,495	69,145
Benefits paid by the plan		(6,412)	(3,819)	(6,412)	(3,819)
Current service costs and interest		3,399	4,015	3,399	4,015
Member contributions		1,364	1,363	1,364	1,363
Actuarial (gains)/losses recognised in equity		(1,081)	4,791	(1,081)	4,791
Liability for defined benefit obligations at 30 June		72,765	75,495	72,765	75,495
<b>Movement in plan assets:</b>					
Fair value of plan assets at 1 July		49,231	52,175	49,231	52,175
Contributions paid into the plan		2,766	2,727	2,766	2,727
Benefits paid by the plan		(6,412)	(3,819)	(6,412)	(3,819)
Expected return on plan assets		1,164	3,097	1,164	3,097
Actuarial gains/(losses) recognised in equity		5,197	(4,949)	5,197	(4,949)
Fair value of plan assets at 30 June		51,946	49,231	51,946	49,231
<b>Expense recognised in profit or loss:</b>					
Current service costs		1,588	2,319	1,588	2,319
Interest on obligation		1,811	1,696	1,811	1,696
Expected return on plan assets		(1,164)	(3,097)	(1,164)	(3,097)
		<b>2,235</b>	<b>918</b>	<b>2,235</b>	<b>918</b>
<b>Recognised in Non-Trading Items</b>					
Recognised in Employee Benefit Expense	9	833	(446)	833	(446)
		1,402	1,364	1,402	1,364
		<b>2,235</b>	<b>918</b>	<b>2,235</b>	<b>918</b>
Actual return on plan assets		6,306	(1,371)	6,306	(1,371)
<b>Gains and losses recognised in equity:</b>					
Cumulative gains/(losses) at 1 July		(31,598)	(19,950)	(31,598)	(19,950)
Net profit and loss impact from current period costs		(2,235)	(918)	(2,235)	(918)
Recognised during the year		6,278	(10,730)	6,278	(10,730)
Cumulative gains/(losses) at 30 June		(27,555)	(31,598)	(27,555)	(31,598)

### 30 CAPITAL AND RESERVES

	NO. OF SHARES 2013 000	NO. OF SHARES 2012 000	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
On issue at 1 July	754,849	754,849	606,324	640,174	606,324	640,174
Repayment of convertible redeemable notes	–	–	–	(33,850)	–	(33,850)
<b>Share capital on issue at 30 June</b>	<b>754,849</b>	<b>754,849</b>	<b>606,324</b>	<b>606,324</b>	<b>606,324</b>	<b>606,324</b>

All shares are ordinary fully paid shares with no par value, carry equal voting rights and share equally in any profit on the winding up of the Group.

#### Foreign currency translation reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations as well as from the translation of liabilities that hedge the Company's net investment in a foreign subsidiary.

#### Realised capital reserve

The realised capital reserve comprises the cumulative net capital gains that have been realised.

#### Revaluation reserve

The revaluation reserve relates to historic revaluations of property, plant and equipment.

#### Hedging reserve

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of cash flow hedging instruments related to hedged transactions that have not yet settled.

#### Defined benefit plan reserve

The defined benefit plan reserve contains actuarial gains and losses on plan assets and defined benefit obligations.

#### Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the investments are derecognised or impaired.

#### Retained earnings

Retained earnings equals accumulated undistributed profit.

#### Dividends

A dividend of 2.2 cents per share was paid on 28 March 2013 (2012: \$Nil). The dividend was fully imputed.



### 31 RECONCILIATION OF PROFIT AFTER TAX WITH NET CASH FLOW FROM OPERATING ACTIVITIES

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Profit after taxation</b>	(306,505)	24,453	(305,830)	13,503
Add/(deduct) non-cash / non operating items:				
Depreciation and amortisation expense	7,642	8,323	3,584	4,013
Impairment losses on goodwill	321,143	–	91,323	–
Fair value adjustments	5,151	2,560	1,931	1,782
Net (profit)/loss on sale of assets/investments	3,612	5,644	318	(18,679)
Bad debts written off (net)	1,119	2,210	160	2,141
(Increase)/decrease in deferred taxation	5,036	(6,455)	(464)	(1,454)
Equity accounted earnings from associates	(1,483)	(100)	–	–
Management fee from subsidiaries	–	–	212,228	–
Contractual obligations accrual	(147)	(5,034)	(147)	(5,034)
Discontinued operations	1,584	968	–	–
Financing costs	754	–	754	1,300
Other non-cash items	5,475	1,517	(5,580)	2,705
	43,381	34,086	(1,723)	277
Add/(deduct) movement in working capital items:				
Movement in working capital due to sale/purchase of businesses	(3,482)	(3,539)	76	–
(Increase)/decrease in inventories and biological assets	12,170	(4,426)	17,295	2,410
(Increase)/decrease in accounts receivable and prepayments	(10,715)	25,354	9,063	25,052
(Increase)/decrease in assets held for sale	–	–	–	–
Increase/(decrease) in trade creditors, provisions and accruals	(6,454)	4,415	(16,756)	(5,578)
Increase/(decrease) in income tax payable/receivable	1,091	(3,597)	(909)	(5,283)
Increase/(decrease) in other term liabilities	3,281	6,281	99	(97)
	(4,109)	24,488	8,868	16,504
<b>Net cash flow from operating activities</b>	<b>39,272</b>	<b>58,574</b>	<b>7,145</b>	<b>16,781</b>

## 32 FINANCIAL INSTRUMENTS

The Group is committed to the management of risk to achieve sustainability of service, employment and profits, and therefore, takes on controlled amounts of risk when considered appropriate.

The primary risks are those of liquidity, market (foreign currency, price and interest rate), funding and credit risk.

The Board of Directors is responsible for the review and ratification of the Group's systems of risk management, internal compliance and control, code of conduct and legal compliance.

The Board maintains a formal set of delegated authorities (including policies for credit and treasury), that clearly define the responsibilities delegated to management and those retained by the Board. The Board approves these delegated authorities and reviews them annually.

### **Liquidity Risk**

Liquidity risk is the risk that the Group will encounter difficulties in raising funds at short notice to meet commitments associated with financial instruments. The Group monitors its liquidity daily, weekly and monthly and maintains appropriate liquid assets and committed bank funding facilities to meet all obligations in a timely and cost efficient manner. Management of liquidity risk is designed to ensure that the Group has the ability to meet financial obligations as they fall due.

The objectives of the Group's funding and liquidity policy is to:

- ensure all financial obligations are met when due;
- provide adequate protection, even under crisis scenarios; and
- achieve competitive funding within the limitations of liquidity requirements.

The Group manages this risk by forecasting daily cash requirements, forecasting future funding requirements, maintaining an adequate liquidity buffer and ensuring long term lending is reasonably matched with long term funding.

### **Market Risk**

Market risk is the potential for change in the value of balance sheet positions caused by a change in the value, volatility or relationship between market risks and prices. Market risk arises from the mismatch between assets and liabilities, both on and off balance sheet. Market risk includes funding, price, foreign currency and interest rate risk which are explained as follows:

#### **Foreign Currency Risk**

The Group undertakes transactions denominated in foreign currencies and exposure to movements in foreign currency arises from these activities. It is the Group's policy to hedge foreign currency risks as they arise. In some circumstances foreign exchange options are used to hedge potential foreign exchange risk. The Group uses forward, spot foreign exchange contracts and foreign exchange options to manage these exposures.

The notional contract amounts of forward foreign exchange transactions outstanding at balance date are \$73.8 million (2012: \$79.5 million) for the Group and \$10.5 million (2012: \$23.9 million) for the Company. The cash settlement requirements of these contracts approximates the notional contract amount shown above.

The translation of independent foreign operations into the Group financial statements is not hedged, apart from the seasonal working capital exposure to PGG Wrightson Seeds Australia which is hedged with foreign exchange contracts.

#### **Price and Interest Rate Risk**

Price risk is the risk that the value of financial instruments and the interest margin will fluctuate as a result of changes in market interest rates. The risk is that financial assets may be repriced at a different time and / or by a different amount than financial liabilities.

This risk is managed by operating within approved policy limits using an interest rate duration approach.

Floating rate borrowings are used for general funding activities. Interest rate swaps, interest rate options and forward rate agreements are used to hedge the floating rate exposure as deemed appropriate. The Group had \$67.0 million (Company: \$67.0 million) of interest rate contracts at balance date (2012: Group \$123.0 million, Company \$123.0 million).

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

### Funding Risk

Funding risk is the risk of over-reliance on a funding source to the extent that a change in that funding source could increase overall funding costs or cause difficulty in raising funds. The Group has a policy of funding diversification. The funding policy augments the Group's liquidity policy with its aim to ensure the Group has a stable diversified funding base without over-reliance on any one market sector.

### Credit Risk

Credit risk is the potential for loss that could occur as a result of a counterparty failing to discharge its obligations. Management formally reports on all aspects of key risks to the Audit Committee at least two times each year. In addition, the following management committees review and manage key risks:

- The Senior Management Team meets regularly to consider new and emerging risks, reviews actions required to manage and mitigate key risks, and monitors progress.
- The Group has a Credit Committee, comprising of Board representation and management appointees, meets regularly as required to review credit risk, new loans and provisioning.

### Capital Management

The capital of the Group consists of share capital, reserves, and retained earnings.

The policy of the Group is to maintain a strong capital base so as to maintain investor, creditor and market confidence while providing the ability to develop future business initiatives. In addition, external funding arrangements currently limit the Group's ability to pay dividends due to debt ratio requirements. This policy is reviewed regularly by the Board and has not been changed during the period.

### Sensitivity Analysis

The Treasury policy of the Group effectively insulates earnings from the effect of short-term fluctuations in either foreign exchange or interest rates. Over the longer term however, permanent changes in foreign exchange or interest rates will have an impact on profit.

The sensitivity of net profit after tax for the period to 30 June 2013, and shareholders equity at that date, to reasonably possible changes in conditions is as follows:

	INTEREST RATES INCREASE BY 1%		INTEREST RATES DECREASE BY 1%	
	2013	2012	2013	2012
	\$000	\$000	\$000	\$000
Impact on net profit after tax	(201)	(967)	205	991
Members' equity	(201)	(967)	205	991

The stress test uses the existing balance sheet interest rate mismatch against the cumulative mismatch between repricing assets and liabilities out from one to five years. Other market risks such as pricing and foreign exchange are not considered likely to lead to material change over the next reporting period. For this reason sensitivity analysis of these market risks is not included.

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

### Quantitative disclosures

#### (a) Liquidity Risk – Contractual Maturity Analysis

The following tables analyse the Group financial assets and financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date (reported on an undiscounted basis). History demonstrates that such accounts provide a stable source of long term funding for the Group.

	WITHIN 12 MONTHS \$000	1 TO 2 YEARS \$000	2 TO 5 YEARS \$000	OVER 5 YEARS \$000	CONTRACTUAL CASH FLOW \$000	BALANCE SHEET \$000
<b>Group 2013</b>						
<b>Liabilities</b>						
Bank overdraft	12,470	–	–	–	12,470	12,463
Bank facilities	35,835	64,038	–	–	99,873	97,239
Derivative financial instruments	2,451	623	–	–	3,074	3,074
Trade and other payables	229,344	–	–	–	229,344	229,344
	<b>280,100</b>	<b>64,661</b>	<b>–</b>	<b>–</b>	<b>344,761</b>	<b>342,120</b>
<b>Group 2012</b>						
<b>Liabilities</b>						
Bank facilities	38,539	119,564	–	–	158,103	141,209
Derivative financial instruments	1,460	294	–	–	1,754	1,754
Trade and other payables	227,014	–	–	–	227,014	227,014
	<b>267,013</b>	<b>119,858</b>	<b>–</b>	<b>–</b>	<b>386,871</b>	<b>369,977</b>
<b>Company 2013</b>						
<b>Liabilities</b>						
Bank overdraft	9,521	–	–	–	9,521	9,514
Bank facilities	–	64,038	–	–	64,038	62,000
Derivative financial instruments	429	–	–	–	429	429
Trade and other payables	191,100	–	–	–	191,100	191,100
	<b>201,050</b>	<b>64,038</b>	<b>–</b>	<b>–</b>	<b>265,088</b>	<b>263,043</b>
<b>Company 2012</b>						
<b>Liabilities</b>						
Bank overdraft	–	–	–	–	–	–
Bank facilities	8,830	119,564	–	–	128,394	111,500
Derivative financial instruments	960	109	–	–	1,069	1,069
Trade and other payables	124,044	–	–	–	124,044	124,044
	<b>133,834</b>	<b>119,673</b>	<b>–</b>	<b>–</b>	<b>253,507</b>	<b>236,613</b>

#### (b) Liquidity Risk – Expected Maturity Analysis

The expected cash flows of the Group's finance receivables equal their contractual cash flows.

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

### (c) Foreign Currency Exposure Risk

The Group's exposure to foreign currency risk can be summarised as:

	GBP NZ\$000	USD NZ\$000	AUD NZ\$000	EURO NZ\$000
<b>Group 2013</b>				
Cash and cash equivalents	141	1,951	564	56
Trade and other receivables	650	30,765	79	27,291
Bank overdraft	–	–	(2,767)	–
Trade and other payables	–	(9,283)	(2,255)	(3,207)
Net balance sheet position	791	23,433	(4,379)	24,140
<i>Forward exchange contracts</i>				
Notional forward exchange cover	656	21,466	(5,022)	23,445
Net unhedged position	<b>135</b>	<b>1,967</b>	<b>643</b>	<b>695</b>
<b>Group 2012</b>				
Cash and cash equivalents	12	75	3,642	202
Trade and other receivables	189	13,692	1,220	3,556
Trade and other payables	(1,707)	(31,297)	(1,139)	(26,966)
Net balance sheet position	(1,506)	(17,530)	3,723	(23,208)
<i>Forward exchange contracts</i>				
Notional forward exchange cover	(1,524)	(17,599)	76	(23,421)
Net unhedged position	<b>18</b>	<b>69</b>	<b>3,647</b>	<b>213</b>
<b>Company 2013</b>				
Cash and cash equivalents	–	28	–	–
Trade and other receivables	–	4,161	–	–
Trade and other payables	–	(5,463)	(794)	(86)
Net balance sheet position	–	(1,274)	(794)	(86)
<i>Forward exchange contracts</i>				
Notional forward exchange cover	–	(1,323)	(794)	(86)
Net unhedged position	<b>–</b>	<b>49</b>	<b>–</b>	<b>–</b>
<b>Company 2012</b>				
Cash and cash equivalents	–	39	1	–
Trade and other receivables	189	10,680	615	114
Trade and other payables	–	(12,373)	–	–
Net balance sheet position	189	(1,654)	616	114
<i>Forward exchange contracts</i>				
Notional forward exchange cover	189	(1,728)	615	114
Net unhedged position	<b>–</b>	<b>74</b>	<b>1</b>	<b>–</b>

The net balance sheet positions for the Group in AUD and USD include cash, trade and other receivables, and trade and other payables for the Australian and South American domiciled subsidiary companies and are therefore not hedged.

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

### (d) Interest Rate Repricing Schedule

The following tables include the Group's assets and liabilities at their carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

	WITHIN 12 MONTHS \$000	1 TO 2 YEARS \$000	OVER 2 YEARS \$000	NON INTEREST BEARING \$000	TOTAL \$000
<b>Group 2013</b>					
<b>Liabilities</b>					
Bank overdraft	12,463	–	–	–	12,463
Bank facilities	97,239	–	–	–	97,239
Derivative financial instruments	–	–	–	3,074	3,074
Trade and other payables	–	–	–	229,344	229,344
	<b>109,702</b>	<b>–</b>	<b>–</b>	<b>232,418</b>	<b>342,120</b>
<b>Group 2012</b>					
<b>Liabilities</b>					
Bank facilities	141,209	–	–	–	141,209
Derivative financial instruments	123,000	(123,000)	–	1,754	1,754
Trade and other payables	–	–	–	227,014	227,014
	<b>264,209</b>	<b>(123,000)</b>	<b>–</b>	<b>228,768</b>	<b>369,977</b>
<b>Company 2013</b>					
<b>Liabilities</b>					
Bank overdraft	9,514	–	–	–	9,514
Bank facilities	62,000	–	–	–	62,000
Derivative financial instruments	–	–	–	429	429
Trade and other payables	–	–	–	191,100	191,100
	<b>71,514</b>	<b>–</b>	<b>–</b>	<b>191,529</b>	<b>263,043</b>
<b>Company 2012</b>					
<b>Liabilities</b>					
Bank overdraft	–	–	–	–	–
Bank facilities	111,500	–	–	–	111,500
Derivative financial instruments	123,000	(123,000)	–	1,069	1,069
Trade and other payables	–	–	–	124,044	124,044
	<b>234,500</b>	<b>(123,000)</b>	<b>–</b>	<b>125,113</b>	<b>236,613</b>



## 32 FINANCIAL INSTRUMENTS (CONTINUED)

### (e) Accounting classifications and fair values

The tables below set out the Group's classification of each class of financial assets and liabilities, and their fair values.

	FAIR VALUE \$000	OTHER AMORTISED COST \$000	TOTAL CARRYING AMOUNT \$000	FAIR VALUE \$000
<b>Group 2013</b>				
<b>Assets</b>				
Cash and cash equivalents	–	5,845	5,845	5,845
Derivative financial instruments	665	–	665	665
Trade and other receivables	–	199,013	199,013	199,013
Other investments	21,054	2,941	23,995	23,995
Finance receivables	–	11,477	11,477	11,477
	<b>21,719</b>	<b>219,276</b>	<b>240,995</b>	<b>240,995</b>
<b>Liabilities</b>				
Bank overdraft	–	12,463	12,463	12,463
Derivative financial instruments	3,074	–	3,074	3,074
Trade and other payables	–	229,344	229,344	229,344
Bank facilities	–	97,239	97,239	97,239
	<b>3,074</b>	<b>339,046</b>	<b>342,120</b>	<b>342,120</b>
<b>Group 2012</b>				
<b>Assets</b>				
Cash and cash equivalents	–	15,911	15,911	15,911
Derivative financial instruments	3,450	–	3,450	3,450
Trade and other receivables	–	187,426	187,426	187,426
Other investments	15,827	5,456	21,283	21,283
Finance receivables	–	29,248	29,248	29,248
	<b>19,277</b>	<b>238,041</b>	<b>257,318</b>	<b>257,318</b>
<b>Liabilities</b>				
Derivative financial instruments	1,754	–	1,754	1,754
Trade and other payables	–	227,014	227,014	227,014
Bank facilities	–	141,209	141,209	141,209
	<b>1,754</b>	<b>368,223</b>	<b>369,977</b>	<b>369,977</b>

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

	FAIR VALUE \$000	OTHER AMORTISED COST \$000	TOTAL CARRYING AMOUNT \$000	FAIR VALUE \$000
<b>Company 2013</b>				
<b>Assets</b>				
Cash and cash equivalents	–	326	326	326
Derivative financial instruments	279	–	279	279
Trade and other receivables	–	185,306	185,306	185,306
Other investments	11,067	492	11,559	11,559
	<b>11,346</b>	<b>186,124</b>	<b>197,470</b>	<b>197,470</b>
<b>Liabilities</b>				
Bank overdraft	–	9,514	9,514	9,514
Derivative financial instruments	429	–	429	429
Trade and other payables	–	191,100	191,100	191,100
Bank facilities	–	62,000	62,000	62,000
	<b>429</b>	<b>262,614</b>	<b>263,043</b>	<b>263,043</b>
<b>Company 2012</b>				
<b>Assets</b>				
Cash and cash equivalents	–	6,319	6,319	6,319
Derivative financial instruments	972	–	972	972
Trade and other receivables	–	367,162	367,162	367,162
Other investments	7,067	511	7,578	7,578
	<b>8,039</b>	<b>373,992</b>	<b>382,031</b>	<b>382,031</b>
<b>Liabilities</b>				
Bank overdraft	–	–	–	–
Derivative financial instruments	1,069	–	1,069	1,069
Trade and other payables	–	124,044	124,044	124,044
Bank facilities	–	111,500	111,500	111,500
	<b>1,069</b>	<b>235,544</b>	<b>236,613</b>	<b>236,613</b>

The Group's banking facilities are based on floating interest rates. Therefore the fair value of the banking facilities equals the carrying value.

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

### Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (ie. as prices) or indirectly (ie. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

There have been no material movements between the fair value hierarchy during the year ended 30 June 2013.

	LEVEL 1 \$000	LEVEL 2 \$000	LEVEL 3 \$000	TOTAL \$000
<b>Group 2013</b>				
<b>Assets</b>				
Derivative financial instruments	–	665	–	665
Other investments	11,067	–	9,987	21,054
	<b>11,067</b>	<b>665</b>	<b>9,987</b>	<b>21,719</b>
<b>Liabilities</b>				
Derivative financial instruments	–	3,074	–	3,074
	<b>–</b>	<b>3,074</b>	<b>–</b>	<b>3,074</b>
<b>Group 2012</b>				
<b>Assets</b>				
Derivative financial instruments	–	3,450	–	3,450
Other investments	7,067	–	8,760	15,827
	<b>7,067</b>	<b>3,450</b>	<b>8,760</b>	<b>19,277</b>
<b>Liabilities</b>				
Derivative financial instruments	–	1,754	–	1,754
	<b>–</b>	<b>1,754</b>	<b>–</b>	<b>1,754</b>
<b>Company 2013</b>				
<b>Assets</b>				
Derivative financial instruments	–	279	–	279
Other investments	11,067	–	–	11,067
	<b>11,067</b>	<b>279</b>	<b>–</b>	<b>11,346</b>
<b>Liabilities</b>				
Derivative financial instruments	–	429	–	429
	<b>–</b>	<b>429</b>	<b>–</b>	<b>429</b>
<b>Company 2012</b>				
<b>Assets</b>				
Derivative financial instruments	–	972	–	972
Other investments	7,067	–	–	7,067
	<b>7,067</b>	<b>972</b>	<b>–</b>	<b>8,039</b>
<b>Liabilities</b>				
Derivative financial instruments	–	1,069	–	1,069
	<b>–</b>	<b>1,069</b>	<b>–</b>	<b>1,069</b>

## 32 FINANCIAL INSTRUMENTS (CONTINUED)

	2013	2012
<b>Interest rates used for determining fair value</b>		
Finance receivables	14.4%	13.6%

### (f) Credit Risk

The carrying amount of financial assets represents the Group's maximum credit exposure. The Group's maximum credit exposure to credit risk for receivables by geographic regions is as follows:

	GROUP 2013 \$000	GROUP 2012 \$000
<i>Total finance receivables, trade and other receivables</i>		
New Zealand	155,376	165,467
Australia	16,395	22,019
South America	54,282	48,826
	226,053	236,312

### Concentrations of Credit Risk

Financial instruments which potentially subject the Group to concentrations of credit risk principally consist of bank balances, advances, trade debtors, and interest rate forward agreements. The Group places its cash and short term investments with three major trading banks. Concentrations of credit risk with respect to advances are limited due to the large number of customers included in the Group's farming customer base in New Zealand.

## 33 OPERATING LEASES

	GROUP 2013 \$000	GROUP 2012 \$000	COMPANY 2013 \$000	COMPANY 2012 \$000
<b>Non-cancellable operating lease rentals are payable as follows:</b>				
Within one year	24,821	18,793	19,272	14,789
Between one and five years	55,445	42,241	41,639	32,162
Beyond five years	21,260	22,186	14,428	17,238
	101,526	83,220	75,339	64,189

The Group leases a fleet of vehicles for use by employees, agents and representatives. Leases are typically for a period of three years.

The Group leases office and computer equipment. Leases are typically for a period of three years.

The Group also leases and subleases land and buildings from which it conducts operations. These leases range in length from 1 to 13 years with various rights of renewal. Where surplus properties are unable to be exited, sublease revenue is obtained where possible on a short-term temporary basis. During the year ended 30 June 2013 sublease revenue totalling \$1.437 million (2012: \$1.110 million) was received.

## 34 SEASONALITY OF OPERATIONS

The Group is subject to significant seasonal fluctuations. In particular, Livestock and Seeds activity are significantly weighted to the second half of the financial year. Seeds revenues reflects the fact the Group operates in geographical zones that suit Autumn harvesting and sowing. New Zealand generally has spring calving and lambing and so Livestock trading is weighted towards the second half of the financial year in order for farmers to maximize their incomes. Other business units have similar but less material cycles. The Group recognises this is the nature of the industry and plans and manages its business accordingly.

## 35 COMMITMENTS

### There are commitments with respect to:

Capital expenditure not provided for  
Investment in BioPacificVentures  
Contributions to Primary Growth Partnership  
Purchase of land – Corson Maize

	GROUP 2013 \$000	GROUP 2012 \$000
	983	1,378
	704	976
	3,642	–
	1,800	1,800
	7,129	4,154

### Investment in BioPacificVentures

The Group has committed \$14.0 million to an international fund established for investment in food and agriculture life sciences. The Group's investment in BioPacificVentures will be made over approximately six years. The investment has an anticipated total lifespan of 12 years. At 30 June 2013 \$13.296 million has been drawn on the committed level of investment (2012: \$13.024 million), which is included in other investments.

### Primary Growth Partnership – Seed and nutritional technology development

The Group announced on 18 February 2013 that it had completed the contracting process for the Primary Growth Partnership (PGP) programme with the Ministry of Primary Industries. The PGP programme is a Seed and Nutritional Technology Development Programme that aims to deliver innovative forages for New Zealand farms. As a result of entering into the partnership the Group is committed to contributions to the partnership of \$3.95 million over the six year life of the programme which ends on 31 December 2018. As at 30 June 2013 total contributions of \$0.3 million have been made to the programme.

### Corson Maize

The Group has committed to buy land as part of its purchase of the Corson Maize business. The property is to be purchased for \$1.8 million in November 2013.

There are no material commitments relating to investment in associates.

## 36 CONTINGENT LIABILITIES

	GROUP 2013 \$000	GROUP 2012 \$000
<b>There are contingent liabilities with respect to:</b>		
Guarantees	16,840	44,273
PGG Wrightson Loyalty Reward Programme	313	122
	17,153	44,395

### Guarantees

Included in the contingent liabilities is a guarantee in respect of certain loans acquired by Heartland Building Society as part of the PGG Wrightson Finance Limited sale transaction on 31 August 2011. The value of the guaranteed loans as at 30 June 2013 was approximately \$4.7 million (2012: \$29 million). The guarantee is contingent upon individual loans becoming impaired and put back to the Group during the three year guarantee period. Remaining guarantees are provided to banks of subsidiary companies for borrowings and to various other third parties.

### PGG Wrightson Loyalty Reward Programme

The PGG Wrightson Loyalty Reward Programme is run in conjunction with the co-branded ASB Visa reward card. A provision is retained for the expected level of points redemption. The contingent liability represents the balance of live points that are not provided for.

### Silver Fern Farms Supply Contract

In June 2011 a provision was booked in respect of the Silver Fern Farms supply contract. This provision was determined by the Directors to be the anticipated excess of costs to be borne under the contract over anticipated returns from the contract. Beyond the provision estimated in Note 28, the Directors consider that an additional liability is not probable based on the results of initiatives implemented to meet the supply targets.

No losses are expected to arise from these contingent liabilities. There are no contingent liabilities relating to investments in associates.

## 37 RELATED PARTIES

### Company and ultimate controlling party

The immediate parent of the Group is Agria (Singapore) Pte Ltd and the ultimate controlling party of the Group is Agria Corporation.

### Transactions with key management personnel

#### Key Management Personnel compensation

	GROUP 2013 \$000	GROUP 2012 \$000
Key management personnel compensation comprised:		
Short-term employee benefits	4,824	5,234
Post-employment benefits	58	31
Termination benefits	–	704
Other long-term benefits	–	–
Share-based payments	–	–
	4,882	5,969

Directors fees incurred during the year are disclosed in Note 7 Operating Expenses, and in the Statutory Information.



**37 RELATED PARTIES (CONTINUED)****Other Transactions with Key Management Personnel**

A number of Directors, senior executives or their related parties, hold positions in other entities that result in them having control or significant influence over the financial or operating policies of these entities. A number of these entities transacted with the Group during the reporting period. The terms and conditions of these transactions with key management personnel and their related parties were no more favourable than those available, or which might reasonably be expected to be available, on similar transactions to non-key management personnel related entities on an arm's length basis.

The aggregate value of transactions and outstanding balances relating to Directors, senior executives and entities over which they have control or significant influence were as follows:

		TRANSACTION	BALANCE	TRANSACTION	BALANCE
		VALUE	OUTSTANDING	VALUE	OUTSTANDING
		2013	2013	2012	2012
		\$000	\$000	\$000	\$000
<b>KMP/Director</b>	<b>Transaction</b>				
Bill Thomas (retired 24 October 2012)	Purchase of retail goods	24	7	659	46
John McKenzie	Purchase of retail goods, sale of seed under production contracts and livestock transactions	3,576	17	2,564	34
Sir Selwyn Cushing (retired 24 October 2012)	Purchase of retail goods	–	–	1	–
Nigel Thorpe	Purchase of retail goods and livestock transactions	18	–	83	1
Stephen Guerin	Purchase of retail goods	7	–	1	–
George Gould (retired 28 June 2013)	Purchase of retail goods	419	16	117	1
Trevor Burt (appointed 11 December 2012)	Purchase of retail goods and livestock transactions	25	–	–	–

From time to time Directors and senior executives of the Group, or their related entities, may use the PGG Wrightson ASB Visa rewards credit card facility and/or purchase goods from the Group. These purchases are on the same terms and conditions as those entered into by other Group employees or customers and are minor or domestic in nature.

### 37 RELATED PARTIES (CONTINUED)

#### Management fees from Subsidiaries

During the financial year, the Company paid/(received) management fees with respect to the subsidiaries below. These management fees were eliminated on consolidation.

	2013 \$000	2012 \$000
Agriculture New Zealand Limited	(1,000)	–
Agri-feeds Limited	(11,000)	–
PGW AgriTech Holdings Limited	207,728	–
PGG Wrightson Seeds Limited	(10,000)	–
PGW Rural Capital Limited	3,000	(7,000)
PGG Wrightson Wool Limited	8,000	–
PGG Wrightson Real Estate Limited	3,500	–
Agriservices South America Limited	12,000	–
	212,228	(7,000)

#### Subsidiary intercompany trading

A number of members of the Group transacted with other members of the Group in the reporting period. Balances on hand at balance date are disclosed in trade and other receivables, and trade and other payables. All intercompany transactions are eliminated on consolidation.

### 38 EVENTS SUBSEQUENT TO BALANCE DATE

#### Final Dividend

On 12 August 2013 the Directors of PGG Wrightson Limited resolved to pay a final dividend of 1.0 cent per share on 13 September 2013 to shareholders on the Company's share register as at 30 August 2013. This dividend will be fully imputed.

# INDEPENDENT AUDITOR'S REPORT



## TO THE SHAREHOLDERS OF PGG WRIGHTSON LIMITED

### Report on the company and group financial statements

We have audited the accompanying financial statements of PGG Wrightson Limited ("the company") and the group, comprising the company and its subsidiaries, on pages 28 to 91. The financial statements comprise the statements of financial position as at 30 June 2013, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information, for both the company and the group.

### Directors' responsibility for the company and group financial statements

The directors are responsible for the preparation of company and group financial statements in accordance with generally accepted accounting practice in New Zealand that give a true and fair view of the matters to which they relate, and for such internal control as the directors determine is necessary to enable the preparation of company and group financial statements that are free from material misstatement whether due to fraud or error.

### Auditor's responsibility

Our responsibility is to express an opinion on these company and group financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the company and group financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the company and group financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company and group's preparation of the financial statements that give a true and fair view of the matters to which they relate in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company and group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our firm has also provided other services to the company in relation to general accounting services. Partners and employees of our firm may also deal with the company on normal terms within the ordinary course of trading activities of the business of the company. These matters have not impaired our independence as auditor of the company. The firm has no other relationship with, or interest in, the company.

### Opinion

In our opinion the financial statements on pages 28 to 91:

- comply with generally accepted accounting practice in New Zealand;
- give a true and fair view of the financial position of the company and the group as at 30 June 2013 and of the financial performance and cash flows of the company and the group for the year then ended.

### Report on other legal and regulatory requirements

In accordance with the requirements of sections 16(1)(d) and 16(1)(e) of the Financial Reporting Act 1993, we report that:

- we have obtained all the information and explanations that we have required; and
- in our opinion, proper accounting records have been kept by PGG Wrightson Limited as far as appears from our examination of those records.

12 August 2013

Christchurch

# STATUTORY DISCLOSURES

The following particulars of notices were given by Directors of the Company pursuant to Section 140(2) of the Companies Act 1993 for the year 1 July 2012 to 30 June 2013 (\*Interest ceased during the year.)

DIRECTOR	INTEREST	ORGANISATION
<b>Sir John Anderson</b> <i>Chairman</i>	Chairman	New Zealand Venture Investment Fund (retired 30 June 2013) NPT Limited Steel and Tube Holdings Limited
	Deputy Chair Director Trustee	Turners and Growers Limited Commonwealth Bank of Australia Wellington Regional Stadium Trust
<b>T J Burt</b> <i>(Appointed 11 December 2012)</i>	Chairman	New Zealand Lamb Company (North America) Limited Ngai Tahu Holdings Corporation Limited Ngai Tahu Capital Limited Lyttelton Port Company Limited
	Commissioner Director	Earthquake Commission (EQC) Agria Asia Investments Limited Agria (Singapore) Pty Limited Landpower Holdings Limited Mainpower New Zealand Limited Silver Fern Farms Limited
	Director /Shareholder	Breakaway Investments Limited Hossack Station Limited Canterbury Fresh Limited (in Liquidation) Canterbury Fresh Processing Limited (in Liquidation) Pile Bay Partners Limited
	Trustee	Burt Family Trust
<b>G S Campbell</b> <i>(Retired 31 July 2012)</i>	Director	Agria Asia Investments Limited * Agria (Singapore) Pte Limited * EcoCentral Limited Ngai Tahu Fisheries Investments Limited * Ngai Tahu Fisheries Settlement Limited *
	CEO Trustee	Ngai Tahu Holdings Corporation Limited * GS & NA Campbell Family Trust
<b>Sir Selwyn Cushing</b> <i>(Retired 24 October 2012)</i>	Chairman/Shareholder Director/Shareholder	Skellerup Holdings Limited Forsyth Barr Esam Cushing Limited H & G Limited Makowai Farm Limited NZ Rural Property Trust Management Limited Rural Equities Limited
	Governing Director Director	Whakamarumaru Station Limited PGG Wrightson Employee Benefits Plan Trustee Limited PGG Wrightson Trustee Limited
	Director/Trustee Shareholder Unit Holder	PGG Wrightson Employee Benefits Plan Limited NZ Rural Property Trust
<b>G A C Gould</b> <i>Managing Director</i> <i>(Retired 28 June 2013)</i>	Director/Shareholder Director	Glenmark Farms Limited Christchurch International Airport Limited Orion New Zealand Limited PGG Wrightson Group subsidiaries as listed on page 98

DIRECTOR	INTEREST	ORGANISATION
<b>B R Irvine</b>	Chairman	Christchurch City Holdings Limited Heartland NZ Limited and Subsidiaries
	Director	Canterbury Business Recovery Group Limited Godfrey Hirst NZ Limited and Subsidiaries House of Travel Holdings Limited Marac Finance Limited Market Gardeners Limited and Subsidiaries Rakon Limited and Subsidiaries Scenic Circle Hotels Limited Skope Industries Limited
	Director/Shareholder	BR Irvine Limited Hansons 106 Limited
<b>G Lai</b>	Chairman	China Pipe Group Limited (HKSE:0380)
	Chairman/Director	Agria Corporation (NYSE:GRO)
	Director	Brothers Capital Limited Soft Power Holdings Limited Singapore Zhongxin Investments Co. Limited
<b>Dr Z Li</b> (Retired 4 December 2012)	Director	Shenzhen Institute of Breeding and Innovation of CAAS
	Member	Genetics Society of America and the Chinese Society of Crop Science
<b>L S Seah</b> (Appointed 4 December 2012)	Director	Global Investments Limited Invenio Holdings Pte Limited Telechoice International Limited Yanlord Land Group Limited
<b>W D Thomas</b> (Retired 24 October 2012)	Trustee	Longbeach Trust
<b>W Y Tsang</b> (Appointed 4 December 2012)	Director	China Pipe Group Limited Agria Corporation's subsidiaries
	Chief Financial Officer	Agria Corporation
<b>W K Tsang</b> (Retired 4 December 2012)	Director	Agria Corporation (NYSE:GRO) Agria (Singapore) Pte Limited PanAsiaLum Holdings Company Limited China Merchants China Direct Investments Limited
<b>Kean Seng U</b> (Appointed 4 December 2012)	Head of Corporate and Legal	Agria Corporation
<b>T Xie</b> (Retired 24 October 2012)	CEO / Director	Agria Corporation (NYSE:GRO)*
	Director/Shareholder	Agria (Singapore) Pte. Limited* Agria Asia Investments Limited*
	Director	Tongyu Heavy Industry Company Limited China Merchants China Direct Investments Limited China Mengniu Dairy Company Limited

In addition:

- Sir Selwyn Cushing, G A C Gould and W D Thomas advised that while they were Directors of PGG Wrightson Limited, they each held interests in farming operations and transacted business with PGG Wrightson Group companies on normal terms of trade.

## DIRECTORS' REMUNERATION

The following persons held office, or ceased to hold office, as a Director during the year to 30 June 2013 and received the following remuneration (including the value of any benefits). Fees are not paid for membership of the Remuneration & Appointments Committee. Figures are gross and exclude GST (if any):

DIRECTOR	DIRECTOR'S FEES	AUDIT COMMITTEE	AGRITECH COMMITTEE (7)(8)	TOTAL REMUNERATION
<b>Sir John Anderson</b>	\$210,000.00	\$7,500.00		\$217,500.00
<b>T J Burt</b> (1)	\$44,347.83			\$44,347.83
<b>G S Campbell</b> (2)				
<b>Sir Selwyn Cushing</b> (3)	\$25,208.00	\$3,148.00		\$28,356.00
<b>G A C Gould</b> (4)			Member but no fees paid	\$1,750,000.00
<b>B R Irvine</b>	\$80,000.00	Chairman \$20,000.00	Member but no fees paid	\$100,000.00
<b>G Lai</b>	\$80,000.00		Member but no fees paid	\$80,000.00
<b>Dr Z Li</b> (5)	\$34,105.00		\$4,857.00	\$38,962.00
<b>L S Seah</b> (6)	\$45,859.00			\$45,859.00
<b>W D Thomas</b> (3)	\$28,356.00 Retirement Payment \$83,542.00			\$111,898.00
<b>W K Tsang</b> (5)	\$34,105.00	\$4,255.00		\$38,360.00
<b>W Y Tsang</b> (6)	\$46,087.00	\$5,760.00	Member but no fees paid	\$51,847.00
<b>Kean Seng U</b> (6)	\$45,859.00			\$45,859.00
<b>T Xie</b> (3)	\$25,208.00			\$25,208.00

(1) Appointed 11 December 2012

(2) Retired 31 July 2012.

(3) Retired 24 October 2012.

(4) G A C Gould retired as Managing Director on 28 June 2013. Since his appointment he has not received Directors' fees. His total remuneration received in the year to 30 June 2013 listed above constitutes payment for Managing Director services (excluding GST).

(5) Retired 4 December 2012

(6) Appointed 4 December 2012

(7) R Finlay, while not a director of PGG Wrightson Limited, was a member of the AgriTech Committee and received fees of \$29,896.00 during the year to 30 June 2013.

(8) The AgriTech Committee dissolved on 11 August 2013.

## DIRECTORS' SHAREHOLDINGS

		30 JUNE 2013	30 JUNE 2012
<b>Sir John Anderson</b>	– Beneficial interest	150,000	150,000
<b>T J Burt</b> (1)			
<b>G S Campbell</b> (1)(3)(R)	– Beneficially owned		62,000
<b>Sir Selwyn Cushing</b> (2)(R)	– Beneficially owned	108,264	108,264
	– Beneficial interest	3,067,323	3,067,323
<b>G Lai</b> (1)			
<b>Dr Z Li</b> (1)(R)			
<b>W D Thomas</b> (R)	– Beneficially owned	24,501	24,501
	– Beneficial interest	24,450	24,450



## DIRECTORS' SHAREHOLDINGS (CONTINUED)

30 JUNE 2013 30 JUNE 2012

**W K Tsang** (1) (R)

**W Y Tsang** (1)

**Kean Seng U** (1)

**T Xie** (1) (R)

- (1) T J Burt, G Lai, W Y Tsang, Kean Seng U, G S Campbell (R), Dr Z Li (R), W K Tsang (R), and T Xie (R), are/were associated persons of substantial security holders Agria (Singapore) Pte Ltd, Agria Asia Investments Limited, Agria Group Limited and Agria Corporation (together Agria Group), and Ngai Tahu Capital Limited, with Agria (Singapore) Pte Limited holding 379,068,619 shares as at 30 June 2013.
- (2) Sir Selwyn Cushing retired as a Director of PGG Wrightson Limited, and remains a non beneficial Trustee and Director for the PGG Wrightson Employee Benefits Plan Limited holding 4,000,000 shares as at 30 June 2013.
- (3) G S Campbell disposed of his beneficially owned shares post retiring as a Director and disclosure of the transaction was not required pursuant to the Securities Markets Act 1988.

## DIRECTORS' SHARE TRANSACTIONS

No Directors of the Company have notified the Company of any share transactions between 1 July 2012 and 30 June 2013.

## DIRECTORS' INDEPENDENCE

The Board has determined that as at 30 June 2013, as defined under the NZSX Listing Rules:

- The following Directors are Independent Directors: Sir John Anderson, Bruce Irvine and Lim Siang (Ronald) Seah.
- The following Directors are not Independent Directors by virtue of their association with a substantial security holder: T J Burt, G Lai, W Y Tsang and Kean Seng U.

## NZX WAIVERS

No waivers have been granted and published by the NZX during the 12 months ending 30 June 2013.

## DIRECTORS' INDEMNITY AND INSURANCE

In accordance with section 162 of the Companies Act 1993 and the Constitution of the Company, the Company has insured Directors and Officers against liabilities to other parties that may arise from their positions as Directors and Officers of the Company, Subsidiaries and Associates. This insurance does not cover liabilities arising from criminal actions and deliberate and reckless acts or omissions.

## USE OF COMPANY INFORMATION BY DIRECTORS

The Board has implemented a protocol governing the disclosure of Company information to its substantial security holders. In accordance with this protocol and section 145 of the Companies Act 1993, Trevor Burt, Alan Lai, Patrick Tsang and Kean Seng U have given notice that they may disclose certain information to Agria Corporation Limited in order to seek, and inform the Board of, its view as to the governance and operation of the Company and in order to enable Agria Corporation Limited to comply with certain statutory obligations.

## EMPLOYEE REMUNERATION

Set out below are the numbers of employees of the Company and its subsidiaries who received remuneration and other benefits of \$100,000 or more during the year, in their capacity as employees. The schedule includes:

- all monetary payments actually made during the year, including redundancies and the face value of any at-risk long-term incentives granted, where applicable.
- the employer's contributions to superannuation funds, retiring entitlements, health insurance schemes and payments to terminating employees (e.g. long service leave).
- livestock staff who are remunerated on a commission basis and whose remuneration fluctuates materially from year to year. Livestock remuneration includes incentives paid in the current year that were earned in respect of the prior year's performance.

The schedule excludes:

- the Managing Director, whose fees are disclosed in the Directors' Remuneration section.
- amounts paid post 30 June 2013 that related to the 2013 financial year.
- telephone concessions to some employees that can include free telephone line rental, national and international phone calls and online services.
- real estate agents.
- any benefits received by employees that do not have an attributable value.

The remuneration details of employees paid outside of New Zealand have been converted into New Zealand dollars. No employees appointed as a director of a subsidiary company of PGG Wrightson receives or retains any remuneration or other benefits from PGG Wrightson for acting as such.

REMUNERATION RANGE	NUMBER OF EMPLOYEES
\$100,000 – 110,000	57
\$110,001 – 120,000	42
\$120,001 – 130,000	31
\$130,001 – 140,000	20
\$140,001 – 150,000	16
\$150,001 – 160,000	11
\$160,001 – 170,000	16
\$170,001 – 180,000	11
\$180,001 – 190,000	15
\$190,001 – 200,000	9
\$200,001 – 210,000	7
\$210,001 – 220,000	5
\$220,001 – 230,000	7
\$230,001 – 240,000	4
\$240,001 – 250,000	6
\$250,001 – 260,000	7
\$260,001 – 270,000	3
\$270,001 – 280,000	2
\$290,001 – 300,000	1
\$300,001 – 310,000	4
\$310,001 – 320,000	3
\$330,001 – 340,000	1
\$340,001 – 350,000	2
\$350,001 – 360,000	2
\$360,001 – 370,000	1
\$380,001 – 390,000	1
\$470,001 – 480,000	2
\$550,001 – 560,000	1
\$600,001 – 610,000	1
\$610,001 – 620,000	1

The Board's Remuneration and Appointments Committee approves the Group's remuneration policy. The Committee also reviews and recommends to the Board for approval the remuneration of the Managing Director/Chief Executive Officer and the remuneration of the executives who report directly to the Managing Director/Chief Executive Officer.

## GENERAL DISCLOSURES

### Subsidiary Company Directors

The following persons held the office of Director of the respective subsidiaries (as defined in the Companies Act 1993) during the year on behalf of the Group. Directors appointed (A) or who resigned (R) during the year are indicated. Staff appointments do not receive Director fees or other benefits as a Director. Unless otherwise indicated, Group ownership is 100%.

LEGAL COMPANY NAME	PGG WRIGHTSON DIRECTORS
<b>New Zealand Companies</b>	
Agricom Limited	JS Daly, MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
Agriculture New Zealand Limited	JS Daly, MB Dewdney (A), GAC Gould (R), RJ Woodgate
Agri-feeds Limited	JS Daly, MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
AgriServices South America Limited	JS Daly, MB Dewdney (A), GAC Gould (R), RJ Woodgate
AgriTech South America Limited	JS Daly, MB Dewdney (A), GAC Gould (R), RJ Woodgate
Bloch & Behrens Wool (NZ) Limited	CJ Bayly, MB Dewdney (A), GAC Gould (R)
Forage Innovations Limited (51%)	DHF Green, JD McKenzie
Grasslands Innovation Limited (70%)	AW Elliott, DHF Green, JD McKenzie
New Zealand Wool Handlers Limited	CJ Bayly, J Daly (A), GAC Gould (R)
NZ Natural Fibre Company Limited	J Daly (A), CJ Bayly, GAC Gould (R)
PGG Wrightson Consortia Research Limited	JS Daly, MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
PGG Wrightson Employee Benefits Plan Limited	Sir Selwyn Cushing, CD Adam, BR Burrough, JS Daly, GR Davis, RJ Woodgate
PGG Wrightson Employee Benefits Plan Trustee Limited	Sir Selwyn Cushing, CD Adam, BR Burrough, JS Daly, GR Davis, RJ Woodgate
PGG Wrightson Genomics Limited	JS Daly, MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
PGG Wrightson Investments Limited	JS Daly, MB Dewdney (A), GAC Gould (R), RJ Woodgate
PGG Wrightson Real Estate Limited	JS Daly, MB Dewdney (A), GAC Gould (R)
PGG Wrightson Seeds Limited	JS Daly, MB Dewdney (A), GAC Gould (R), JD McKenzie
PGG Wrightson Trustee Limited	Sir Selwyn Cushing, JS Daly, RJ Woodgate
PGG Wrightson Wool Limited	JD Daly, GAC Gould (R), RJ Woodgate
PGW AgriTech Holdings Limited	JD McKenzie, RJ Woodgate
PGW AgriTech New Zealand Limited	JD McKenzie, RJ Woodgate
PGW Corporate Trustee Limited	JS Daly, RJ Woodgate
PGW Rural Capital Limited	Sir John Anderson, JS Daly, MB Dewdney (A), GAC Gould (R), WD Thomas (R), RJ Woodgate (A)
Sheffield Saleyards Co Limited (53.5%)	D Cooke, W James, CF Miller, AL Orchard
Wrightson Seeds Limited	MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
<b>Australian Companies</b>	
Agricom Australia Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), JD McKenzie
Agricom Australia Seeds Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
AusWest Seeds Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), JD McKenzie
PGW AgriServices Australia Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), RJ Woodgate
PGW AgriTech Australia Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
PGG Wrightson Seeds (Australia) Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate
Stephen Pasture Seeds Pty Limited	SD Carden , MB Dewdney (A), GAC Gould (R), JD McKenzie, RJ Woodgate,
<b>South American Companies</b>	
Afinlux S.A (51.2%) (Uruguay)	M Bancharo, C Miguel de León (R), R Rodriguez
Agrosan S.A. (Uruguay)	M Bancharo, C Miguel de León, JD McKenzie, RJ Woodgate
Alfalfares S.A (100 %) (Argentina)	M Bancharo, JD McKenzie, R Moyano, E. Beccar Varela, M. Dauro
APL San Jose S.A. (60%) (Uruguay)	M Bancharo (A), A Ponte (A)
Escritorio Romualdo Rodriguez – Ltda (99.6%) (Uruguay)	Administrator : Afinlux S.A.
Guarneri y Ghilino Ltda (99.6%) (Uruguay)	Administrator: Idogal S.A.
Hunker S.A. (Uruguay)	C Miguel de León, GAC Gould
Idogal S.A. (51.52%) (Uruguay)	C Miguel de León, M. Bancharo, N Guarneri
Juzay S.A (Uruguay)	C Miguel de León, GAC Gould
Kroslyn S.A.(Uruguay)	M Bancharo, C Miguel de León, JD McKenzie, RJ Woodgate
Lanelle S.A (70%) (Uruguay)	C Miguel de León, F Bachino, GAC Gould
Lounay S.A. (Uruguay)	M Bancharo, A Ponte
NZ Ruralco Participacoes Ltda (97.22%) (Brazil)	H De Boni
PGG Wrightson Uruguay Limited S.A (Uruguay)	C Miguel de León
PGW AgriTech South America S.A. (Uruguay) (previously Willisly S.A.)	M Bancharo, C Miguel de León, JD McKenzie, RJ Woodgate
Wrightson Pas S.A. (Uruguay)	M Bancharo, C Miguel de León, JD McKenzie, RJ Woodgate

# SHAREHOLDER INFORMATION

PGG Wrightson Limited is quoted on the New Zealand Stock Market of NZX Limited (code PGW). As at 31 July 2013, PGG Wrightson Limited had 754,848,774 ordinary shares on issue.

## SUBSTANTIAL SECURITY HOLDERS

At 31 July 2013, the following security holder had given notice in accordance with the Securities Markets Act 1988 that it was a substantial security holder in the Company. The number of shares shown below are as advised in the substantial security holder notice to the Company.

SHAREHOLDER	NUMBER OF SHARES	DATE OF NOTICE
Agria Group, New Hope Group and Ngai Tahu Capital Ltd*	379,068,619	28 June 2011

\* Nature of connection between parties associated with substantial security holder: Agria Group, New Hope Group and Ngai Tahu Capital Limited are each party to a shareholders agreement dated 17 April 2011 together with Agria (Singapore) Pte Limited and Agria Asia Investments Limited.

## TWENTY LARGEST REGISTERED SHAREHOLDERS

The 20 largest shareholders in PGG Wrightson Limited as at 31 July 2013 were:

SHAREHOLDER	NUMBER OF SHARES HELD	% OF SHARES HELD
1. Agria (Singapore) Pte Limited	379,068,619	50.22
2. HSBC Nominees (New Zealand) Limited*	23,808,779	3.15
3. Forsyth Barr Custodians Limited	19,802,115	2.62
4. Premier Nominees Limited*	16,641,429	2.21
5. National Nominees New Zealand Limited*	12,478,187	1.65
6. FNZ Custodians Limited	8,327,198	1.10
7. JP Morgan Chase Bank NA*	7,919,178	1.05
8. Investment Custodial Services Limited	7,117,918	0.94
9. Accident Compensation Corporation*	6,788,934	0.90
10. Philip Carter	6,358,702	0.84
11. Maxima Investments Limited	6,000,011	0.79
12. Citibank Nominees (New Zealand) Limited*	5,493,134	0.73
13. Custodial Services Limited*	5,007,756	0.66
14. Leveraged Equities Finance Limited	4,110,468	0.54
15. PGG Wrightson Employee Benefits Plan Limited	4,000,000	0.53
16. H & G Limited	3,067,323	0.41
17. Masfen Securities Limited	2,469,837	0.33
18. Peter Muller and Norine Muller	2,000,000	0.26
19. Peter Wells, Mary Wells and Warwick Jones	1,700,000	0.23
20. Nicolaas Kaptein	1,500,000	0.20

\* New Zealand Central Securities Depository Limited

## ANALYSIS OF SHAREHOLDINGS

Distribution of ordinary shares and shareholdings at 31 July 2013 was:

SIZE OF HOLDING	NUMBER OF SHAREHOLDERS	NUMBER OF SHARES	% OF SHARES
1 – 499	887	255,757	0.03
500 – 999	2,118	1,465,214	0.19
1,000 – 4,999	5,233	12,805,224	1.70
5,000 – 9,999	2,066	13,966,862	1.85
10,000 – 49,999	3,443	71,721,887	9.50
50,000 – 99,999	526	33,573,846	4.45
100,000 – 499,999	367	64,388,856	8.53
500,000 – 999,999	35	23,336,396	3.09
1,000,000 and above	28	533,334,732	70.65
Rounding			0.01
<b>Total</b>	<b>14,703</b>	<b>754,848,774</b>	<b>100.00</b>

Registered addresses of shareholders as at 31 July 2013 were:

ADDRESS	NUMBER OF SHAREHOLDERS	% OF SHAREHOLDERS	NUMBER OF SHARES	% OF SHARES
New Zealand	14,433	98.16%	370,274,046	49.05%
Australia	151	1.03%	3,142,442	0.42%
Other	119	0.81%	381,432,286	50.53%
<b>Total</b>	<b>14,703</b>	<b>100.00%</b>	<b>754,848,774</b>	<b>100.00%</b>

# CORPORATE DIRECTORY

COMPANY NUMBER 142962

## BOARD OF DIRECTORS FOR THE YEAR ENDING 30 JUNE 2013

Sir John Anderson, *Chairman*

Trevor Burt (*appointed 11 December 2012*)

Bruce Irvine

Guanglin (Alan) Lai

Lim Siang (Ronald) Seah (*appointed 4 December 2012*)

Wai Yip (Patrick) Tsang (*appointed 4 December 2012*)

Kean Seng U (*appointed 4 December 2012*)

Greg Campbell (*retired 31 July 2012*)

Sir Selwyn Cushing (*retired 24 October 2012*)

George Gould (*retired 28 June 2013*)

Dr Zhi-Kang Li (*retired 4 December 2013*)

Bill Thomas (*retired 24 October 2012*)

Wah Kwong Tsang (*retired 4 December 2013*)

Tao Xie (*retired 24 October 2012*)

## MANAGING DIRECTOR

George Gould (*retired 28 June 2013*)

## CHIEF EXECUTIVE OFFICER

Mark Dewdney (*appointed 1 July 2013*)

## CHIEF FINANCIAL OFFICER

Robert Woodgate

## GENERAL COUNSEL & COMPANY SECRETARY

Julian Daly

## REGISTERED OFFICE

PGG Wrightson Limited  
57 Waterloo Road  
PO Box 292  
Christchurch 8042  
Telephone +64 (03) 372 0800  
Fax +64 (03) 372 0801

## AUDITOR

KPMG  
62 Worcester Boulevard  
PO Box 1739  
Christchurch  
Telephone +64 (03) 363 5600  
Fax +64 (03) 363 5629

## SHARE REGISTRY

Computershare Investor Services Limited  
Level 2, 159 Hurstmere Road  
Takapuna, North Shore City 0622  
Private Bag 92119  
Auckland 1142

### MANAGING YOUR SHAREHOLDING ONLINE:

To change your address, update your payment instructions and to view your investment portfolio, including transactions, please visit:

[www.computershare.co.nz/investorcentre](http://www.computershare.co.nz/investorcentre)

General enquiries can be directed to:

✉ [enquiry@computershare.co.nz](mailto:enquiry@computershare.co.nz)

📮 Private Bag 92119, Auckland 1142, New Zealand

☎ Telephone +64 (09) 488 8777

📠 Facsimile +64 (09) 488 8787

Please assist our registrar by quoting your CSN or shareholder number.



